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2024 Global Automotive Consumer Study

Key Findings: Global Focus Countries

For more than a decade, Deloitte has been exploring automotive consumer trends impacting a rapidly evolving global mobility ecosystem.

Key insights from our Global Automotive Consumer Study over the years:

| 2010 | Overall value ranked as the primary factor when evaluating brands |
|------|----------------------------------------------------------------------|
| 2011 | "Cockpit technology" and the shopping experience-led differentiators |

- Interest in hybrids driven by cost and convenience, while interest in connectivity centers on safety
- 2014 Shared mobility emerges as an alternative to owning a vehicle
- **2017** Interest in full autonomy grows, but consumers want a track record of safety
- Consumers in many global markets continue to move away from internal combustion engines (ICE)
- **2019** Consumers "pump the brakes" on interest in autonomous vehicles
- **2020** Questions remain regarding consumers' willingness to pay for advanced technologies
- Online sales gaining traction, but majority of consumers still want in-person purchase experience
- Interest in electrified vehicles (EVs) grows, but worries about price, driving range, and charging time remain
- The shift to EVs is primarily based on a strong consumer perception that it will significantly reduce vehicle operating costs

The Global Automotive Consumer Study informs Deloitte's point of view on the evolution of mobility, smart cities, connectivity, sustainability, and other issues surrounding the movement of people and goods.



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Key findings



1 Is slowing EV momentum putting current regulatory timelines in jeopardy?

High interest rates and elevated sticker prices may be causing consumer interest in EVs to soften in some markets. Despite automaker price cuts and government incentives designed to make them more affordable, a variety of other challenges continue to stand in the way, including range anxiety, charging time, and availability of charging infrastructure.

A significant number of consumers may be thinking about switching vehicle brands

Price tops the list of factors driving the choice of vehicle brand for consumers in developed markets, including Germany, Japan, and the United States, while vehicle performance (China and South Korea) and product quality (India) are top of mind for consumers in other global markets.

Interest in connectivity features may not fully translate into revenue and profit

Among those who are interested in connected vehicles, there is a relatively high level of interest in features that provide updates on maintenance, traffic/road safety, and suggestions for safer routes. However, the willingness to pay extra for connected technologies remains comparatively low in developed markets.

4 Younger consumers are interested in vehicle subscriptions, but more education may be necessary to address lingering concerns

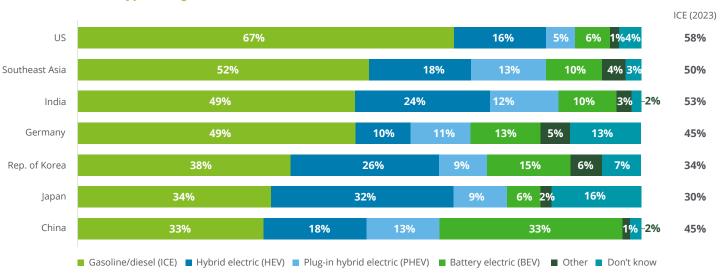
Against the backdrop of uncertain economic conditions causing concern for financial capacity, a significant number of younger consumers in many markets are at least somewhat interested in giving up vehicle ownership altogether in favour of a subscription model, but concerns about vehicle availability, total ownership cost, and the perception of higher monthly fees persist.

Vehicle electrification



Consumer interest in ICE vehicles is rebounding in some markets surveyed as affordability concerns continue to weigh heavily on forward intentions.

Preference for type of engine in next vehicle



Note: Other includes vehicles with engine types such as compressed natural gas, ethanol, and hydrogen fuel cells; percentages may not add to 100 due to rounding.

Q32. What type of engine would you prefer in your next vehicle?

Sample size: n= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US]

In most markets surveyed, the main reason consumers intend to acquire an electrified vehicle stems from a strong desire to lower their operating costs – outstripping the concern for global climate change.

Top reasons to choose an EV as next vehicle

| Factors | China | Germany | India | Japan | Rep. of Korea | South- east Asia | US |
|--------------------------------------------------------------------------|-------|---------|-------|-------|------------------|---------------------|-----|
| Lower fuel costs | 50% | 50% | 63% | 62% | 64% | 68% | 66% |
| Concern for the environment | 46% | 45% | 68% | 36% | 43% | 61% | 53% |
| Less maintenance | 36% | 27% | 56% | 15% | 48% | 47% | 35% |
| Driving experience | 60% | 29% | 53% | 31% | 39% | 47% | 34% |
| Government incentives/subsidies/ stimulus programs | 47% | 30% | 48% | 34% | 51% | 39% | 31% |
| Concern about personal health | 45% | 18% | 50% | 12% | 20% | 44% | 19% |
| Ability to use the vehicle as a backup battery/power source | 33% | 17% | 43% | 30% | 24% | 35% | 17% |
| Potential for extra taxes/levies applied to internal combustion vehicles | 26% | 21% | 30% | 12% | 24% | 29% | 16% |
| Potential ban on sale of new internal combustion vehicles | 17% | 24% | 24% | 13% | 14% | 19% | 14% |
| Peer pressure | 7% | 6% | 10% | 4% | 6% | 11% | 3% |
| Other | 0% | 2% | 0% | 1% | 0% | 0% | 3% |

