

**CFO VISION 2018**

Inclusive Growth

Corporate growth and  
coexistence with society

2018. 8.30 THU

IMPERIAL HOTEL TOKYO

## CFO VISION 2018

Inclusive Growth: Corporate growth and coexistence with society

CFO Vision, a conference bringing together the CFOs of many of Japan's top companies, is returning for its 2018 edition. We would like to take this opportunity to show our deep gratitude for your continuous and most generous support.

The aim of the CFO Vision conference, being held under the principle of inspiring "The sustained growth of Japanese companies," is to engage the CFOs of Japan's leading companies in thinking about how they can survive in an increasingly intensifying business environment. We had 185 representatives from 122 companies in the CFO Vision conference last year, providing a venue for active discussion and networking among participants. The conference has also been rated very highly by participants in past years.

The theme for the 2018 edition, which will be the sixth CFO Vision conference, is "Inclusive Growth: Corporate growth and co-existence with society".

Inclusive growth, a way of thinking which emphasizes that economic growth should be accompanied by consideration for the environment and humanity, has been actively debated at conferences such as the World Economic Forum in Davos. In the realm of corporate management, however, concern for the natural and working environments has, until now, been thought of mainly as something leading to cost increases. Together with our participating CFOs—the strategists of corporate management— this conference will seek to seize the opportunities, and discuss how to achieve inclusive corporate management and aim for inclusive growth.

While we appreciate that you are all very busy, we hope you will find time for this opportunity.

### Date

**Thursday, August 30 2018**

### Venue

**IMPERIAL HOTEL TOKYO**

Lectures : 2F Peacock Room

Reception : Upper 2F Hikari Room

### R.S.V.P.

To participate in the CFO VISION 2018, please R.S.V.P. from the website below.

**[www.deloitte.com/jp/cfovision2018](http://www.deloitte.com/jp/cfovision2018)**

### Enquiries

CFO VISION office(in Hakuten Corporation), the CFO Program, Deloitte Tohmatsu LLC

TEL: 03-4577-8365

Email: CFOVISION2018@jp-seminar.com









---

From the Deloitte Tohmatsu CFO program website, you can view past CFO VISION holding reports and survey report articles conducted at the venue.

**[www.deloitte.com/jp/cfo](http://www.deloitte.com/jp/cfo)**

---

# Program

	13:00—13:50	Registration
	13:50—14:00	<b>Opening</b>
	14:00—15:00	<b>Keynote ①</b>
	15:00—16:00	<b>Keynote ②</b>
	16:00—16:20	Coffee Break
	16:20—17:50	<b>CFO Panel</b>
	17:50—18:00	Move to Reception
	18:00—20:00	<b>Reception</b>

\*Please note that the agenda may be subject to change.

## Speaker

Our keynote speaker will be Dr. Yoko Ishikura, professor emeritus of Hitotsubashi University.

### Dr. Yoko Ishikura,

professor emeritus of Hitotsubashi University.



Other speakers, the detailed agenda, and further information will be published later on the application website.

Graduated with an MBA from the University of Virginia's Darden School of Business, and received a Doctor of Business Administration (DBA) from the Harvard Business School. Dr. Ishikura was a manager at McKinsey & Company, Inc. before becoming a professor at the School of International Politics, Economics and Business at Aoyama Gakuin University and the Graduate School of International Corporate Strategy at Hitotsubashi University. She was a professor at the Graduate School of Media Design at Keio University before assuming her current role.

She currently serves as a non-executive director of Shiseido Co. Ltd. and Nissin Foods Holdings, and participates in training and strategy workshops for executives of both Japanese and international companies, and seminars on themes such as global talents, diversity, and women's empowerment. She has been a panelist at conferences in both Asia and Europe, and is a member of the World Economic Forum's Global Agenda Council and Global Future Council.

She runs several workshops, such as the Global Agenda Seminar (since 2010) and the Davos Experience in Tokyo (since 2013), providing venues for discussing global issues in English.



2018. Deloitte Tohmatsu Group celebrated its 50th anniversary.

[www.deloitte.com/jp/50th-anniv](http://www.deloitte.com/jp/50th-anniv)

## Speakers

### Keynote Lecturer ①



**Ms. Yoko Ishikura** Honorable Professor of Hitotsubashi University

Graduated with an MBA from the University of Virginia's Darden School of Business, and received a Doctor of Business Administration (DBA) from the Harvard Business School. Dr. Ishikura was a manager at McKinsey & Company, Inc. before becoming a professor at the School of International Politics, Economics and Business at Aoyama Gakuin University and the Graduate School of International Corporate Strategy at Hitotsubashi University. She was a professor at the Graduate School of Media Design at Keio University before assuming her current role.

