



Managing cash flows through hard times

Cash flow management needs to be an integral element of a company's overall COVID-19 risk assessment and action planning in the near term.

Typical questions to be tackled by management:

- How has the current situation affected your company's cash flows and working capital?
- Is additional fundraising required to shore up liquidity?
- What are the effects on cash flow of continued disruption to our revenue streams?
- What changes can be made to absorb the impact and to preserve cash?
- How do I manage my tax position and compliance process?
- Should I charge interest on delayed intra-group payments?

Responding to the immediate challenge

Evaluation of cash flow requirements, development of appropriate actions under various scenarios, and assessment of potential risks in/to customer base and supplier network are among the most important next steps **even for not adversely affected companies**.

Focus areas

-  Working Capital Management
-  Forecasting Process
-  Operational Model Optimization
-  VAT Chargeability vs. Collection
-  Daily Reporting
-  Process & Cost Optimization
-  Liquidity Management
-  Arm's length aspects

Our approach

-  High-level analysis of the current situation and identification of pain points
-  Recommendations for improvement opportunities
-  Drawing an action plan to relax your cash position through quick wins
-  Optional support for fast implementation of the action plan and "post-recovery" assistance



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