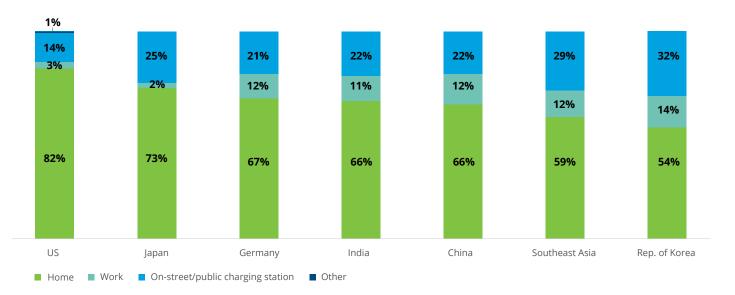
Top reasons

Q34. Which of the following factors have had the greatest impact on your decision to acquire an electrified vehicle? (Please select all that apply.)

Sample size: n = 520 [China]; 427 [Germany]; 399 [India]; 318 [Japan]; 452 [Republic of Korea]; 2,064 [Southeast Asia]; 270 [US]

Building public charging capacity is still needed to address consumer concerns over range anxiety, but the reality of day-to-day usage means most people will charge their EVs at home.

Expecting to charge electrified vehicle most often at...



Note: Percentages may not add to 100 due to rounding. Q35. Where do you expect to charge your electrified vehicle most often? Sample size: n= 371 [China]; 295 [Germany]; 194 [India]; 103 [Japan]; 213 [Republic of Korea]; 1,163 [Southeast Asia]; 112 [US]

Even though consumers want to maximize their convenience by having a public EV charger readily available whenever they need it, more strategic oversight may be needed to maximize the return on billions of dollars being invested in building out public charging networks in many global markets.

Public locations that the consumers would prefer to charge their EV when they are away from their home

| Public places | China | Germany | India | Japan | Rep. of Korea | South- east Asia | US |
|--------------------------------------------------------------------|-------|---------|-------|-------|------------------|---------------------|-----|
| Any location as long as I can find a charger when I need it | 29% | 31% | 24% | 30% | 35% | 30% | 37% |
| Dedicated EV charging station equipped with amenities | 23% | 23% | 36% | 6% | 13% | 23% | 26% |
| Traditional gas station with EV chargers | 7% | 16% | 18% | 24% | 22% | 21% | 20% |
| Retail outlet/mall | 2% | 5% | 4% | 5% | 2% | 8% | 4% |
| Parking lot (e.g., metro stations, airports, public lots/ garages) | 21% | 9% | 8% | 15% | 21% | 10% | 4% |
| Vehicle dealership | 2% | 2% | 5% | 9% | 0% | 1% | 3% |
| On-street parking | 6% | 11% | 4% | 4% | 1% | 3% | 2% |
| Community/public building | 9% | 2% | 1% | 4% | 5% | 3% | 2% |
| Hotel or peer-to-peer rental | 1% | 0% | 2% | 4% | 1% | 1% | 1% |
| Other | 0% | 1% | 0% | 0% | 0% | 0% | 2% |

Most preferred by consumers

Note: Percentages may not add to 100 due to rounding. Q37. Where would you most want to charge your EV when you are away from home (i.e., public charging location)? Sample size: n= 371 [China]; 295 [Germany]; 194 [India]; 103 [Japan]; 213 [Republic of Korea]; 1,163 [Southeast Asia]; 112 [US]

When it comes to paying for public EV charging, consumers in most markets prefer the familiarity and convenience of using their credit/debit cards. On the other hand, the level of consumer interest in using loyalty points or pre-paid subscription plans is comparatively low.

Most preferred way to pay for public EV charging

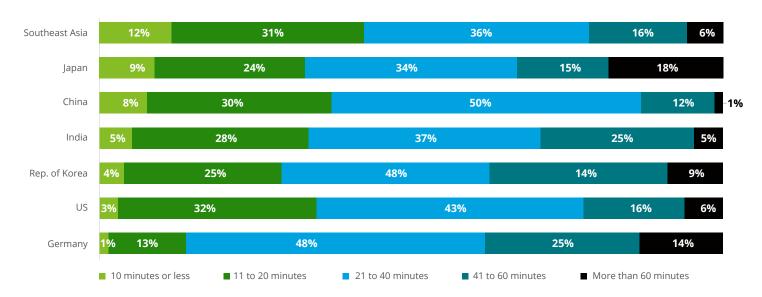
| Payment methods | China | Germany | India | Japan | Rep. of Korea | South- east Asia | US |
|-----------------------------------------|-------|---------|-------|-------|------------------|---------------------|-----|
| Credit/debit card | 11% | 44% | 42% | 55% | 68% | 29% | 65% |
| Charging network app on your smartphone | 46% | 33% | 28% | 36% | 21% | 54% | 21% |
| Pre-paid subscription plan | 5% | 10% | 14% | 4% | 6% | 7% | 7% |
| Loyalty points | 7% | 6% | 6% | 1% | 4% | 4% | 4% |
| Third-party payment platform | 32% | 6% | 9% | 3% | 1% | 5% | 2% |
| Other | 0% | 1% | 1% | 1% | 0% | 1% | 1% |

Most preferred mode of payment

Note: Percentages may not add to 100 due to rounding. Q40. How would you most prefer to pay for public EV charging? Sample size: n= 371 [China]; 295 [Germany]; 194 [India]; 103 [Japan]; 213 [Republic of Korea]; 1,163 [Southeast Asia]; 112 [US]

An assumption that EV charge times need to be on par with fossil fuel fill-ups may be somewhat overstated as surveyed consumers in most markets are willing to wait longer than 10 minutes to refuel.

