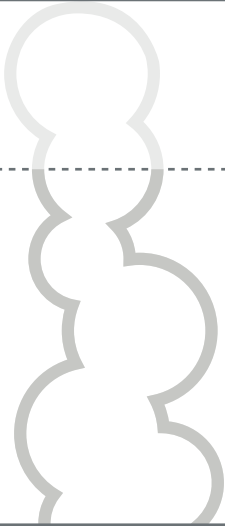


Deloitte Belgium CO₂ emissions*

-25% in 2021

-33% in 2020

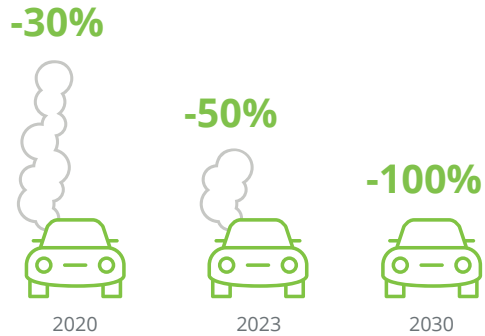
Net zero emissions in 2030



*Baseline 2017

**Results 2020 when simulating a normal behaviour during the Covid-19 months: -23%

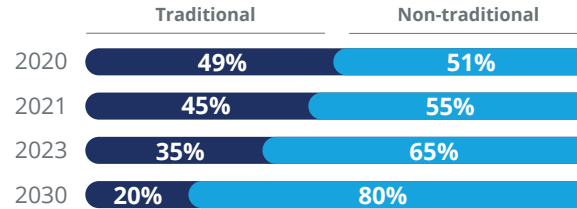
CO₂ emissions produced by company cars*



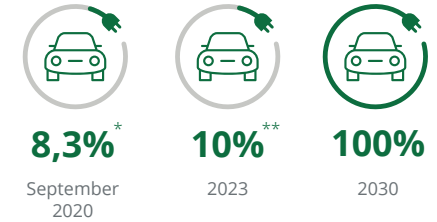
*Baseline 2017

Mobility package

Employees opting for a non-traditional mobility package



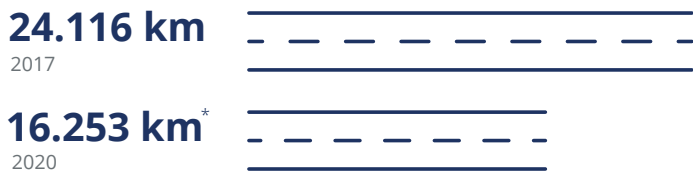
Electric or hybrid vehicles



*266 EV/hybrid vehicles in a total fleet of 3.214

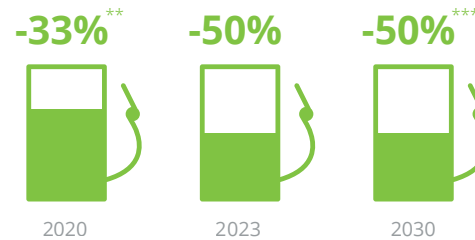
**As from 2026, every new ordered car will be an electric one

Average employee car mileage



*Results 2020 when simulating a normal behaviour during the Covid-19 months: 19.977 km

Car mileage reduction*

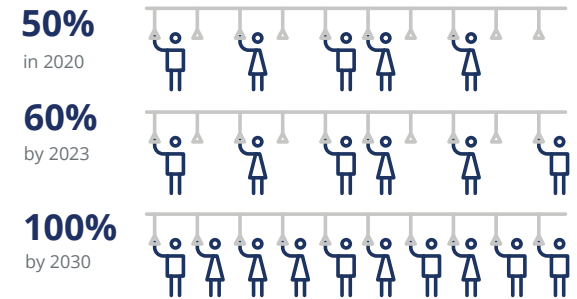


*Baseline 2017

**Results 2020 when simulating a normal behaviour during the Covid-19 months: -17,2%

***No growth of car mileage notwithstanding growth of headcount

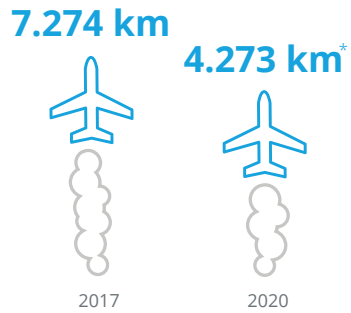
Public transport use*



*People using public transport on a regular base

Air mileage

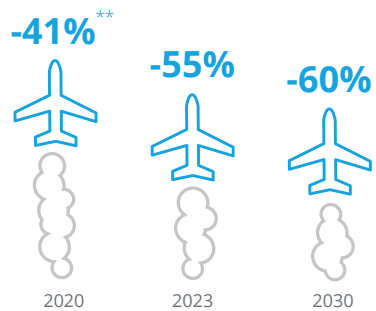
km flown per traveller



*Results 2020 when simulating a normal behaviour during the Covid-19 months: 5.019 km

