



Risk Advisory Services

Developing your organisation's governance for competitive advantage

The Deloitte Risk Advisory Platform of Services can help you to...

- govern your strategic plan to guide your operations
- measure the benefits of your engagements
- control your financing plan and sources of revenue
- bring innovative solutions to overcome challenges
- articulate your contribution to the future generations
- develop actionable and measurable plans
- protect your data and network
- empower your governance structure
- preserve trust and reputation
- monitor compliance with policies and regulations
- convince investors to be part of your projects



Developing your organisation's governance for competitive advantage

Myanmar has become increasingly attractive to investors after opening up to the world following a series of economic, political and social transformations. The context calls for progressive actions to incorporate global best practices to drive national productivity as well as competitive and equitable growth.

The business sector will be the engine for more effective use of national assets, offering great potential for future public-private partnerships. This will mobilise a large amount of capital, and implement technical and business innovations that will improve performance and increase transparency in operations.

Most organisations have a view on what their principal risks are and understand that effective governance is a critical aspect for a successful business. However, many do not yet have a risk approach to prioritise actions and related governance. The detailed work required to understand and align risk management with operations, and whether the risk profile is changing, is often either absent, or currently

happening in an uncoordinated way with limited visibility to Senior Management and Board of Directors.

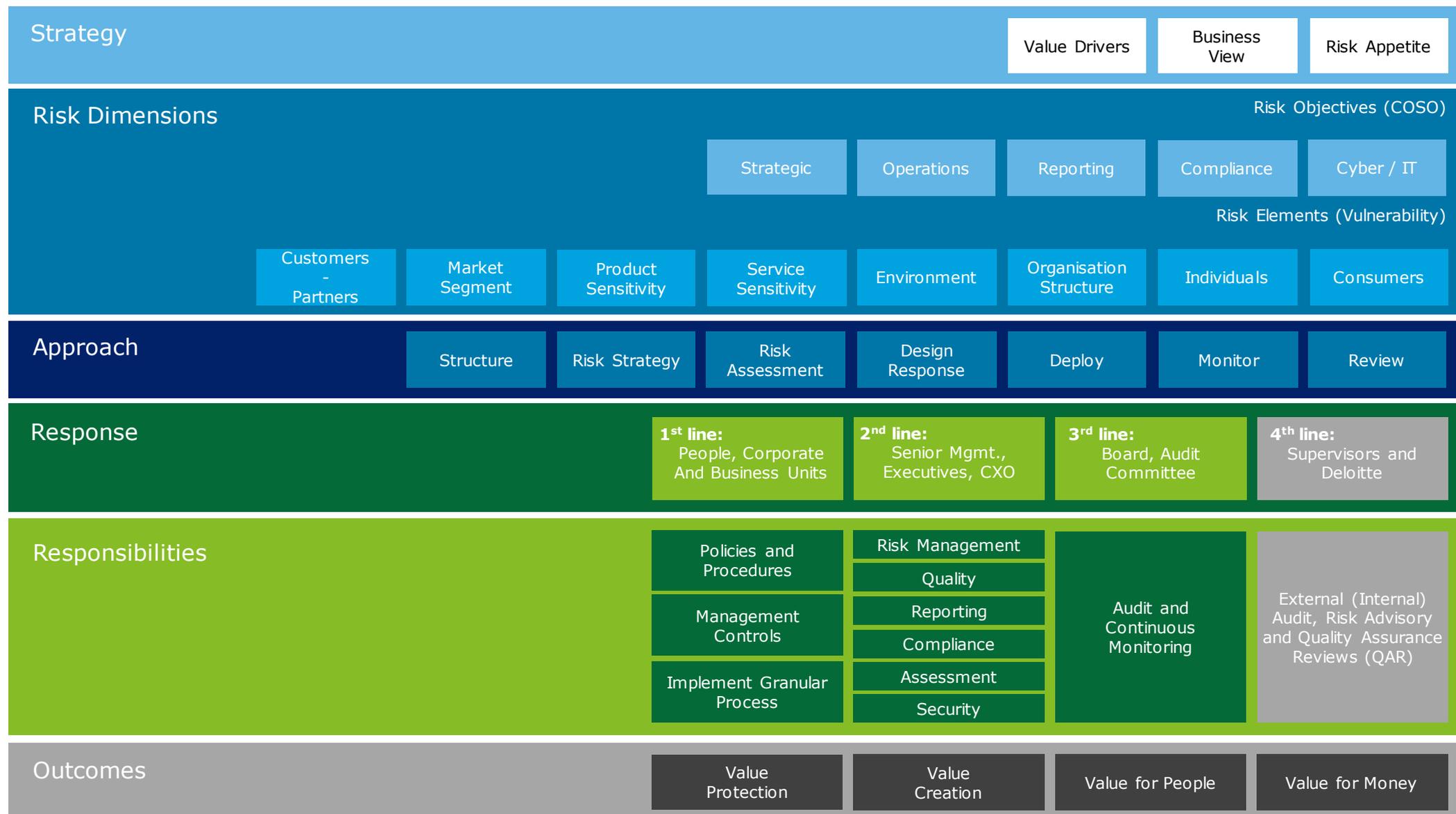
There has never been more focus on how organisations in Myanmar identify and manage risks. The business community is under pressure to be able to clearly articulate:

