

## News Release

October 1<sup>st</sup>, 2014 Deloitte Tohmatsu Financial Advisory Co., Ltd. Public Relations

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## Launch of CRO (Chief Restructuring Officer) Service

Deloitte Tohmatsu Financial Advisory Co., Ltd. (Chiyoda-ku, Tokyo, Managing Partner: Masami Nitta / DTFA) has launched the CRO (Chief Restructuring Officer) Service line from October 1, 2014 as part of its strategy to further support clients with the execution of business restructurings and reorganizations.

The CRO Service line can assist a company with a restructuring or reorganization by assigning a CRO to work with or for the company, to plan and execute restructuring strategies, manage debt restructuring, and negotiate with creditors to create solutions to the challenges the company is facing.

On October 1, 2014, DTFA acquired 100% ownership of Anchor Management Inc. (Minato-ku Tokyo, Managing Directors Hiroki Okimoto and Hironori Ishizaka) from its co-founders Hiroki Okimoto and Hironori Ishizaka, who are experienced business reorganization specialists and will continue providing professional restructuring support to clients while serving as interim executives. The company name has been changed to Deloitte Tohmatsu Anchor Management Co., Ltd. and in addition to providing business restructuring advisory services as part of the CRO Service line, the business will be able to provide a complete integrated service offering around restructurings and reorganizations by accessing Deloitte's global network and broader Deloitte Touche Tohmatsu (Japan Group) with knowledge and resources in areas such as finance, governance, human resources, marketing, information systems, and real estate.

Deloitte Tohmatsu Anchor Management Co., Ltd. plans to hire approximately 20 professionals with deep restructuring experience over the next three years.

[Deloitte Tohmatsu Anchor Management Co., Ltd.]

Address: Shin Tokyo Building, 3-3-1 Marunouchi Chiyoda-ku, Tokyo, Japan

Date Established: October 25, 2013

Representatives: Managing Directors Hiroki Okimoto, Hironori Ishizaka and Tsutomu Kishi

Capital: ¥20,000,000 (after capital increase)

Scope of business: Business reorganization, Restructuring service, Financial advisory, Management

consulting

[Deloitte Tohmatsu Financial Advisory Co., Ltd.]

Address: Shin Tokyo Building, 3-3-1 Marunouchi Chiyoda-ku, Tokyo, Japan

Date Established: June 27, 2001

Representative: Managing Partner Masami Nitta

Capital: ¥224,500,000

Scope of Business: M&A Transaction Services / Corporate Financial Advisory Services / Financial

Restructuring (Turnaround) / Performance Improvement and Monitoring / Business Restructuring /

Valuation Services / Financial Accounting Valuation / Intellectual Property Advisory Services /

Forensic & Dispute Services / Real Estate, Hospitality & Leisure Services / China-related Advisory

Services / Infrastructure and Public Private Partnership (PPP) Advisory Services / Data Analytics

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