Air mileage*

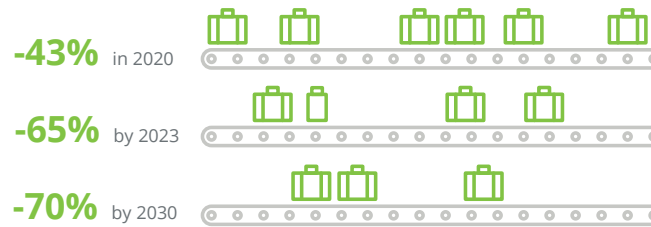
km flown per traveller



*Baseline 2017
 **Results 2020 when simulating a normal behaviour during the Covid-19 months: -31%

International business travel*

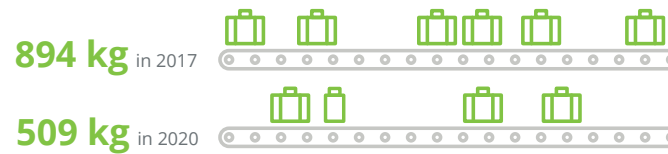
CO₂ emissions per headcount produced by employees' travels



*Baseline 2017

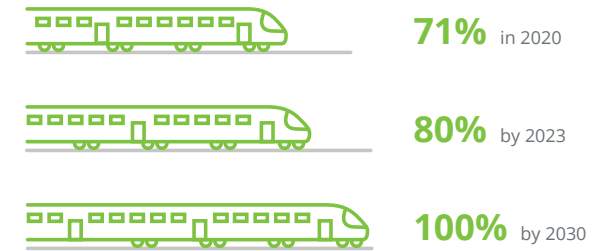
International business travel

CO₂ emissions per headcount produced by employees' travels



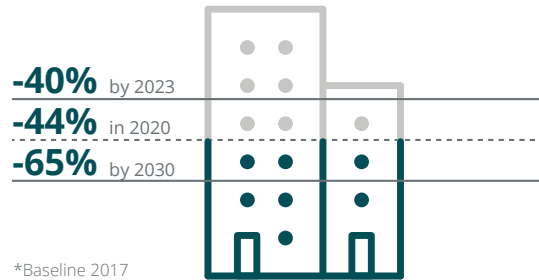
Business trips

to neighbouring countries by train (500 km radius)

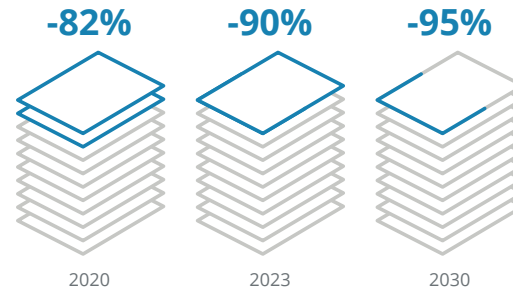


CO₂ emissions per square metre*

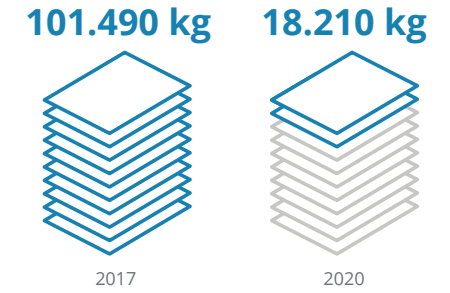
produced by our buildings



Residual paper reduction*



Residual paper reduction



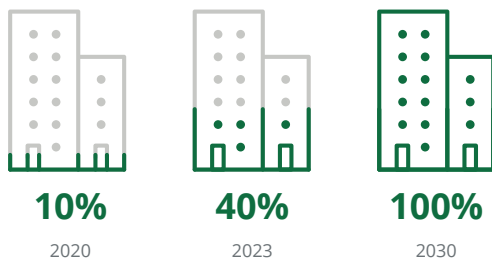
CO₂ emissions per square metre

produced by our buildings



2020: BREEAM "Very Good" certificate for the Gateway building.
2023-2030: BREEAM "Very good" certificate for each new building.

Renewable energy production*



Green procurement

EcoVadis certification - gold rating



*Compared to total consumption