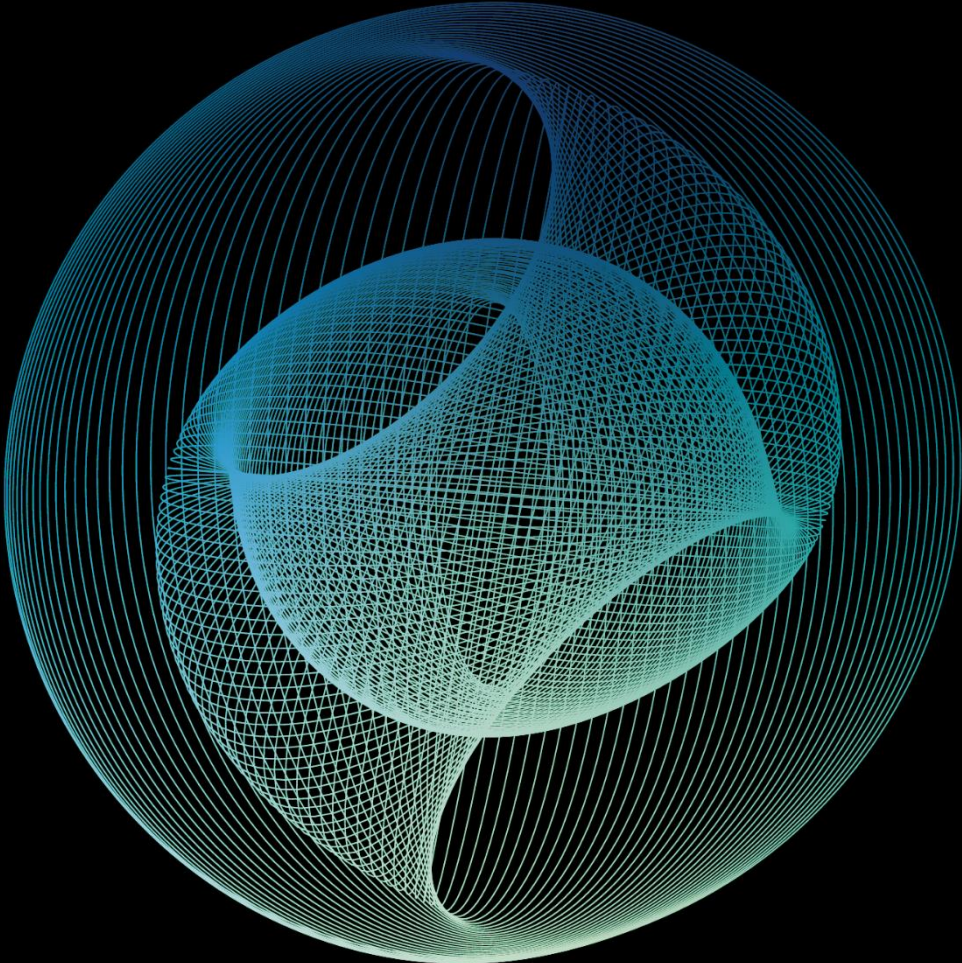


**Deloitte.**



Operate Finance Processes  
Our Service Offering







## About us

The Service Offering **Operate Finance Process** has been created with the aim of being CFO's reference point for all **recurring** and **extraordinary operational activities** related to the **Administration, Finance and Control** area.

We stand out for an **integrated, modular** and **adaptable** approach to **Client's specific needs**, based on significant **cross** and **multidisciplinary** experiences guaranteeing **flexibility** and **effective operational solutions**.

Our **know-how** is based on a significative **experience** gained on the management of Client's numerous projects, also in the **international arena** and perfected with **continuous specialized training** of our professionals.

Our Services are part of the Deloitte Network's Consulting Business which further expands the scope in the various areas of business' consulting and the ability to meet **our Clients' needs** regardless of their **business sector, size** or **governance** model.

We are a team of over **150 professionals** supporting **CFO and Finance** structures with a **focus on processes, reporting, temporary management** and **planning** through various levels of **experience** and **specialization** in challenging scenarios of **corporate evolution** and **reorganization** and **E2E solutions**.





## What we do



### STRATEGIC PILLARS

- 1 Client & Industries
  - 2 People development
  - 3 Operating support
- Profitable and sustainable growth

Our goal is to support the **CFO** and the entire **Finance Function** in their "**Disruptive Journey**" and be their "**preferred partner**" both for **on-going** activities and for **discontinuity's** time.

We have been growing for more than 20 years thanks to our **skills gained in professional experiences**, integrating organization's and accomplished projects' know-how, **investing in our resources' potential** and in **our Services' quality** with the aim of offering **competitive, timely, effective and customized solutions** to our Clients.

