

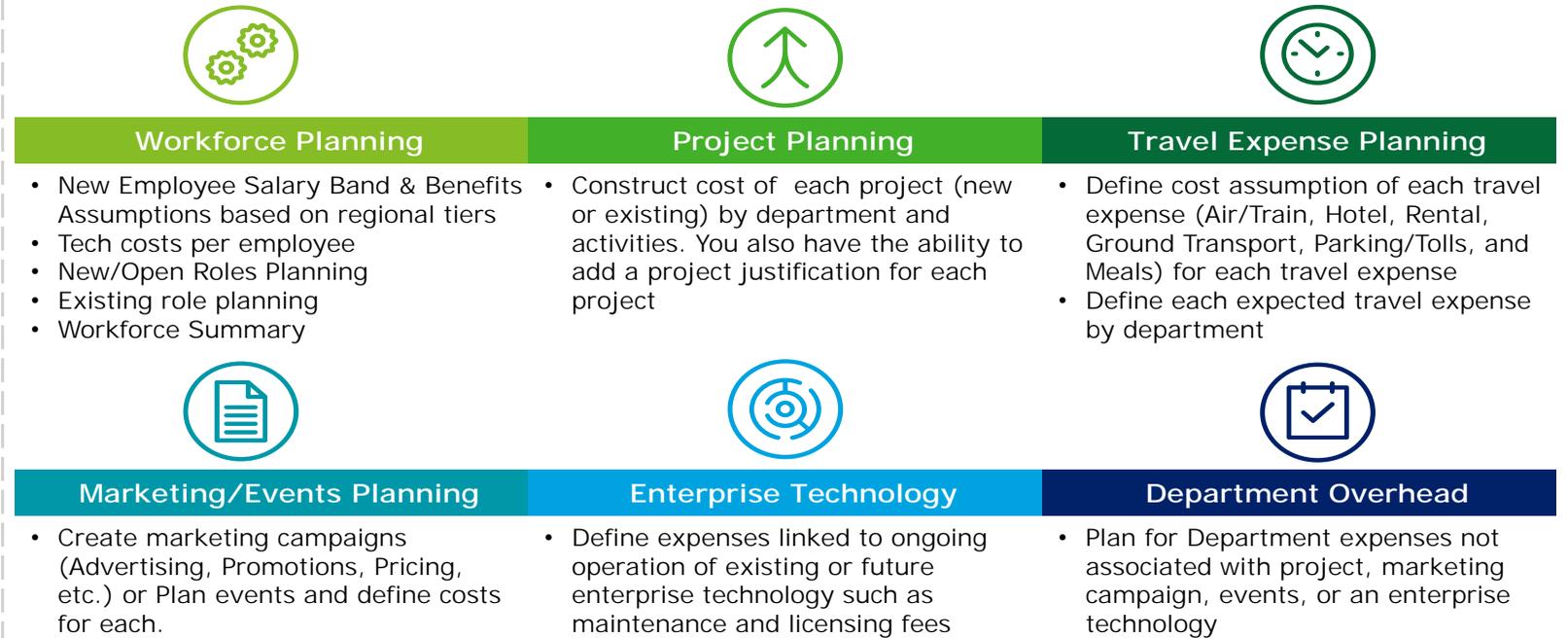
## Zero-Based Budgeting In a Box

A pre-configured solution, enabling rapid value realisation of cost savings and budget transparency

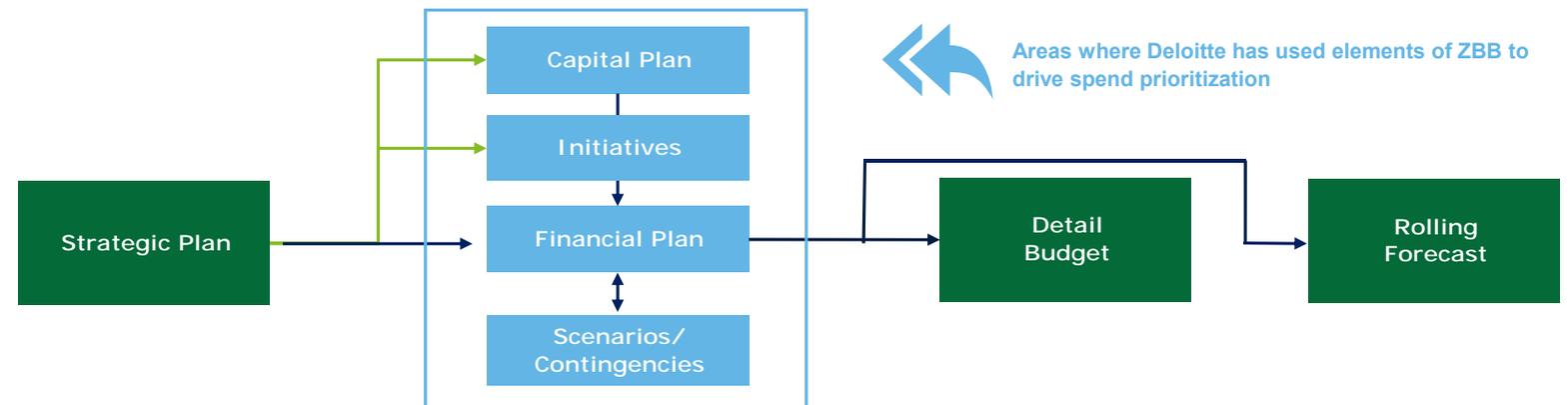
True ZBB is achievable in Anaplan's flexible and scalable platform