Expected wait time to charge an EV at public charging stations from empty to 80%

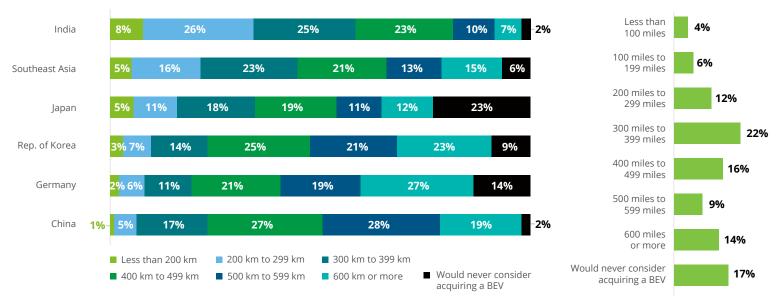


Note: Percentages may not add to 100 due to rounding.
Q38. How long do you expect it to take to charge your EV from empty to 80% at a public charging location?
Sample size: n= 371 [China]; 295 [Germany]; 194 [India]; 103 [Japan]; 213 [Republic of Korea]; 1,163 [Southeast Asia]; 112 [US]

Expectations for BEV driving range vary significantly by global markets surveyed. Only 40% of surveyed consumers in India expect more than 400 kms, whereas 67% of consumers in Germany expect the same as a prerequisite to consider a BEV as a viable option for their next vehicle.

Consumer expectations on BEV driving range

Consumer expectations on BEV driving range in the US

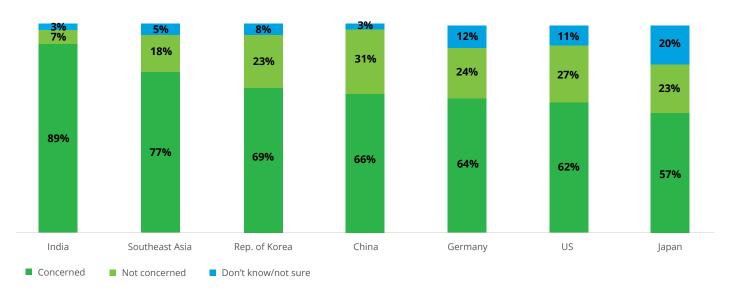


Note: Percentages may not add to 100 due to rounding.

Q44. How far would a fully charged all-battery electric vehicle need to go in order for you to consider acquiring one? Sample size: n= 551 [China]; 1,112 [Germany]; 775 [India]; 627 [Japan]; 778 [Republic of Korea]; 4,469 [Southeast Asia]; 907 [US]

A majority of consumers surveyed are concerned about the "cradle to grave" environmental impact of an EV battery, requiring industry stakeholders to implement sustainable practices across the entire battery life cycle.

Percentage of consumers concerned about the end-to-end environmental impact of an EV battery



Note: Not concerned % includes 'not at all concerned' or 'not very concerned'; Concerned % includes 'somewhat concerned' or 'very concerned'; percentages may not add to 100 due to rounding.

Q46. To what extent are you concerned about the end-to-end environmental impact of an EV battery (e.g., mineral mining, manufacturing, source of electricity during multiple lifecycles, end-of-life recycling)?

When it comes BEVs, surveyed consumers are generally most concerned about charging time, range anxiety, cost, and battery safety.

