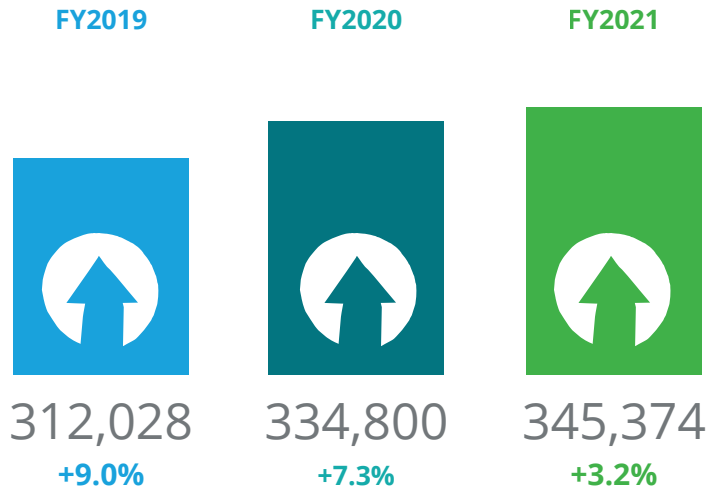


Our people

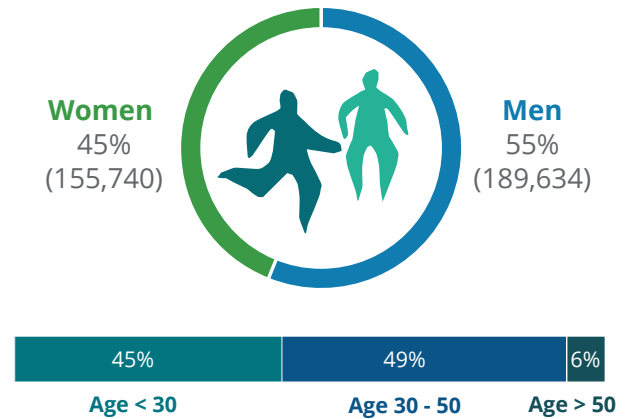
Total headcount



Notes

Global figures are aggregated across the Deloitte organization.

Total headcount by gender and age

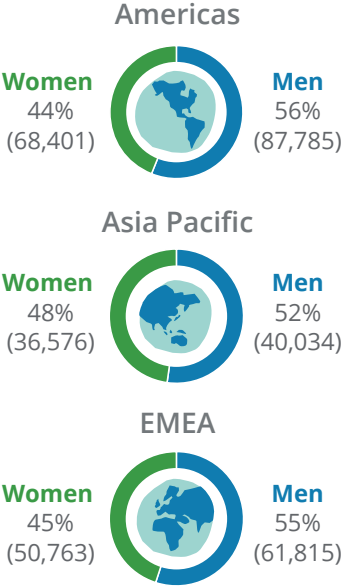


Notes

Global figures are aggregated across the Deloitte organization.
Age ranges are estimated based on data collected from Deloitte firms.
Because of rounding, numbers may not tally with the total.

Our people

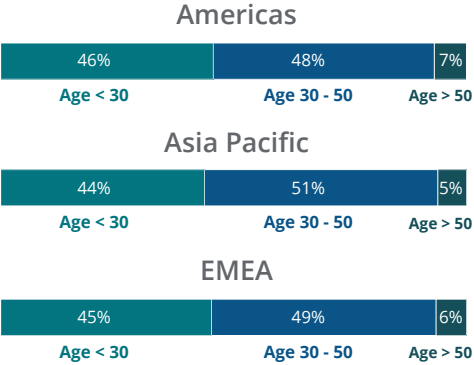
Regional headcount by gender



Notes

Global figures are aggregated across the Deloitte organization. Because of rounding, numbers may not tally with the total.

Regional headcount by age range

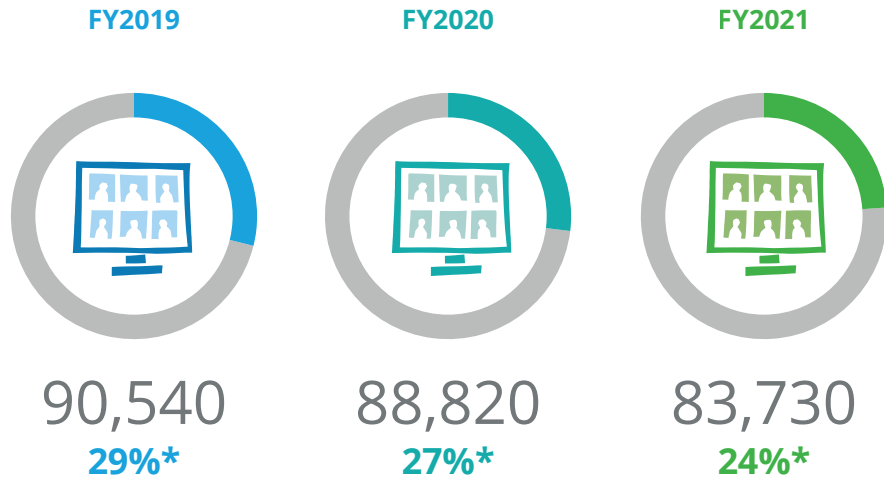


Notes

Global figures are aggregated across the Deloitte organization. Age ranges are estimated based on data collected from Deloitte firms. Because of rounding, numbers may not tally with the total.

Our people

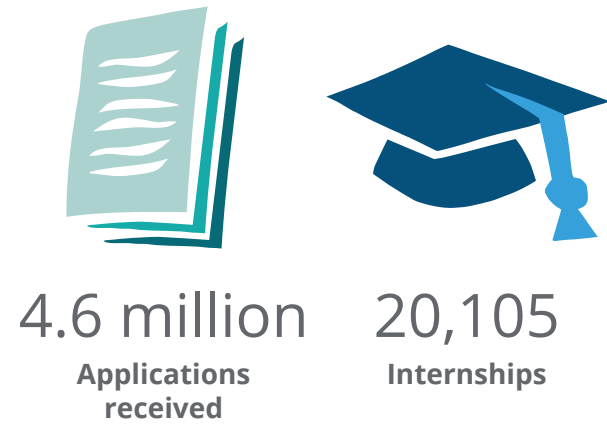
Total new hires



Notes

Global figures are aggregated across the Deloitte organization.
*New hires as a percentage of total headcount.

Attracting top talent



Notes

Global figures are aggregated across the Deloitte organization.

Our people

Developing top talent



55 average training hours per individual

\$726M direct training investment; average of \$2,200 per individual

\$5.4B indirect training investment

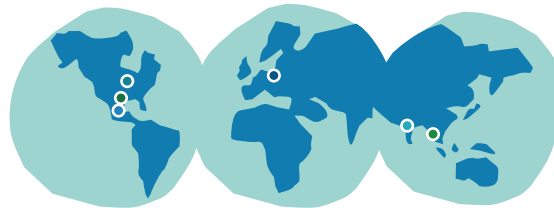
5.9M e-learning courses completed

Notes

Training hours do not include on-the-job digital learning hours that are a core aspect of development at Deloitte. Average annual direct training investment per individual represents a global estimate based on actual investment from reporting Deloitte firms. Indirect training investment is the opportunity cost based on estimates from reporting Deloitte firms.

Revenue figures are in US\$. Global figures are aggregated across the Deloitte organization.

Locations of Deloitte University facilities



Canada

Toronto

Belgium

La Hulpe

India

Hyderabad

US

Westlake

Singapore

Sentosa Island

Mexico

Mexico City

Notes

Two additional DU locations under construction.