- How they govern their business
- How they ensure a strategy alignment within their risk appetite

Deloitte Risk Advisory develops solutions combining our international capabilities and local market knowledge.

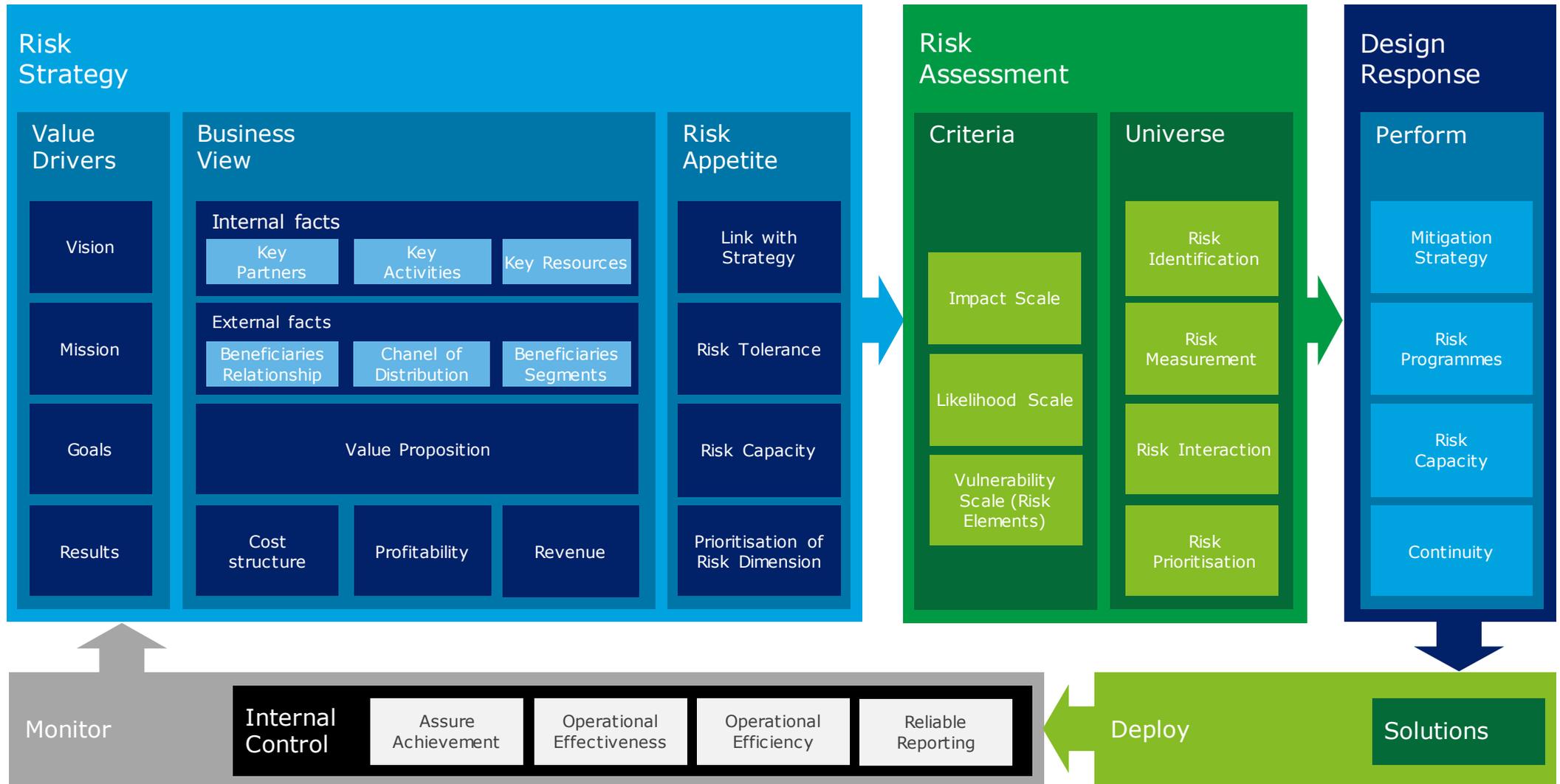
With our Risk Advisory 360° Governance Framework, we help organisations to manage risk, create and protect value, as well as meet stakeholders' needs.