Greatest concern regarding all-battery-powered electric vehicles

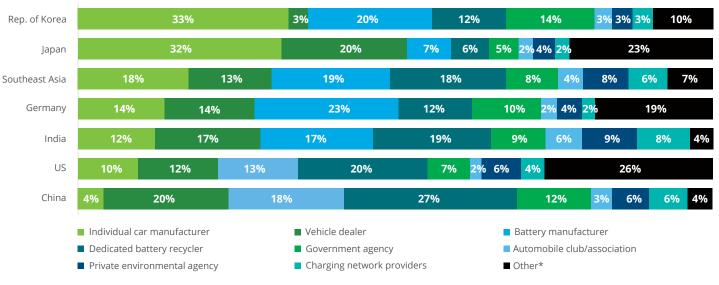
| Concern | China | Germany | India | Japan | Rep. of Korea | Southeast Asia | US |
|-------------------------------------------------------------------|-------|---------|-------|-------|------------------|-------------------|-----|
| Time required to charge | 42% | 40% | 43% | 48% | 48% | 45% | 50% |
| Driving range | 40% | 55% | 39% | 41% | 36% | 43% | 49% |
| Cost/price premium | 21% | 42% | 35% | 40% | 30% | 37% | 48% |
| Cost to eventually replace the battery | 41% | 38% | 35% | 36% | 35% | 38% | 43% |
| Lack of public electric vehicle charging infrastructure | 32% | 37% | 42% | 39% | 36% | 44% | 42% |
| Lack of charger at home | 17% | 41% | 27% | 43% | 26% | 33% | 40% |
| Cold weather performance | 41% | 33% | 33% | 21% | 34% | 24% | 33% |
| Ongoing charging and running costs | 24% | 27% | 26% | 27% | 27% | 34% | 33% |
| Safety concerns with battery technology | 38% | 32% | 40% | 29% | 45% | 38% | 30% |
| Increased need to plan my trips | 12% | 21% | 25% | 27% | 10% | 20% | 28% |
| Lack of alternate power source at home | 12% | 22% | 30% | 22% | 13% | 28% | 22% |
| Potential for extra taxes/levies associated with all-BEVs | 15% | 10% | 24% | 11% | 10% | 20% | 21% |
| Lack of knowledge or understanding about EVs/EV technology | 18% | 15% | 28% | 15% | 17% | 32% | 21% |
| End-to end sustainability (i.e., battery manufacturing/recycling) | 21% | 23% | 30% | 13% | 13% | 22% | 20% |
| Uncertain resale value | 15% | 21% | 24% | 17% | 14% | 25% | 18% |
| Lack of choice regarding brands/models | 11% | 10% | 23% | 8% | 9% | 17% | 14% |
| Other | 0% | 1% | 0% | 1% | 0% | 0% | 2% |

Most commonly cited

Note: Sum of the percentages exceed 100% as respondents can select multiple options. Q43. What are your biggest concerns regarding all-battery-powered electric vehicles? Please select all that apply. Sample size: n= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US]

A variety of stakeholders involved in the EV battery value chain should work together to develop a successful solution for collecting, storing, and recycling batteries after their useful lives.

Entity that should be responsible for collecting, storing, and recycling EV batteries after their useful lives



^{*}includes don't know or don't care.

Note: Percentages may not add to 100 due to rounding.

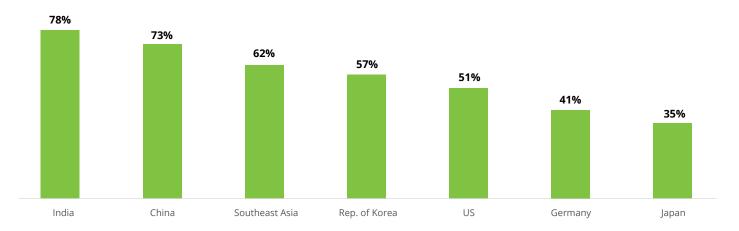
Q47. Who do you think should be responsible for collecting, storing, and recycling electric vehicle batteries after their useful lives? Sample size: n= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US]

2 Future vehicle intentions



Consumers surveyed in developed markets are more loyal to brands than those surveyed in developing economies. In fact, nearly 8 in 10 vehicle owners in India are likely to shift to a different brand for their next purchase.

Percentage of consumers switching to another brand* of vehicle



*includes switching to a different brand from the same parent or a different brand from a different sales parent Q5. What brand is the vehicle you drive most often?; Q17. What brand are you considering most for your next vehicle? [Brand switching percentage is based on a calculation involving these two questions.]

Sample size: n= 732 [China]; 1,135 [Germany]; 672 [India]; 498 [Japan]; 694 [Republic of Korea]; 3,807 [Southeast Asia]; 873 [US]

For most consumers surveyed, the intention to switch vehicle brands comes down to a desire to try something different. However, affordability concerns are also among the top reasons to make a change in some markets as consumers continue to feel the pressure of current macroeconomic conditions.¹

Most important reasons for switching to another brand of vehicle

| Important reasons for switching to another brand | China | Germany | India | Japan | Rep. of Korea | Southeast Asia | US |
|--------------------------------------------------------|-------|---------|-------|-------|------------------|-------------------|-----|
| I just want to try something different | 39% | 38% | 50% | 40% | 38% | 50% | 37% |
| Cost/affordability | 12% | 26% | 26% | 27% | 22% | 30% | 31% |
| New brand has technology/features want | 41% | 25% | 64% | 26% | 35% | 46% | 28% |
| Upgrading to a premium brand | 27% | 12% | 40% | 8% | 24% | 28% | 16% |
| Incentives offered by the intended brand | 20% | 13% | 18% | 11% | 10% | 17% | 9% |
| Cost of servicing the current brand is too high | 13% | 9% | 19% | 6% | 8% | 17% | 9% |
| Current brand lacks greener vehicle models that I want | 21% | 10% | 20% | 4% | 7% | 18% | 7% |
| Poor customer experience with the current brand | 10% | 6% | 9% | 6% | 9% | 9% | 5% |
| Lack of readily available vehicle | 4% | 6% | 11% | 6% | 7% | 8% | 4% |
| Other | 0% | 7% | 0% | 5% | 2% | 2% | 15% |

■ Top reasons

Note: Sum of the percentages exceed 100% as respondents can select multiple options.
Q18. Why are you considering a switch to another vehicle brand? Please select all that apply.
Sample size: n= 537 [China]; 469 [Germany]; 526 [India]; 176 [Japan]; 397 [Republic of Korea]; 2,347 [Southeast Asia]; 446 [US]

¹ Deloitte ConsumerSignals.

