

Build a new automated statement consolidation system Prepare for diversified and digital group management and control

Using Oracle Hyperion Financial Management (HFM) products and technologies, Deloitte built and delivered an automated statement consolidation and account verification platform to enable multi-system data interaction and developed management and control systems and processes to meet the client's requirements for multi-level financial and management report consolidation and account verification with vouchers. The efficient project inquiry and implementation helped the client prepare for digital transformation and seize the opportunities for state-owned enterprises' digital reform.



About client

The client is a large provincial state-owned energy enterprise headquartered in Hangzhou. It operates in the power, oil, gas, and energy service industries. The company owns many A-shares and Singapore-listed companies and manages over 500 enterprises. It leads state-owned enterprises' digital reforms, adheres to the carbon peak and neutrality goals, and strives to enter the world's Top 500 by the end of the "14th Five-Year Plan".





Requirement

The client's operation scale and business models keep growing. Its original statement consolidation system is time-consuming and inefficient, heavily relying on manual work, which cannot meet the diversified operation and group control needs. The client hopes that Deloitte will assist in creating an efficient, accurate, and highly-automated system to further promote its group-wide financial digital transformation.

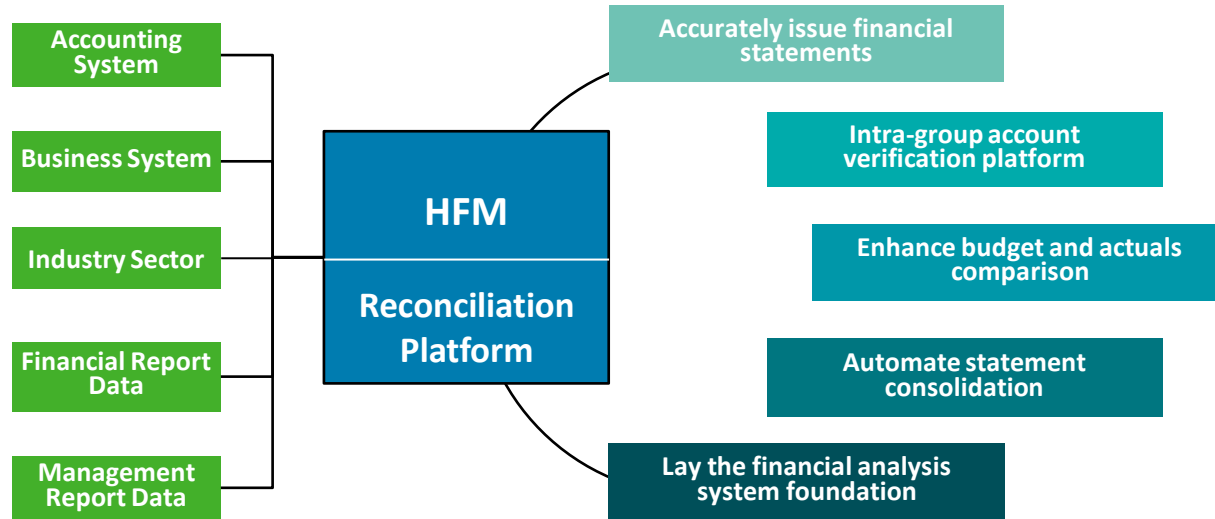
Solution

- Create consolidation and verification platforms to enable group-wide detailed reconciliation with vouchers
- Establish a financial and management report analysis system to compare the budget with actuals and standardize business and financial data in different scenarios
- Determine consolidation processes, authorities, responsibilities, regulations, and so on to enhance the group and each segment's financial management and control ability
- Enable multi-business data interaction by designing a system structure to set up an enterprise data bank in the finance domain

Result

-  Automate over 500 companies' financial statements
-  Automatically issue multiple reports, significantly increasing the automation rate
-  Automate data integration, adjustment, conversion, and offsetting
-  Efficiently and automatically consolidate in complex scenarios, with visible and auditable drafts

Unique Functions for the Client




Deloitte digital finance adopts new technologies, innovative data, and personnel to improve financial differentiation, unify strategic, business, operational, and expert finance applications, and follow automation, regulation, compliance, and real-time trends to further promote the group's financial digital transformation.