Deloitte's Zero-Based Budgeting In a Box application addresses the common cost towers applicable to all organisations regardless of industry. Powered by Anaplan's connected planning platform which enables fast implementation and rapid scaling across your company's planning functions. The solution addresses industry agnostic G&A expenses with leading practices that help increase speed to value, including consistent approaches to department budget planning with a base of zero, techniques for reducing expenses, and the ability to perform roll-ups and reporting.

### Overview of Key Capabilities



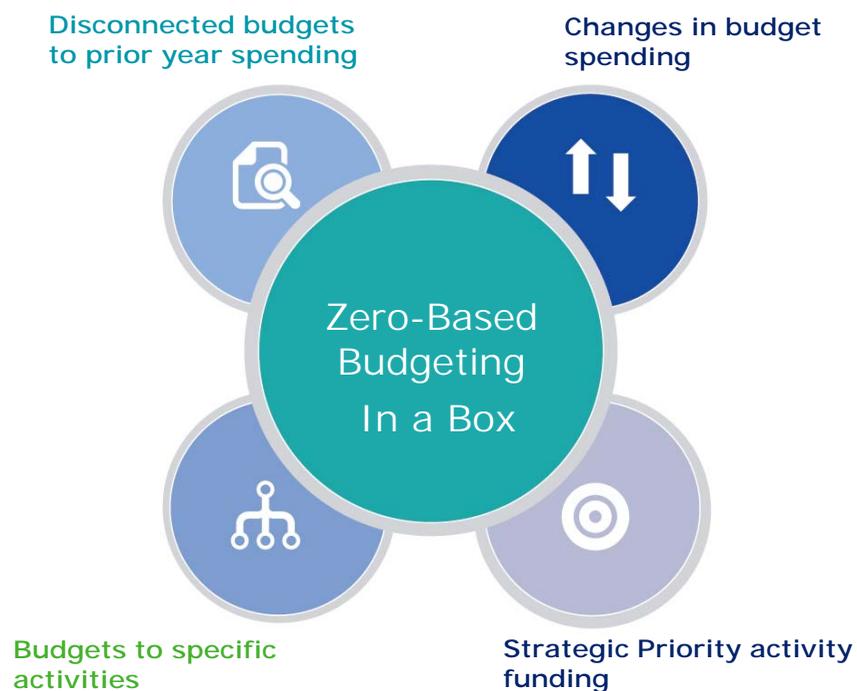
### Elements of the planning process where Deloitte has deployed ZBB principals



## Zero-Based Budgeting (ZBB)

Zero-Based Budgeting (ZBB) is a budgeting process that allocates funding based on program efficiency and necessity rather than budget history. As opposed to traditional budgeting, no item is automatically included in the next budget. In ZBB, budgeters review every program and expenditure at the beginning of each budget cycle and must justify each line item in order to receive funding. When successful, ZBB produces radical savings and liberates organisations from entrenched departments and methodologies.

Figure 1. Explaining Zero-Based Budgeting (ZBB)



### Zero-Based Budgeting In a Box Solution:

Is focused on executing four key strategies that support department leads in making key expense decisions

#### Disconnected budgets to prior year spending •



- Prevents “embedding” of existing spend in the cost base
- Allows spending levels to be set based on necessary activities of a function, rather than historical trends
- Requires more work to understand activities and cost structure

#### Changes in Budget spending either increases or cuts, not simply spread evenly



- Eliminates common “sandbagging” practices in the budgeting process
- Allows for more strategic allocation of planned spend
- Requires more work to analyse and prioritise activities and expenditures

#### Budgets are tied to specific activities



- Better aligns spending targets with required activities of a function
- Replaces “do more with less” with “do the right things with the right amount”
- Requires fairly detailed knowledge of departmental activities and willingness to do less or discontinue activities

#### Strategic Priority activity funding



- Allows for better alignment of expenditure with the overall strategy and departmental missions
- Can reduce incidences of “we have always done that”
- Prioritising activities across various functions can be challenging

## Anaplan’s connected planning solutions

Anaplan’s cloud-based platform is designed to connect you with data, people, plans, and your network to make better-informed decisions and drive faster, more responsive planning for organisations. Create enterprise value while maintaining profitability by collaborating in real time on plans across your extended networks. Integrate cost drivers to your financial, sales, and marketing plans so you can quickly adapt to changing priorities. Analyse and evaluate “what-if” scenarios to optimise your plans and create a value driven with relationship-based processes. Additionally, Anaplan’s robust calculation engine allows users to tailor their experience across the enterprise to address unique industry needs.

### Start the conversation

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