The Deloitte Risk Advisory 360° Governance Framework



Risk Advisory provides more than value protection, it also considers value enhancement. The main goal is to effectively address the identified risks and their impacts to create new opportunities for the business.

The Deloitte Risk Advisory 360° Governance Approach Powers Performance



Our approach to effectively enhance organisational value is to address and align the identified risks with the tone at the top – The organisation's strategy. A resilient organisation will gain competitive advantage, stakeholders' and shareholders' trust, commercial and operational benefits as well as reputational and brand protection.

The Deloitte Risk Advisory Platform of Services

	Services	Details
Strategic	Corporate Governance	Address marketplace expectations related to board oversight responsibilities.
	Strategic Risk	Identify trends and disruptors that could impact competitive advantage, market position, and long-term performance.
	Reputation & Brand Risk	Identify, monitor and respond to internal and external risks that impact stakeholder trust and reputation.
	Business Resilience and Crisis Management	Minimise potential for financial loss and business disruption, and preserve company reputation. Enhance business continuity and resilience to recover from crisis events (eg. crisis simulations, crisis monitoring, execution of crisis plans, and crisis communications).
	Corporate Sustainability	Develop, assure and report to bank shareholders on stakeholders' social, ethical, environmental and other non-financial needs.
	Channels Management	Develop frameworks to assess and monitor channels in order to proactively adapt your strategy and risk capacity.
	Extended Organisation	Assess, score and manage third party risk related to outsourcing, licensing, financing and other partnerships.
Compliance	Regulatory Strategy	Develop strategies to anticipate, and adapt to, regulatory change in Myanmar.
	Regulatory Compliance	Implement and operate compliance programmes to respond and preserve value and exposure in Myanmar.
	Compliance Training	Develop and conduct training plans, both at the enterprise and line of business level, as well as update and maintain training content, which is anchored in regulatory requirements and guidance.
	IPO Readiness	Identify, prioritise, and address the most critical outstanding issues evaluating numerous aspects of business by identifying potential gaps to focus on prior to being ready for investors and going public.
Reporting	Capital, Liquidity & Treasury	Design, assess and implement processes, models, data and technology to report on liquidity and treasury exposure.
	Market & Credit Risk	Design, assess and implement processes, models, data and technology, and reporting related to market and credit risk.
	Financial Reporting	Transform accounting, finance and reporting processes and controls to improve integrity, transparency and efficiency.
	Reporting and Communication	Identify reporting requirements, develop dashboards, and critical key risk indicators and establish formal communication protocols to escalate identified regulatory compliance issues to responsible parties.