She currently serves as a non-executive director of many listed companies, and participates in training and strategy workshops for executives of both Japanese and international companies, and seminars on themes such as global talents, diversity, and women's empowerment. She has been a panelist at conferences in both Asia and Europe, and is a member of the World Economic Forum's Global Agenda Council and Global Future Council.

### Keynote Lecturer ②



**Mr. Makoto Kigawa** Chairman of Yamato Holdings

Mr. Kigawa was born in Hiroshima Prefecture in 1949. He graduated from the Faculty of Commerce, Hitotsubashi University in 1973. He joined the Fuji Bank Ltd. (current Mizuho Financial Group). After serving multiple important roles, as a Managing Director, a Chief Risk Officer, as well as Chief Human Resources Officer at Mizuho Corporate Bank Ltd. (current Mizuho Bank Ltd.), Mr. Kigawa joined and became Managing Director of Yamato Transport Co., Ltd in 2005.

In November 2005, Mr. Kigawa took over position of Representative Managing Director of Yamato Holdings Corporation. In 2007, Mr. Kigawa became Representative Director and Executive Officer of Yamato Holdings Co., Ltd., and Representative Director the President and Executive Officer of Yamato Transport Co., Ltd. After serving the two positions, Mr. Kigawa took roles of the Representative Director and President of Yamato Holdings Co., Ltd. between April 2011 and March 2015. Since April 2015, Mr. Kigawa has been in charge as Representative Director and Chairperson of Yamato Holdings Co., Ltd. until March 2018. Since April 2018 to today, Mr. Kigawa is in charge of management of Yamato Holdings Co., Ltd. as Chairperson of the Board of Directors.

### CFO Panel



**Mr. Masatoshi Miyamoto**

Director of the Board,  
Senior Managing Executive  
Officer,  
Chief Financial Officer (CFO)  
JVC Kenwood



**Mr. Koichi Takahata**

Representative Director  
Senior Managing Executive  
Officer  
Chief Financial Officer  
Sumitomo Corporation



**Mr. Thomas Keller**

Director and Chief Financial  
Officer  
Nestlé Japan



**Mr. Ryo Otsubo**

Editor in Chief,  
DIAMOND Harvard Business  
Review

Facilitator **Ms. Yoko Ishikura**

\*In the order of the Company name of Japanese alphabet.

## The **CFO** Program

**Deloitte.**  
デロイト トーマツ

Deloitte Tohmatsu Group (Deloitte Japan) is a collective term that refers to Deloitte Tohmatsu LLC, which is the Japan member firm of Deloitte Touche Tohmatsu Limited (DTTL), a UK private company limited by guarantee, and firms affiliated with Deloitte Tohmatsu LLC that include Deloitte Touche Tohmatsu LLC, Deloitte Tohmatsu Consulting LLC, Deloitte Tohmatsu Financial Advisory LLC, Deloitte Tohmatsu Tax Co., DT Legal Japan, and Deloitte Tohmatsu Corporate Solutions LLC. Deloitte Tohmatsu Group is known as one of the largest professional services groups in Japan. Through the firms in the Group, Deloitte Tohmatsu Group provides audit & assurance, risk advisory, consulting, financial advisory, tax, legal and related services in accordance with applicable laws and regulations. With about 11,000 professionals in nearly 40 cities throughout Japan, Deloitte Tohmatsu Group serves a number of clients including multinational enterprises and major Japanese businesses. For more information, please visit the Group's website at [www.deloitte.com/jp/en](http://www.deloitte.com/jp/en).

Deloitte refers to one or more of Deloitte Touche Tohmatsu Limited, a UK private company limited by guarantee ( "DTTL" ), its network of member firms, and their related entities. DTTL and each of its member firms are legally separate and independent entities. DTTL (also referred to as "Deloitte Global" ) does not provide services to clients. Please see [www.deloitte.com/about](http://www.deloitte.com/about) to learn more about our global network of member firms.

Member of  
**Deloitte Touche Tohmatsu Limited**

©2018. For information, contact Deloitte Touche Tohmatsu LLC, Deloitte Tohmatsu Consulting LLC, Deloitte Tohmatsu Financial Advisory LLC, Deloitte Tohmatsu Tax Co.