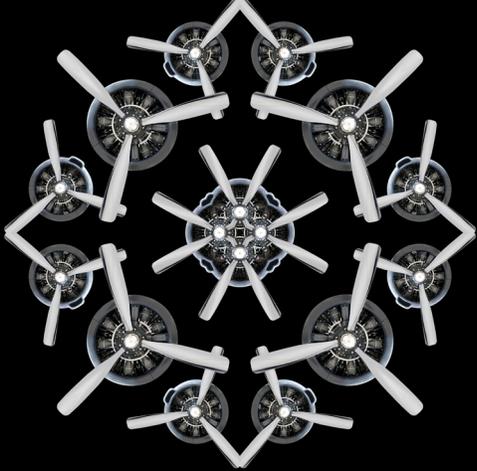


Board effectiveness assessments



An effective board and well-functioning corporate governance structure is a crucial element to safeguarding your business and is the foundation on which sustainable long-term success can be built. A regular external assessment of the effectiveness of your board is an excellent way of adding value to the organization and ensuring effective decision-making at the top of the organization.

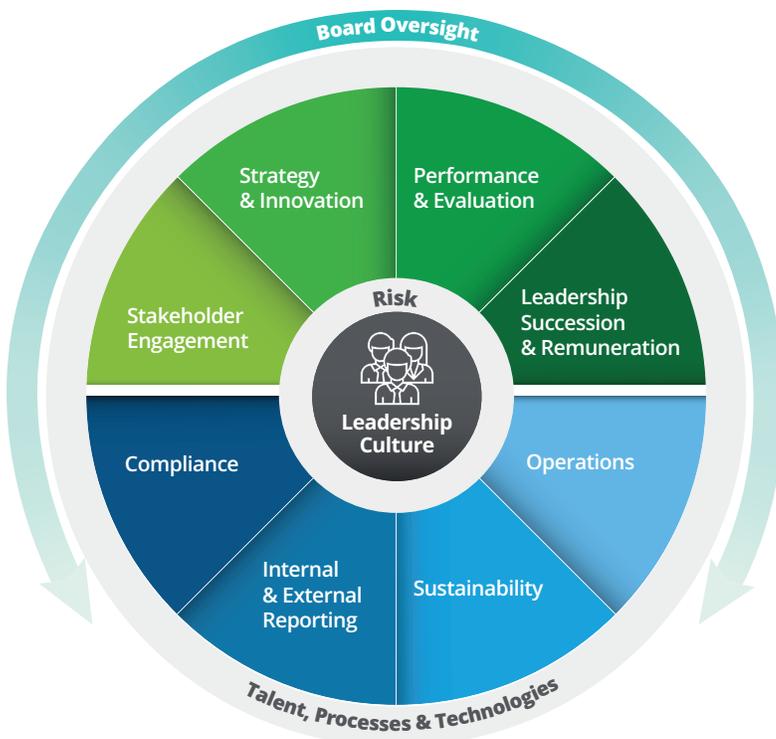
Deloitte has considerable experience working with boards and board-level committees, ranging from family-owned and privately held organizations, to listed and regulated organizations. Deloitte's custom-built board effectiveness assessment tool integrates all phases of the assessment process, and is tailored to your specific organizational structure, allowing for an

assessment that is proportionate to the complexity of your business.

Deloitte's framework

Effectiveness is more than structures and processes. It is also about the dynamics and behaviors of the individuals that comprise the board and its committees. Deloitte's framework focuses on how the

board discharges its key roles and enablers that support the board in fulfilling its responsibilities. The framework forms the foundation of Deloitte's Board Effectiveness Assessment methodology—allowing for customization based on the circumstances of your specific company's governance structure.

