



## Deloitte Agile Project Management

### *Transformation to Agile*

Today's trends such as globalisation and digitisation force companies to act faster and with a higher level of flexibility. Companies face new requirements such as focusing on continuous improvement and permanent customer feedback. In cooperation with market-leading Atlassian Platinum Solution Partner, we are here to help you change the way you work and support your transformation to agile from the beginning.

### KEY POINTS OF AGILE PROJECT MANAGEMENT



#### **AGILE TOOLS**

Agile project management is supported by specific tools which are designed to improve your agile experience.



#### **LEAN MANAGEMENT**

Employees are given more responsibility and have the opportunity to make their own decisions.



#### **SELF-RESPONSIBILITY**

Each individual in the project – including the PMO – is responsible for the final result.



#### **FLEXIBLE PROCESSES**

The focus should be moved towards an early anticipation of situations in order to enable a progressive approach to specific topics.

# The transformation from a traditional organisation requires significant changes that we can help you with!

## TODAY

## FUTURE AGILE ORGANISATION

Project teams and functional resource management

### FIXED, CROSS-FUNCTIONAL PRODUCT TEAMS

Traditional delivery organisations typically operate in a functional model, while team agility requires building static cross-functional teams.

Leadership and people management

### INCREASED EMPOWERMENT AND SELF-ORGANISATION

Leadership and management provides the foundation for a sustainable agile transformation; changes of the evaluation and the behaviour of leaders and managers are critical.

Funding and strategic planning

### CAPACITY BASED FUNDING BY PRODUCT

Central to agile is shifting from traditional project-based funding to team-based funding so that costs can be fixed and time and scope can vary.

Business engagement, aligned lines of services, and talent

### A FORMAL PRODUCT OWNER ORGANISATION

Changing the business organization and talent is critical to achieve business agility and requires investment in formal product owner roles as well as reskilling.

Supporting functions outside of core delivery

### AGILITY ACROSS SUPPORT FUNCTIONS

Enterprise agility requires not just changes to core delivery roles, but also to how supporting functions, such as marketing, servicing and others interact with agile teams.

## AGILE PROJECT MANAGEMENT AND METHODS



### SCRUM

SCRUM is an iterative method of product development that focuses on regular iterative deliveries and relies on cross-functional cooperation, a set of ceremonies and some specific supporting roles.



### AGILE PROJECT MANAGEMENT

Agile practices have numerous advantages over traditional project coordination: Higher added value, self-organisation, faster reaction times, efficient management of customer experience.



### SAFe

Scaled Agile Framework is an adjusted Scrum approach for large companies, which have more teams working on the same product.



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