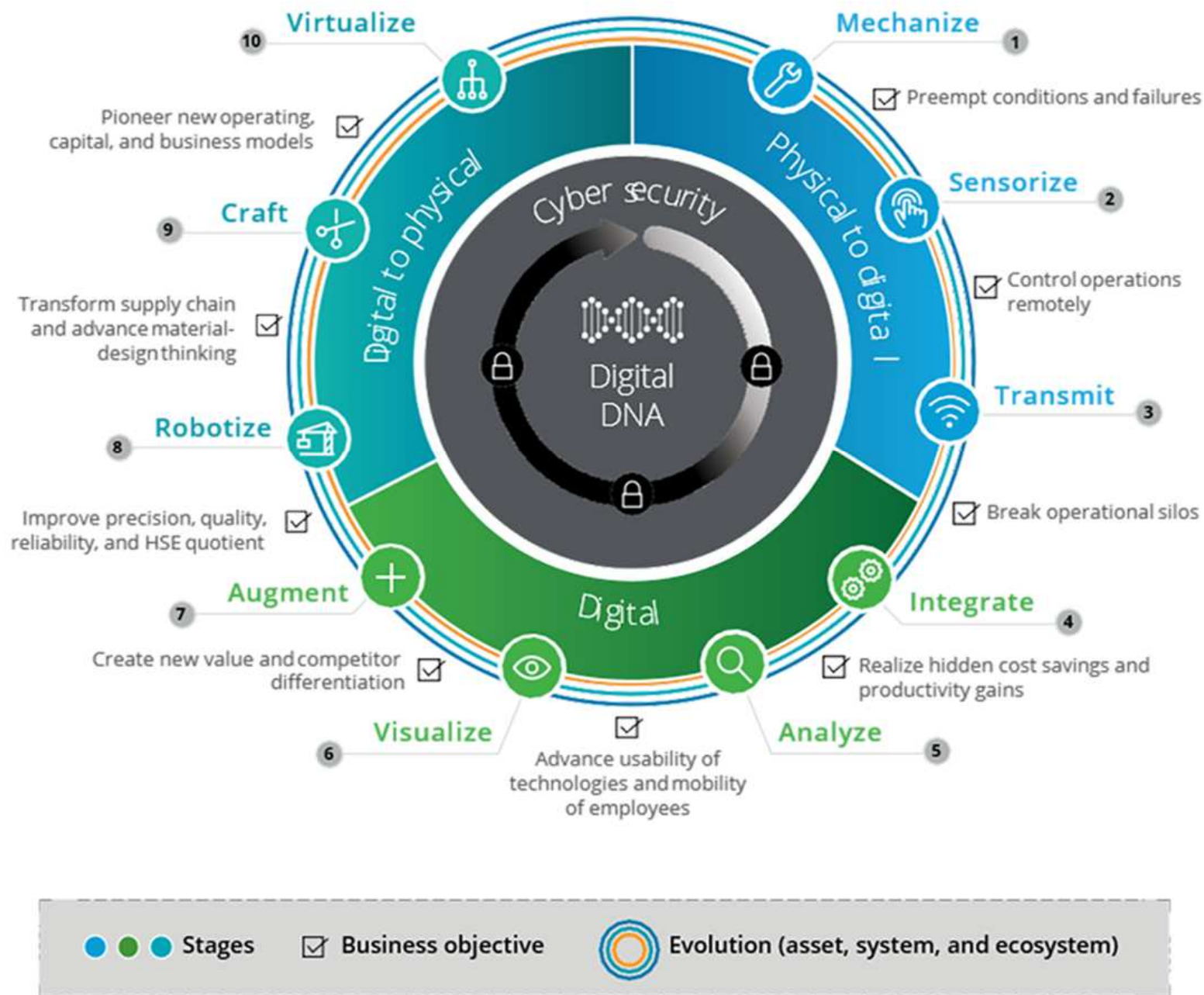


# Deloitte's Digital Operations Transformation (DOT) model



Source: Anshu Mittal, Andrew Slaughter, and Vivek Bansal, *From bytes to barrels: The digital transformation in upstream oil and gas*, Deloitte Insights, September 15, 2017.