Depending on the market, what matters most to consumers surveyed as they think about their next vehicle brand is either price, product quality, or performance.

Most important factors driving the choice of brand for next vehicle

| Drivers of brand choice | China | Germany | India | Japan | Rep. of Korea | Southeast Asia | US |
|----------------------------------------------------------|-------|---------|-------|-------|------------------|-------------------|-----|
| Price | 32% | 55% | 48% | 58% | 49% | 54% | 59% |
| Product quality | 52% | 47% | 65% | 48% | 51% | 62% | 57% |
| Vehicle performance | 53% | 30% | 61% | 49% | 55% | 57% | 52% |
| Vehicle features | 37% | 39% | 62% | 48% | 31% | 51% | 45% |
| Quality of overall ownership experience | 28% | 31% | 45% | 8% | 27% | 37% | 38% |
| Brand familiarity | 36% | 39% | 43% | 21% | 25% | 32% | 34% |
| Previous service experience | 19% | 18% | 22% | 14% | 17% | 21% | 21% |
| Previous sales experience | 10% | 27% | 15% | 10% | 5% | 13% | 17% |
| Brand image | 38% | 15% | 50% | 19% | 22% | 33% | 16% |
| Availability of battery electric vehicles/hybrid options | 33% | 13% | 36% | 22% | 25% | 24% | 14% |
| Brand advertising | 12% | 6% | 25% | 4% | 8% | 14% | 6% |
| Brand affiliations | 14% | 5% | 21% | 5% | 7% | 12% | 5% |
| Other | 0% | 2% | 0% | 2% | 1% | 0% | 1% |

Most commonly cited

Note: Sum of the percentages exceed 100% as respondents can select multiple options.

Q19. What are the most important factors driving the choice of brand for your next vehicle? Please select all that apply.

Sample size: n= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US]

It may be difficult to move to an entirely online purchase process in many markets surveyed, as consumers still say they need to physically interact with either the vehicle itself or real salespeople the next time they are in the market.

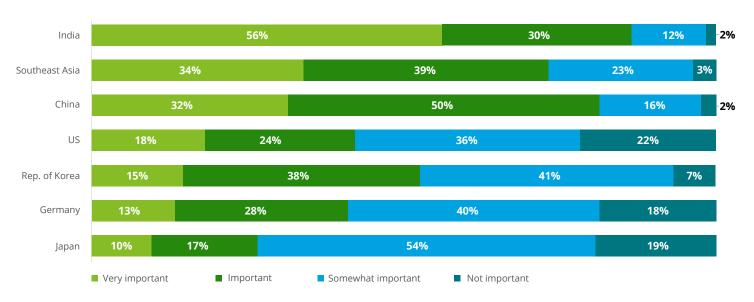
Level of agreement on various aspects of the purchase experience (% somewhat/strongly agree)

| Aspect of vehicle purchase experience | China | Germany | India | Japan | Rep. of Korea | Southeast Asia | US |
|-----------------------------------------------------------------------|-------|---------|-------|-------|------------------|-------------------|-----|
| I have to test drive the vehicle to make sure it's right for me | 89% | 78% | 94% | 67% | 73% | 89% | 86% |
| I need to physically interact with the vehicle before I buy it | 91% | 79% | 92% | 77% | 66% | 89% | 84% |
| I want to interact with real people | 87% | 80% | 90% | 66% | 67% | 85% | 79% |
| I want to negotiate in-person to get the best deal | 86% | 72% | 88% | 72% | 72% | 90% | 74% |
| I want to build a relationship with a dealer for future service needs | 85% | 56% | 87% | 63% | 52% | 77% | 59% |
| I prefer to limit the need to visit a dealership in person | 34% | 35% | 72% | 20% | 31% | 49% | 47% |

Q31. Thinking about the next time you acquire a vehicle, to what extent do you agree or disagree with the following statements? Sample size: n= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US]

Consumer reaction to whether it's important for vehicle brands to have a strong commitment to sustainable manufacturing practices can be very different depending on the individual market surveyed.

Importance of a vehicle brand committing to sustainable practices

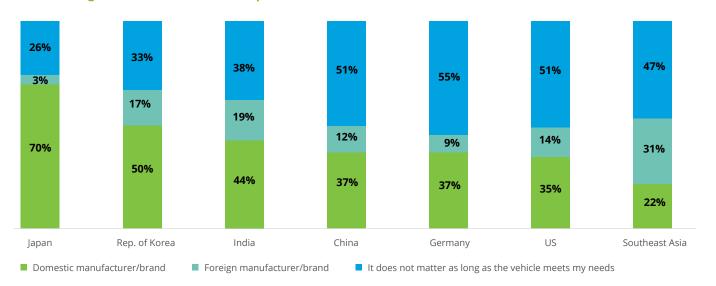


Note: Percentages may not add to 100 due to rounding.