The Deloitte Risk Advisory Platform of Services

	Services	Details
Operations	Internal Audit	Provide assurance to the Board of Directors and related committees and Senior Management, focusing on reviewing governance, effectiveness of projects, risk management and control processes.
	Due Diligence Assessment	Inspect and assess location, employees and key personnel in order to confirm identities, capabilities, licenses and permits.
	Project Assurance	Assess, optimise and enforce project plans and personnel, as well as develop a forecast of likely technical, economic, and safety performance and critical success factors.
	Control Assurance	Implement, assess and optimise Internal Control Systems (ICS) to address regulator and marketplace demand to manage risks through internal control attestation services, audit analytics and specialised audit services.
	Risk Governance	Assess, optimise and enforce structure, authority, and responsibility to manage risk appetite and exposure.
	Enterprise Risk Management	Implement, assess, empower and manage risk exposure in your daily business supported by efficient business process and controls assessment methods, and enabling tools and technologies (i.e.: implementation of GRC solutions).
	Supply Chain Risk Management	Assess, optimise and manage risk exposure related to physical products flow disruption, quality failure, regulatory non-compliance, work safety and social responsibility failure.
	Operational Risk and Transformation	Develop frameworks to identify and analyse risks as well as to identify and analyse business change in order to proactively adapt your exposure.
	Technology & Data Risk	Implement enterprise-wide technology and data management framework in order to manage and protect the information lifecycle of your business in an effective manner.
	Data Analytics	Implement and update data analytics solutions using data mining and interrogation capabilities to highlight potentially problematic transactions quickly and efficiently.
Cyber / IT	Cyber / IT Strategy	Guide investment and ongoing management of cyber risk programmes including risk assessments, threat awareness and implementation of GRC solutions.
	Cyber / IT Security	Establish risk-focused cyber controls, balancing the need to reduce risk, while also enabling productivity, business growth, and cost optimisation objectives.
	Cyber / IT Vigilance	Leverage our deep experience with analytics and correlation technologies to monitor vulnerability in your network.
	Cyber / IT Resilience	Prepare to handle critical cyber incidents, return to normal operations, and repair damage to the business.

Contacts

Rui Figueiredo

Senior Manager
Risk Advisory
rfigrdo@deloitte.com
+95 99 6014 0501

Soe Win

Country Managing Partner,
Myanmar
soewin@deloitte.com

Cheryl Khor

Partner,
Risk Advisory
ckhor@deloitte.com

Deloitte.

Deloitte refers to one or more of Deloitte Touche Tohmatsu Limited, a UK private company limited by guarantee ("DTTL"), its network of member firms, and their related entities. DTTL and each of its member firms are legally separate and independent entities. DTTL (also referred to as "Deloitte Global") does not provide services to clients. Please see www.deloitte.com/mm/about to learn more about our global network of member firms.

Deloitte provides audit, consulting, financial advisory, risk advisory, tax and related services to public and private clients spanning multiple industries. Deloitte serves four out of five Fortune Global 500® companies through a globally connected network of member firms in more than 150 countries and territories bringing world-class capabilities, insights, and high-quality service to address clients' most complex business challenges. To learn more about how Deloitte's approximately 245,000 professionals make an impact that matters, please connect with us on Facebook, LinkedIn, or Twitter.

About Deloitte Southeast Asia

Deloitte Southeast Asia Ltd – a member firm of Deloitte Touche Tohmatsu Limited comprising Deloitte practices operating in Brunei, Cambodia, Guam, Indonesia, Lao PDR, Malaysia, Myanmar, Philippines, Singapore, Thailand and Vietnam – was established to deliver measurable value to the particular demands of increasingly intra-regional and fast growing companies and enterprises.

Comprising 290 partners and over 7,400 professionals in 25 office locations, the subsidiaries and affiliates of Deloitte Southeast Asia Ltd combine their technical expertise and deep industry knowledge to deliver consistent high quality services to companies in the region.

All services are provided through the individual country practices, their subsidiaries and affiliates which are separate and independent legal entities.