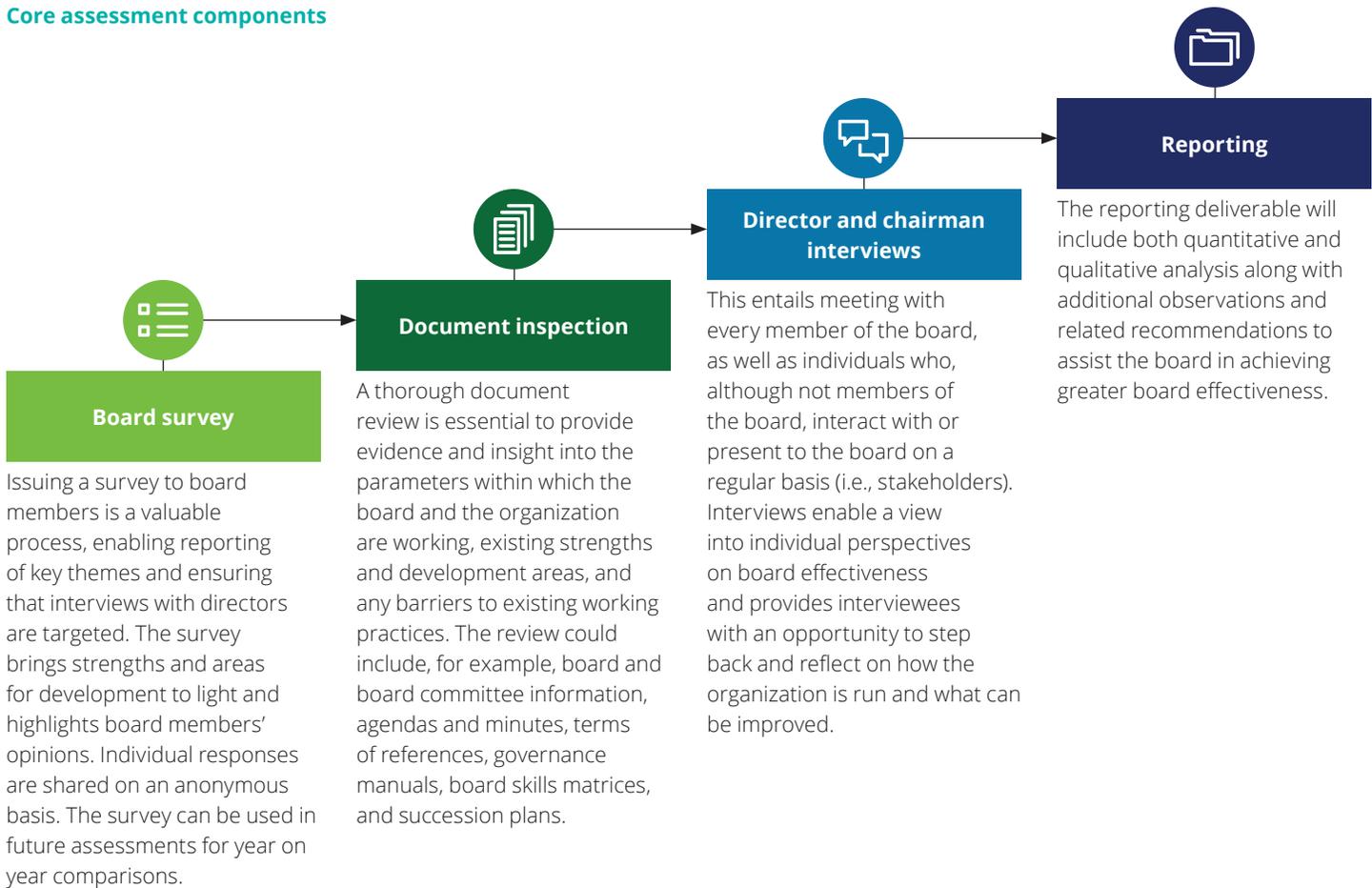


Hold to account: The Board Effectiveness Assessment will permit the board to understand and critically appraise performance information, and to hold management to account in delivering its priorities.

Gaining insight and foresight: The board and its individual board members will be able to confirm its key policies and procedures and arrive at its short- and long-term strategy including variables such as legislation and economic drivers alongside the current and future needs of key stakeholders, internal and external opportunities and threats, and the extent to which the organization can effectively respond to stakeholder needs and environmental conditions.

Clarifying priorities and defining expectations: The Board Effectiveness Assessment deliverable will provide a set of strategic priorities for the board to implement over the near- and long-term.

Core assessment components



Start the conversation

If you're interested in learning how we can assist your board, we should talk. Contact us directly at DTTLGlobalCenterforCorporateGovernance@deloitte.com or visit www.global.corpgov.deloitte.com for more information.

Dan Konigsburg
dkonigsburg@deloitte.com

Michael Rossen
mrossen@deloitte.com

Deloitte refers to one or more of Deloitte Touche Tohmatsu Limited ("DTTL"), its global network of member firms and their related entities. DTTL (also referred to as "Deloitte Global") and each of its member firms are legally separate and independent entities. DTTL does not provide services to clients. Please see www.deloitte.com/about to learn more.

Deloitte is a leading global provider of audit and assurance, consulting, financial advisory, risk advisory, tax and related services. Our network of member firms in more than 150 countries and territories serves four out of five Fortune Global 500® companies. Learn how Deloitte's approximately 264,000 people make an impact that matters at www.deloitte.com.

This communication contains general information only, and none of Deloitte Touche Tohmatsu Limited, its member firms or their related entities (collectively, the "Deloitte network") is, by means of this communication, rendering professional advice or services. Before making any decision or taking any action that may affect your finances or your business, you should consult a qualified professional adviser. No entity in the Deloitte network shall be responsible for any loss whatsoever sustained by any person who relies on this communication.