Deloitte × Oracle

Deloitte's market-leading innovation, professional insights and networks, industry experience, and Oracle's industry-leading cloud technology enable the client to increase enterprise value and become agile, innovative, and revolutionary in the marketplace.

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搭建新型自动化合并报表系统 培育多元化集团管控数字基因

德勤基于Oracle HFM产品/技术，搭建并交付自动化合并报表及对账平台系统，实现多系统数据交互，并制定相应的管控制度及流程，满足了客户集团多层次财管报合并及凭证级对账需求。项目的高效咨询与实施，助推客户培育数字化转型基因、抢占国企数字化改革高地。



关于客户

客户是一家大型省属国有能源企业，总部位于杭州，从事电力、油气、能源服务三大产业，控股多家A股及新加坡上市公司，管理企业超500家。客户率先开展国企数字化改革，紧扣碳达峰碳中和目标，力争“十四五”末迈入世界500强，高质量建设世界一流企业。





客户需求

客户因经营规模的持续壮大和业态模式的不断增多，原有合并报表系统运行耗时长、效率低，大量依靠手工操作，无法满足多元化经营和集团化管理需求。希望德勤协助建立一套高效精准、自动化程度高的合并报表系统，并进一步推进全集团财务数字化转型。

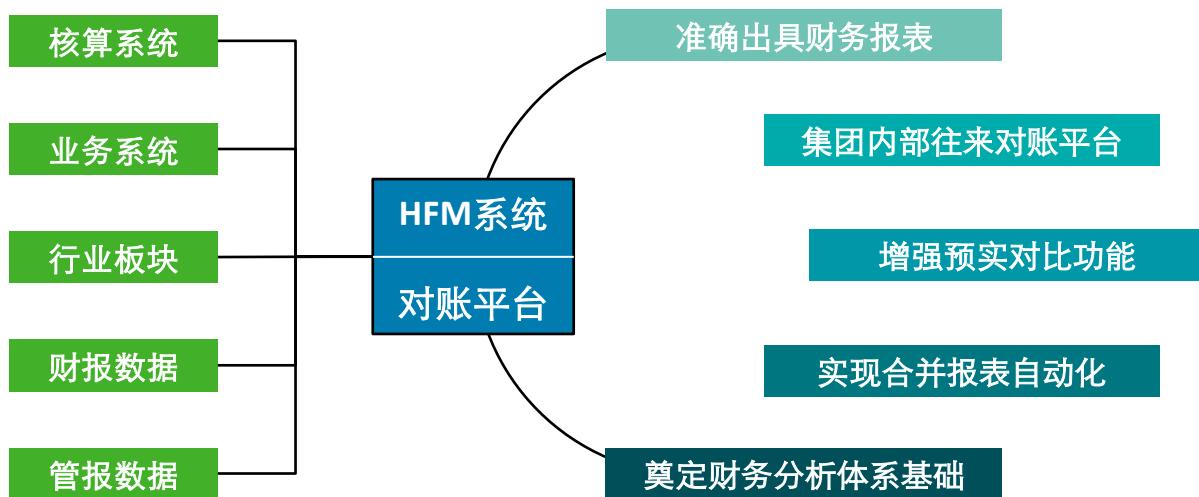
解决方案

- 构建合并及对账两大平台，实现全集团明细凭证对账；
- 构建财管报分析体系，实现了预实对比，实现财报与管报不同场景的业财数据口径统一
- 构建合并的流程、权责、制度等相应的体系，增强集团及板块的财务管控能力
- 通过系统架构设计实现与多业务系统的数据交互，共同构建财务域的企业级数据银行

实施效果

-  集团500+家公司财务报表自动化
-  满足多种类型报告的自动出具，自动化率大幅度提升
-  数据集成、数据调整、折算、抵消的全流程自动化处理
-  复杂场景的合并结果的高效自动生成及合并底稿可视、可审计

为该客户提供的独特功能



德勤数字化财务利用新技术、创新数据及人员来推进财务的差异化能力，统一战略财务、业务财务、运营财务、专家财务的各方面应用，关注自动化、规范、合规、实时，并进一步推进集团财务数字化转型。

德勤 × Oracle

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搭建新型自动化合并报表系统，培育多元化集团管控数字基因

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