## Addressing disruptions in your supply chain

The 30-day plan: Focus on continuity and risk mitigation, but have early actions for the future



- Create an end-to-end view of your value chain, on a real-time basis to identify potential disruption.
- Redefine your supply chain metrics: FCF vs. EBIT; prioritisation vs. OTIF; liquidity vs. utilisation.
- Optimise available assets and funds within the economic group to generate cash.
- Identify financially vulnerable vendors and those who may have a greater impact on your business.
  Evaluate these groups to make financial interventions, and undertake joint action with strategic vendors.
- Initiate active contract management.
- Question your inventory strategy: Focus on optimising order quantities and batch sizes, to increase order and production frequency. Implement adequate safety norms.
- Prepare your business for increased absenteeism during the early days.
- · Reinforce screening protocols.
- Use this opportunity to understand the resilience of your value chain and identify immediate solutions.
- Analyse tax deductions, credits, and government incentives to accelerate short-term opportunities and risks.
- Ensure alignment of IT systems and support to evolving work requirements.
- And finally, establish a strong communication model.