



Fraud-resilient organisations

Delivering effective action to
combat fraud and corruption

Why Deloitte?



We know what you expect

Our experience with various international organisations in the region gives us a deep understanding of your organisational culture and structure. We know what you expect from us in terms of quality, transfer of knowledge to your teams, and transfer of operational knowledge to your implementing partners.



We appreciate your work

Our professionals have worked in the field with different organisations and colleagues, and know how to overcome local challenges to deliver results aligned with your mandate, mission, operations, and values.



We have an experienced team

Our team has the experience as well as local and international qualifications within the industry. This includes professional qualifications such as ACAMS (Association of Certified Anti-Money Laundering Specialists) and CFE (Certified Fraud Examiner).



Our solution is both international and local

While our international approach is applied consistently around the world, we have the flexibility to tailor our methodology to cater to the unique circumstances and complexities of your operations and specific needs in the field. Our dedicated teams have strong knowledge and exposure, which translate into a strategy that reflects the strong commitment to deliver the best and most effective solution to your organisation.



We use leading technology and tools

As an innovator in developing advanced methodologies, we have invested in tools and technologies that increase the efficiency and cost-effectiveness of our services. Our access to extensive sources of leading best practices enables us to better use information provided by your organisation and other relevant stakeholders involved in our engagements.

Fraud and corruption puts your organisation at risk

Overview

The costs of fraud and corruption in United Nations agencies (UN), Foundations, and International Organisations can be significant. In addition to substantial monetary losses, fraud and corruption have damaging effects on an organisation's reputation, placing at risk the trust needed to implement programmes effectively, establish partnerships, and receive contributions. Corruption is amongst the greatest obstacles to economic and social development. Effective fraud and corruption prevention, detection, and response mechanisms, therefore, play a key role in safeguarding your organisation's interests.

To strengthen a culture of integrity and honesty within your organisation and boost effectiveness in delivering your organisation's mandate, it is essential to take measures to combat fraud and corruption.

The nature of fraudulent activities varies widely and the levels of fraud committed by staff members and/or by external parties differ considerably among organisations. Understanding the unique challenges faced by UN agencies, Foundations, and International Organisations in the region, Deloitte connects deep technical and industry insights with cutting-edge technology to provide tailored solutions to combat fraud and corruption in your organisation.

In order to help control and set preventive measures to current and upcoming fraud and corruption trends, Deloitte can assist your organisation in developing necessary controls and take appropriate measures in countering fraudulent activities in your organisation, with the following services:



Financial Crime Advisory

Understanding the nature of your organisation before advising on the exposure to fraud, corruption, and other financial crime issues to ensure that well-controlled and structured policies and procedures are implemented to protect your organisation.



Capacity Building

Implementing and tightening the anti-fraud and anti-corruption framework in your organisation and training your employees to ensure they are aware of policies, procedures, and frameworks, and are empowered with the knowledge on how to react when faced with indicators of fraud.



Forensic Investigation

Helping you whenever there is a need to respond to allegations and to prevent or detect potential problems within your organisation.



Discovery & Computer Forensic

Supporting a more intelligent approach to evidence collection that meets your need in a cost-effective manner, especially where the conduct of multiple internal and external parties may be involved or in a regulatory investigation.



Whistleblowing Services

Helping you identify workplace misconduct that has the potential to cause strategic and reputational damage to your organisation when left undetected.

Financial crime advisory

Deloitte helps you protect your organisation's brand and reputation by proactively advising on the exposure to fraud, corruption, and other financial crime issues before they turn into a crisis. We rely on a global network of intelligence analysts and advanced analytics technology to quickly and efficiently gain a deeper understanding of your organisation's exposure, providing useful, and actionable advice across your organisation.

