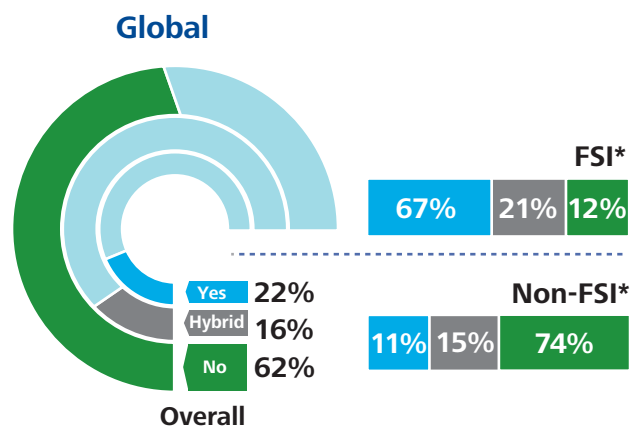


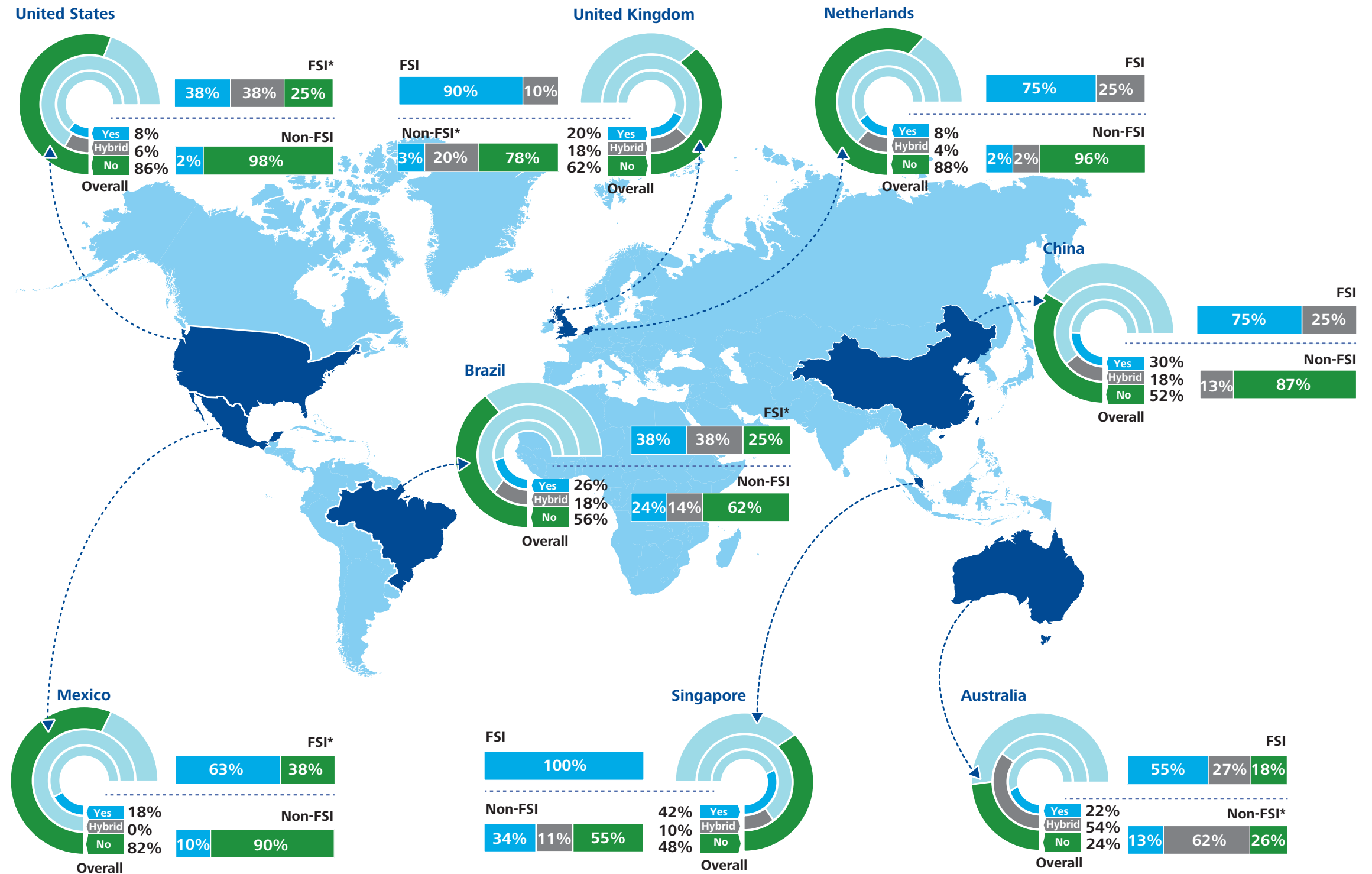
Prevalence of board-level risk committees

To assess the prevalence of board-level risk committees in large publicly held companies around the world, Deloitte analyzed 400 major companies in eight countries: Australia, Brazil, China, Mexico, the Netherlands, Singapore, the United Kingdom, and the United States.

Here's what we found:



Download the full report at www.deloitte.com/riskcommittees



* Due to rounding, the percentages may not aggregate to 100.

Note: The "Hybrid" category allowed for cases in which a risk committee was combined with another board-level committee, such as an audit and risk committee or a risk and capital committee.