

Change Risk Management

Change Assurance & Advisory

Objectives & Drivers:

- ❑ Help our clients manage the risk of strategic transformations
- ❑ Key drivers of change include regulatory changes, innovation, organisational change and others
- ❑ Critical risks associated with the industry are reputational, financial, regulatory, and commercial risk as well as inconsistent change approaches



How Can we Help?

Change IA advisory

Provide advisory to the Change Internal Audit team of our clients helping them define their change audit strategy, the change audit methodology, change universe and other important artefacts

Design & Implementation Advisory

Help our client design and implement project/programme control frameworks, Project Management Offices and put together controls around delivering change

Execution & Risk Partner

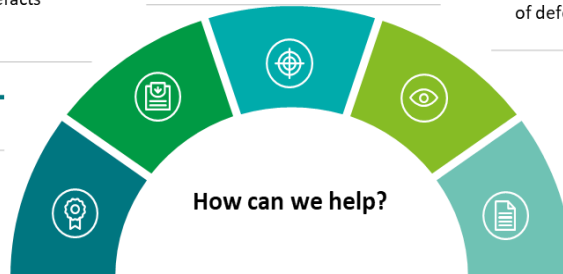
Help our clients manage the risk of their transformation, forming a 1st line of defence for projects/programmes

Traditional change assurance*

Provide traditional change assurance support as part of an outsource or co-source arrangement when we are engaged by the client to support with their yearly change audit plan. Key for us here is to be aware of changes in advance so we can support effectively where required.

Training & Awareness

Where the client might have the capacity but not the capability, we help them by training members of the team on how they should manage risks within their programmes implement the right controls



How can we help?

Project Governance

Strategic Change Reviews

Agile Project Health Checks

In flight Reviews

Resourcing and Capacity Planning

Large Programmes and Thematic Reviews

Change Benefit Realization assessments

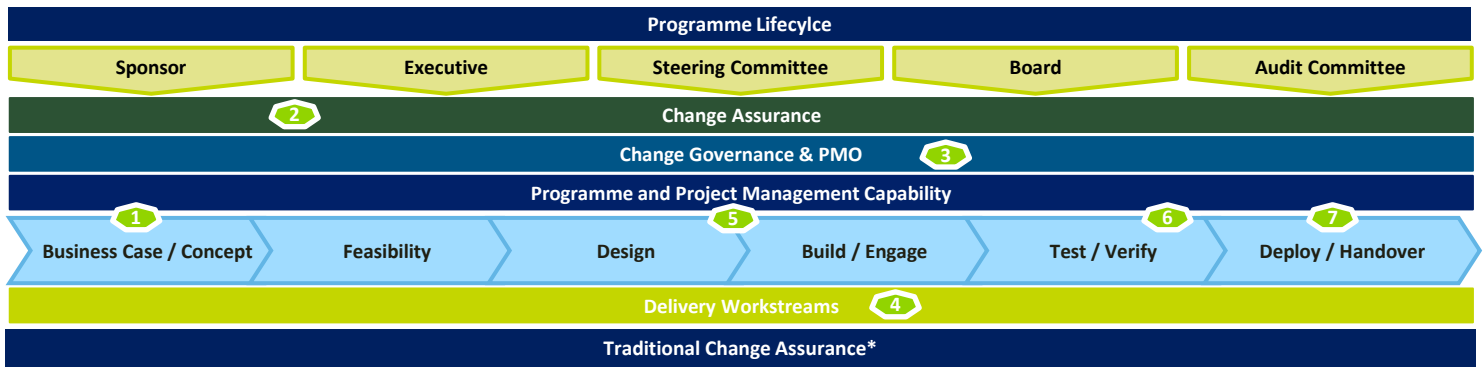
Small Programmes Assurance

Change Risk Management

Change Assurance – Where can we help?

Governance. Risk Management and Assurance from the three lines of defence

- ❑ Leveraging the relevant governance and assurance functions to review specific aspects of the project/programme at the right time can provide early visibility into risks and enable proactive response before issues materialise. Proactive assurance can be critical to decision making and risk mitigation, meaning a traditional “after the fact” audit is not sufficient in modern programmes.
- ❑ Regular, focussed project/programme assurance provides senior programme stakeholders with an accurate, independent view on programme status and health.
- ❑ Establishing a consistent oversight and assurance approach that follows the programme lifecycle helps to ensure that the programme is appropriately resourced and has the right controls in place to achieve its time, cost and quality objectives. Building a trusted relationship with the change stakeholder group, including the customer and vendor network, is essential to an engaged assurance methodology. Relying on information beyond the materials provided by the programme team also enriches insights.
- ❑ Multiple reviews throughout the programme lifecycle are recommended.



7 phases of assurance activity required, with phases 2 – 5 repeating at a regular cadence through the health check model.




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