Q20. When thinking about choosing your next vehicle, how important will it be for a vehicle brand to have a strong commitment to sustainable practices (e.g., low carbon manufacturing footprint, use of environmentally friendly materials, electrification strategy)? Sample size: n= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US]

Brand affinity for home-grown automakers is strongest among consumers surveyed in Japan and South Korea, while it is least prevalent in Southeast Asia and the United States, underscoring the competitive challenge some brands face in their home markets.

Preferred organizations for next vehicle purchase



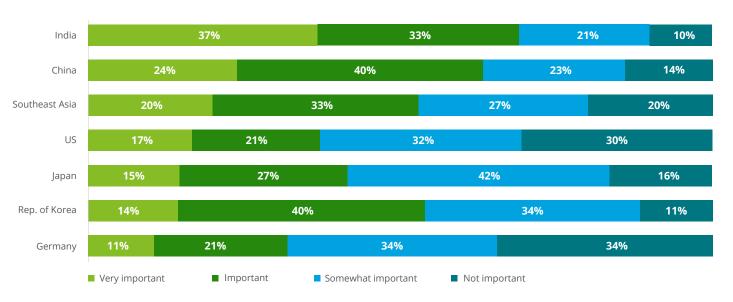
Note: Percentages may not add to 100 due to rounding.

Q45. From which of the following type of organizations are you most interested in acquiring your next vehicle?

Sample size: n= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US]

In addition to where the brand hails from, consumers surveyed also consider whether the vehicle is locally produced or not when choosing their next vehicle.

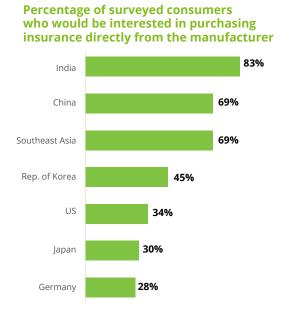
Importance of next vehicle to be manufactured locally

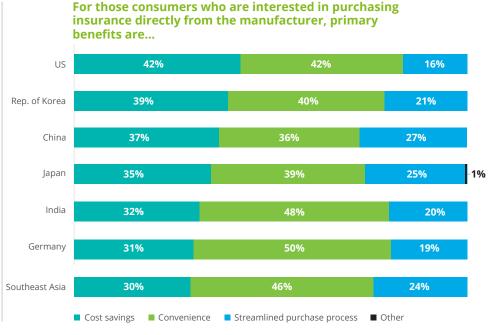


Note: Percentages may not add to 100 due to rounding.

Q21. To what extent is it important that your next vehicle be locally manufactured (i.e., manufactured in your country or region)? Sample size: n= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US]

As OEMs look at every potential profit pool going forward, surveyed consumers in several markets are signaling a significant level of interest in manufacturer-branded insurance products based on the perception that it will be convenient and cost effective.





Note: Percentages may not add to 100 due to rounding.

Q52. The next time you acquire a vehicle, how interested would you be in purchasing insurance directly from the vehicle manufacturer? Q53. What do you believe the primary benefit of buying insurance directly from the manufacturer to be? Sample size: n for Q52= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US]; n for Q53= 565 [China]; 352 [Germany]; 716 [India]; 197 [Japan]; 407 [Republic of Korea]; 3,436 [Southeast Asia]; 330 [US]

3 Connectivity



A greater percentage of surveyed consumers in developing markets are interested in connected vehicle features even if it means sharing their PII* with manufacturers or other third parties.

Level of consumer interest in connected vehicle features (% very/somewhat interested)

| Connected vehicle features | China | Germany | India | Japan | Rep. of Korea | Southeast Asia | US |
|----------------------------------------------------------------------------------------------------------|-------|---------|-------|-------|------------------|-------------------|-----|
| Maintenance updates and vehicle health reporting/alerts | 80% | 54% | 88% | 57% | 70% | 82% | 60% |
| Updates regarding traffic congestion and suggested alternate routes | 80% | 56% | 86% | 59% | 74% | 80% | 59% |
| Suggestions regarding safer routes (i.e., avoid unpaved roads) | 80% | 46% | 84% | 57% | 71% | 78% | 58% |
| Updates to improve road safety and prevent potential collisions | 81% | 52% | 88% | 61% | 72% | 81% | 58% |
| Maintenance cost forecasts based on your driving habits | 78% | 48% | 84% | 48% | 60% | 76% | 53% |
| Customized suggestions regarding ways to minimize service expenses | 77% | 44% | 84% | 51% | 74% | 77% | 52% |
| Over-the-air vehicle software updates that correct operational faults or improve your driving experience | 77% | 46% | 83% | 51% | 70% | 75% | 51% |
| Access to nearby parking (i.e., availability, booking, and payment) | 75% | 49% | 86% | 49% | 71% | 75% | 46% |
| Customized/optimized vehicle insurance plan (e.g., "pay how you drive" plans) | 70% | 41% | 82% | 40% | 65% | 72% | 44% |

Most commonly cited

Note: Sum of the percentages exceed 100% as respondents can select multiple options; * personally identifiable information. Q49. How interested are you in the following benefits of a connected vehicle if it meant sharing your own personally identifying data and/or vehicle/operational data with the manufacturer or a third party?

