The kinetic leader: **Boldly reinventing the enterprise** 2020 Global Technology Leadership Study

Deloitte's biennial tech leadership study shows how, faced with unprecedented uncertainty, businesses now more than ever need their technology leaders to be kinetic—resilient, agile, and future-focused.

www.deloitte.com/tech-leader-study





69 countries 21,376 study 22 sectors represented

Key dimensions of a kinetic leader

Kinetic leaders operate and engage differently than others. Here are some key differences between leading companies that embrace the kinetic leader and baseline organizations still operating in the old paradigm.

Agile and nimble Customer-centric 14% Baseline 66% organizations Leading companies 42% are embracing Agile across the enterprise Leading companies are very effective or extremely effective in shaping the experience and engagement of customers Leading companies Leading companies indicate are more likely to 60% organizational agility will drive select customers as a transformational value for them top business priority Change leader Tenacious ⊥ Curious Visionary Takes risks 69% Creative

are the most important traits for future tech leaders Engaged **Growth-focused**

say change and learning orientation

Leading companies Baseline organizations

Technology leaders frequently engage with board directors outside of board meetings

44%

56%

Our board encourages the aggressive pursuit of tech-enabled opportunities

CXOs in leading companies 63% are more likely to consider their tech leaders to be

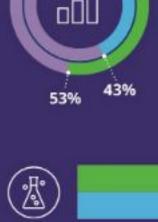
2016

72%

84%

visionaries and partners

Leading companies



44%

2020

66%

prioritize growth

over cost more than

baseline organizations

The evolution of the CIO

Leading companies focus on delivering

end-to-end innovation more than

baseline organizations

2018



pursuing transformation while ensuring resilience. Read the full report to learn more about making the leap

Refer to the full report for more information on how leading companies were identified.

from incremental to transformational change.

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