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European Hotel Investment Survey Changing gears: a new era?

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Key findings from the Deloitte European Hotel Investment Survey, conducted as part of the 2015 European Hotel Investment Conference.

The survey represents the views of a sample of senior hospitality figures including owners, operators, lenders, developers and investors.

The European hotel market Where are we heading?



Looking longer-term (into the next decade)

of respondents believe that franchised international brands will dominate future growth in both

the UK and across Europe.

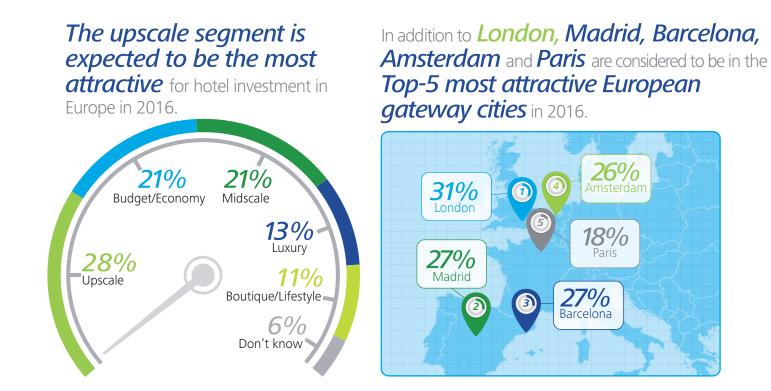
of respondents believe that we are less than 18 months away from the peak in the current investment cycle.

d1% of respondents expect independent management companies to perform best

in the UK and across Europe.

European hotel investment Accelerating into 2016





Who will be investing in Europe?

Investment from *China and North America* is expected to continue to dominate in 2016.



Private equity and traditional bank debt

are expected to be the most common sources of financing in 2016.

Prominent themes in European hotel investment

As well as continued acquisition appetite from **private equity** 6/10 respondents rate **"shape and hold" strategies** and disposals from private equity as the most prominent investment theme for 2016.

Risks and challenges for European hotel investment

The main risks to the industry in Europe in 2016 are:

54% Geopolitical instability

54% Lack of economic growth

The main challenges to investment in Europe in 2016 are expected to be:

61% Yield compression

49% Lack of sellers/products

Spotlight on Regional UK A steady steer for the UK?



Edinburgh is still considered to be the most attractive investment destination in Regional UK. 47% rank it in their Top-3 cities to invest in the UK in 2016

The appetite for investing in Aberdeen has seen a sharp decline. 37% in 2014 v 3% in 2015

Manchester is seeing renewed investment interest. 33% in 2014 v 40% in 2015

Risks for Regional UK hotel investment



Increasing labour costs are a key concern, with over half the respondents citing this amongst the key risks in 2016.

Other key concerns include *slowing* economic growth (35%) and a *rise in interest* rates (33%).

Investment demand in Regional UK

The largest source of capital for portfolios is expected to be **driven** by private equity.



Pricing 12x 34% 10X 26%

34% of *respondents* expect to see multiples at 12x ör higher in Regional^(UK)

with 26% expecting pricing to be more conservative at



RevPAR is expected to continue to grow in 2016; but at a slower pace of 3-5%.

Contacts

If you would like to discuss any of the topics in this report, or our services, please contact one of our specialists below:



Nikola Reid Senior Manager, Travel, Hospitality & Leisure +44 (0)20 7007 6383 nreid@deloitte.co.uk



Katharine Le Quesne Director, Travel, Hospitality & Leisure +44 (0)20 7007 8573 klequesne@deloitte.co.uk



Harry Segal Assistant Manager, Travel, Hospitality & Leisure +44 (0)20 7007 6835 hasegal@deloitte.co.uk



Aino Tan Insight Manager, Travel, Hospitality & Leisure +44 (0)20 7007 4406 aintan@deloitte.co.uk

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