Sample size: n= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US]

Consumers surveyed in developing markets such as India, China, and Southeast Asia are also more willing to pay for connected vehicle services compared to consumers surveyed in markets such as the U.S., Japan, and Germany.

Willingness to pay extra for connectivity features



Note: Percentages may not add to 100 due to rounding. Q50. Are you willing to pay extra for these features (i.e., paying a monthly subscription)? Sample size: n= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US] In most markets surveyed, consumers trust car manufacturers the most when it comes to managing connected vehicle data. At the same time, a significant number of consumers surveyed in Germany and the United States do not trust anyone, which could represent a challenge for companies looking to monetize connected services.

Most trusted entity for managing connected vehicle data

| Most trusted entity | China | Germany | India | Japan | Rep. of Korea | Southeast Asia | US |
|--------------------------------|-------|---------|-------|-------|------------------|-------------------|-----|
| Car manufacturer | 27% | 20% | 30% | 28% | 36% | 29% | 18% |
| Vehicle dealer | 18% | 12% | 20% | 27% | 5% | 15% | 16% |
| Insurance company | 6% | 10% | 11% | 10% | 7% | 13% | 14% |
| Cellular service provider | 8% | 3% | 4% | 2% | 9% | 5% | 6% |
| Financial service provider | 4% | 3% | 9% | 2% | 4% | 5% | 4% |
| Cloud service provider | 8% | 3% | 7% | 2% | 8% | 6% | 4% |
| Automobile club or association | 4% | 7% | 6% | 2% | 3% | 5% | 3% |
| Government agency | 19% | 9% | 10% | 4% | 14% | 13% | 3% |
| Other | 0% | 0% | 0% | 0% | 0% | 0% | 0% |
| None of the above | 6% | 32% | 3% | 24% | 15% | 9% | 31% |

■ Most commonly cited

Note: Percentages may not add to 100 due to rounding.

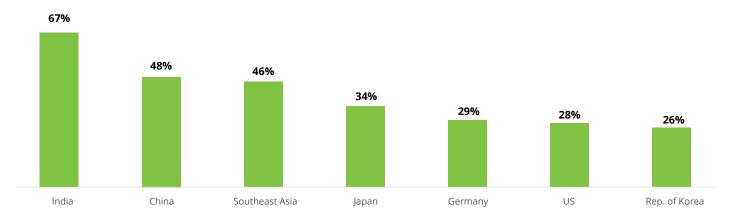
Q51. In a scenario where you owned a connected vehicle, who would you trust most with access to the data your vehicle generates? Sample size: n= 817 [China]; 1,273 [Germany]; 864 [India]; 667 [Japan]; 912 [Republic of Korea]; 4,985 [Southeast Asia]; 969 [US]

4 Vehicle subscriptions



Against the backdrop of uncertain economic conditions causing concern for financial capacity, a significant number of younger consumers surveyed in many markets are at least somewhat interested in giving up vehicle ownership altogether in favor of a subscription model.

Interest in giving up vehicle ownership in favor of vehicle subscription (% very/somewhat interested) 18- to 34-year-old respondents



Q63. To what extent are you interested in giving up vehicle ownership in favor of subscribing to the use of a vehicle going forward? Sample size: n= 278 [China]; 348 [Germany]; 430 [India]; 194 [Japan]; 250 [Republic of Korea]; 2,096 [Southeast Asia]; 272 [US]

For those consumers surveyed interested in vehicle subscription services, convenience, availability, and a predictable cost structure are the most important characteristics.

Important characteristics of a vehicle subscription

| Characteristics of vehicle subscription | China | Germany | India | Japan | Rep. of Korea | Southeast Asia | US |
|--------------------------------------------------------------------------------|-------|---------|-------|-------|------------------|-------------------|-----|
| Convenience | 39% | 38% | 44% | 49% | 41% | 49% | 38% |
| Full cost control due to transparent and predictable fixed monthly fees | 35% | 42% | 47% | 41% | 38% | 45% | 30% |
| Availability of vehicles | 30% | 33% | 44% | 44% | 20% | 44% | 28% |
| Premium vehicles/brands offered | 32% | 14% | 34% | 9% | 18% | 26% | 28% |
| Hassle-free online contract closing/full digital customer experience | 24% | 28% | 37% | 32% | 23% | 33% | 27% |
| Home delivery services | 26% | 27% | 39% | 28% | 22% | 37% | 25% |
| Increased flexibility | 37% | 30% | 44% | 46% | 28% | 40% | 24% |
| Selection of brand-new as well as certified pre-owned vehicles | 22% | 19% | 37% | 28% | 24% | 32% | 24% |
| Possibility to exchange vehicles | 24% | 27% | 33% | 29% | 22% | 29% | 23% |
| Availability of complementary premium services | 31% | 16% | 38% | 13% | 27% | 31% | 22% |
| Selection of only brand-new vehicles | 21% | 13% | 32% | 10% | 15% | 21% | 22% |
| Possibility to subscribe to a vehicle segment instead of a specific model | 25% | 20% | 37% | 17% | 16% | 29% | 21% |
| Possibility to test new vehicles for a certain period without additional costs | 27% | 24% | 39% | 33% | 40% | 34% | 21% |
| Possibility to subscribe to a specific model instead of a vehicle segment | 18% | 19% | 36% | 17% | 18% | 25% | 12% |