Our target is to be the indisputable **leader** for the **Finance "Operate approach"** supporting the "**Finance Operations**" in the following main areas:

- **Assessment, reorganization, backlog recovery and operational management of accounting and transactional processes** (Account Payables, Account Receivables, Treasury, Expense reports, Assets, etc.).
- **Financial statements' preparation** (stand alone and consolidated), **interim accounting statements, reporting packages**, in compliance with adopted accounting principles (OIC, IAS/IFRS and US GAAP) and support for related processes.
- Activities' support (pre, during and post) related to a **new ERP implementation** (SAP4H, AX, NETSUITE, ORACLE) or during **SSC / GBS's relocation** projects.
- **Temporary Finance Management.**





# Our services

Main Services performed by "**Operate Finance Process**" Service Offering refer to the following areas:

SERVICE	DESCRIPTION
<b>Temporary Management / Finance Support / Back-End Filling Finance</b>	<ul style="list-style-type: none"> <li>• Temporary <b>support</b> due to internal and/or external needs to cover activities within the AFC, provided in full or partial outsourcing (E2E) logic: responsibility and coordination within the Client.</li> <li>• Support for the preparation of financial statements, consolidated financial statements and related bookkeeping activities.</li> </ul>
<b>Support to "Operation" during "Turnaround" / Insolvency proceedings</b>	<ul style="list-style-type: none"> <li>• "Operate" support in Restructuring contexts, alongside and/or replacing the finance area, with a focus on insolvency procedures and specifically on industrial planning processes, investment operations and cash/current management.</li> </ul>
<b>ERP implementations for finance functions</b>	<ul style="list-style-type: none"> <li>• Support to the "Finance Operations" area for ERP implementations.</li> </ul>
<b>Reporting and periodic Close the book</b>	<ul style="list-style-type: none"> <li>• Interim financial statements in accordance with Client-defined accounting principles (OIC/IFRS/US GAAP).</li> </ul>
<b>Management of "Finance Operations" and Main Business Cycles (AR/AP/Warehouses/Assets/etc.)</b>	<ul style="list-style-type: none"> <li>• "Operate" support on accounting and transactional processes.</li> <li>• Support of resources in backlog/treasury support.</li> </ul>
<b>SSC / GBS / Relocation</b>	<ul style="list-style-type: none"> <li>• "Operate" support for SSC / GBS /Relocation's migrations, creations and outsourcing processes. Supporting our Clients in the implementation phases and in SSC (Shared Service Center) and GBS (Global Business Service) management.</li> </ul>



## Why activate our services?

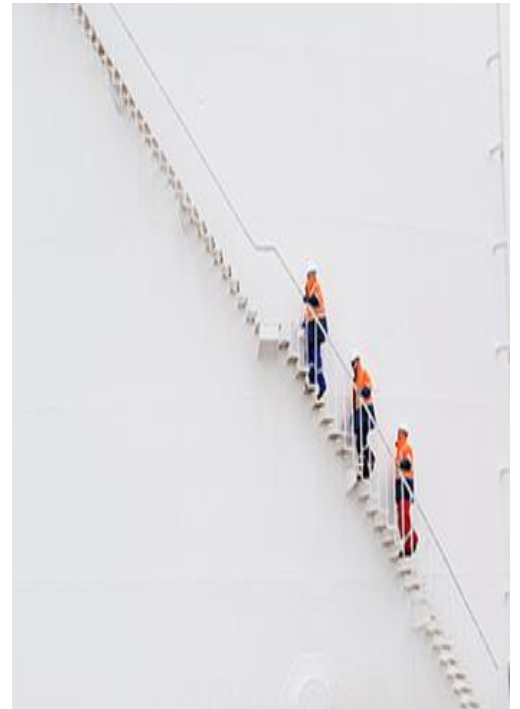
Deloitte Business Solution (DBS) **twenty-years' experience** and our Service Offering's skills allow to propose **customized solutions** in favor of the CFO and the entire Finance Function for all those **recurring** or **extraordinary operational aspects** where it is necessary to activate **specialized professionals** that, in support and/or independently, manage, in a short time, certain contingencies and change phases.

In **increasingly complex markets**, it is necessary for companies to have **flexible organizational structures** and **willing** to establish collaboration agreements with external partners. OFP services are fitting to this tactical and strategic perspective.

Today, more than ever, Top Management reliability's information and financial and non-financial reporting's quality, in place or yet to be implemented, are Stakeholders' essential elements. OFP focuses on **providing operational support to the "extended" Administration, Finance and Control Functions** helping them to **manage their activities effectively, efficiently** and in **compliance** with the **requirements** defined by *Regulators* and the competitive context.

Furthermore, using our Services means to be able to indirectly manage certain *non-core* activities so that the company can focus on higher strategic value added (*core-competencies*) activities or having a Partner with the right specialized knowledge to manage activities that are not supported internally by adequate skills or enough time.

OFP can support Companies' **Finance Operations** directly with its professionals, guaranteeing an **End-to-End service**, making use of the support of legal entities / functions, belonging to the same network, for any activities not directly managed.





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