Impacts
on the CIO in the 2010s

Technological
- Technology Ubiquity

Business
- Company Acquisitions and Growth
- Business-driven IT
- Third Party Service Uncertainty
- Cost Pressure

Social
- Communication Channel Variety
- Knowledge Sharing Enablement
- Customer Need Enablement
- Workforce Diversity
- Skill Capability Change

Regulatory
- Third Party Integrity Uncertainty
- Information Security Uncertainty

Tasks
of the CIO in the 2010s

Relationship Orchestration

Internal		External
Foresighted Team Skill Development	**Team Orchestration**	Talent Attraction and Selection
Executive Board & BU Relationship Management	**Partner Orchestration**	Third Party Relationship Management
Internal Information Evaluation	**Information Orchestration**	Third Party Information Assessment
Knowledge-sharing Culture Generation	**Knowledge Orchestration**	Open Community Knowledge Absorption

Solution Integration

Internal		External
Private Cloud Service Integration	**Cloud Service Integration**	Public Cloud Service Integration
Own Core IS Integration	**Application Integration**	Acquired Core IS Integration
Internal Corporate Data Integration	**Data Integration**	External Community Data Integration
Corporate Device Integration	**Mobile Device Integration**	Privately-owned Device Integration

Contributions
of the CIO in the 2010s

Enterprise Flexibility
- Change Enablement
- Global Corporate View Provision
- Corporate Structure Adjustability
- Business Adaptability

Business Agility
- Service Execution Efficiency
- Solution Innovation
- Business and IT Alignment
- Real-time Collaboration
- User Experience Enhancement

Data Transparency
- Data Consistency
- Data Availability
- Information Resource Control
- Information Flow Visibility

Environment Predictability
- Predictive Analytics
- Market Anticipation
- Predictive Process Adjustment
- Innovative Solution Adoption