■ Top three characteristics

Note: Sum of the percentages exceed 100% as respondents can select multiple options. Q64. What are the most important characteristics of a vehicle subscription? Please select all that apply. Sample size: n= 515 [China]; 289 [Germany]; 606 [India]; 257 [Japan]; 216 [Republic of Korea]; 2,486 [Southeast Asia]; 197 [US]

At the same time, some consumers surveyed are concerned about vehicle availability, total ownership cost, and the perception of higher monthly fees associated with subscription services.

Main concerns regarding vehicle subscription services

| Concerns regarding vehicle subscription services | China | Germany | India | Japan | Rep. of Korea | Southeast Asia | US |
|-----------------------------------------------------------------|-------|---------|-------|-------|------------------|-------------------|-----|
| Vehicle availability/waiting time | 45% | 43% | 52% | 28% | 41% | 44% | 47% |
| Total cost of ownership (i.e., price) | 38% | 35% | 38% | 42% | 46% | 41% | 43% |
| Losing the sense of ownership | 27% | 35% | 31% | 24% | 16% | 31% | 39% |
| Higher monthly fees compared to leasing | 28% | 35% | 40% | 37% | 37% | 45% | 36% |
| Receiving and/or returning the vehicle | 31% | 27% | 36% | 30% | 36% | 30% | 28% |
| Distrust for subscription service provider | 14% | 28% | 28% | 14% | 21% | 30% | 28% |
| Difficulty ordering vehicle via an online channel | 23% | 16% | 29% | 10% | 13% | 30% | 23% |
| Lack of contact with the dealer (i.e., for maintenance, repair) | 28% | 17% | 36% | 14% | 22% | 29% | 20% |
| Limited possibility for configuration | 36% | 17% | 33% | 14% | 20% | 27% | 16% |
| Other | 0% | 5% | 1% | 5% | 1% | 1% | 3% |

Top three concerns

Note: Sum of the percentages exceed 100% as respondents can select multiple options. Q65. What are your main concerns regarding vehicle subscription services? Please select all that apply. Sample size: n= 1,005 [China]; 1,500 [Germany]; 1,000 [India]; 1,006 [Japan]; 1,000 [Republic of Korea]; 5,939 [Southeast Asia]; 1,003 [US]

5 About the study



About the study

The 2024 study includes ~27,000 consumer responses from 26 countries around the world.

| Americas | Sample |
|--------------------|--------|
| Argentina (AR) | 1,000 |
| Canada (CA) | 1,000 |
| Mexico (MX) | 1,000 |
| United States (US) | 1,003 |

| EMEA | Sample |
|---------------------|--------|
| Austria (AT) | 1,002 |
| Belgium (BE) | 1,006 |
| France (FR) | 1,000 |
| Germany (DE) | 1,500 |
| Italy (IT) | 1,001 |
| Poland (PL) | 1,000 |
| Saudi Arabia (SA) | 1,000 |
| South Africa (ZA) | 1,005 |
| Spain (ES) | 1,006 |
| Turkey (TR) | 1,000 |
| United Kingdom (GB) | 1,500 |

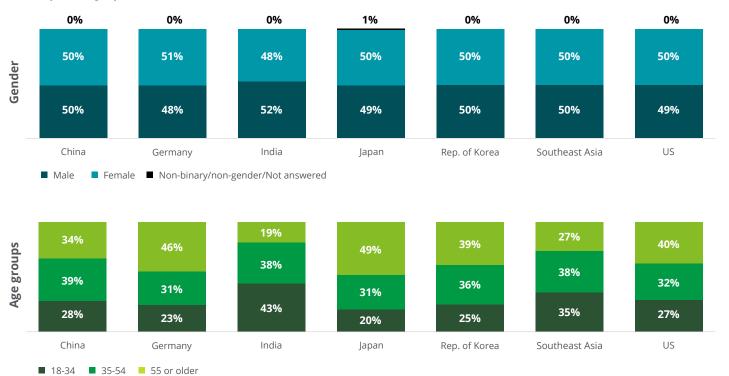
| Asia-Pacific | Sample |
|------------------------|--------|
| Australia (AU) | 1,003 |
| China (CN) | 1,005 |
| India (IN) | 1,000 |
| Indonesia (ID) - SEA | 1,005 |
| Japan (JP) | 1,006 |
| Malaysia (MY) - SEA | 957 |
| Philippines (PH) - SEA | 1,000 |
| Republic of Korea (KR) | 1,000 |
| Singapore (SG) - SEA | 1,000 |
| Thailand (TH) - SEA | 1,000 |
| Vietnam (VN) - SEA | 977 |

Study methodology

The study was fielded using an online panel methodology in which consumers of driving age are invited to complete the questionnaire (translated into local languages) via email.

Note: "Sample" represents the number of survey respondents in each country.

Study demographics



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