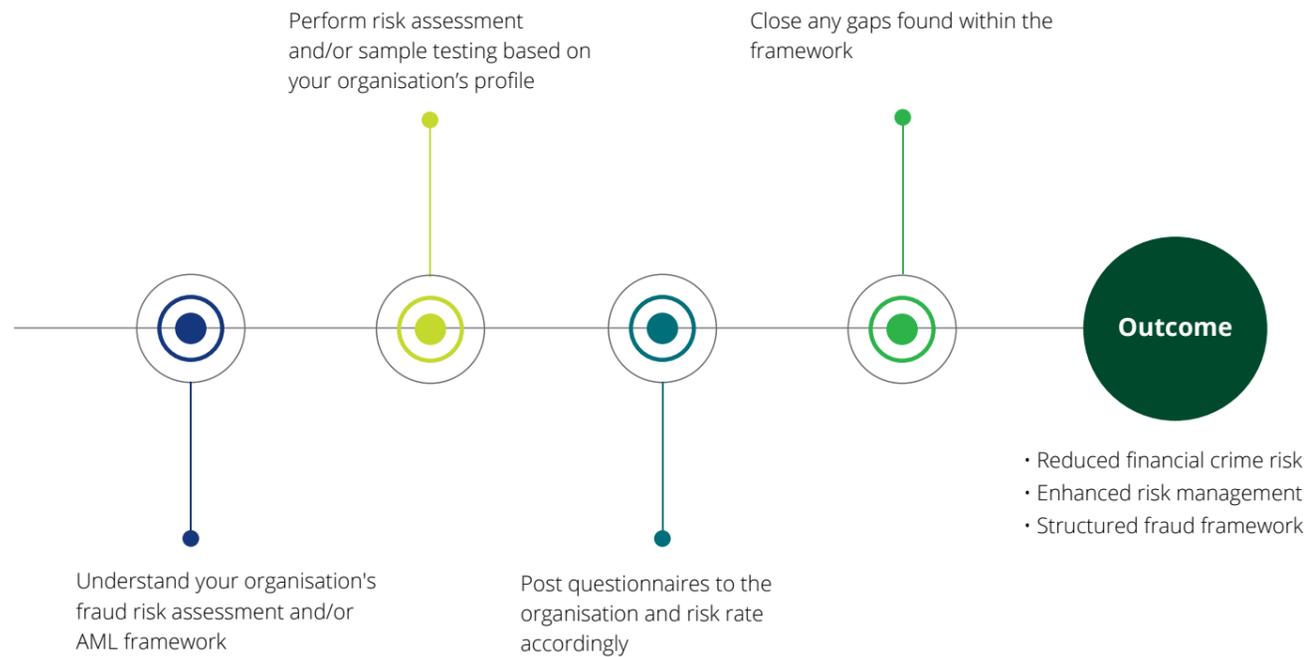
We offer a range of financial crime advisory services, which can help your organisation detect and effectively prevent money laundering and terrorism financing as well as recover the proceeds of crime. Our services help your organisation meet the overall objective of maintaining compliance with the revised Financial Action Task Force (FATF) Recommendations and the Anti-Fraud and Anti-Corruption Framework of the United Nations Secretariat.

Our financial crime advisory services include Anti-Money Laundering (AML), sanctions and regulatory advisory, Anti-Bribery and Corruption (ABAC) advisory, and fraud risk assessment and management.

Deloitte Beacon, our cloud-based financial crime risk and compliance solution facilitates a robust and consistent workflow to identify gaps between principles and practice in an organisation's compliance programme. From compliance risks ratings to controls effectiveness and other key performance indicators, Deloitte Beacon enables organisations to have an aerial view of their threats and risks while operating in a global market place.

Deloitte Codex, our digital financial crime obligations register, provides a single source for an organisation's relevant obligations to facilitate greater clarity and transparency. It is a flexible and scalable register that can be tailored to fit specific organisation environments and business needs.

Steps in a fraud risk assessment exercise



Capacity building

Deloitte's capacity building will assist United Nations agencies, Foundations, and International Organisations to obtain, improve, and retain the skills, knowledge, tools, equipment, and other resources needed to do their jobs in accordance with best fraud and corruption control practices. As such, we assist your organisation in developing policies and training to raise in-house awareness on the latest fraud and corruption patterns as well as associated preventive measures.

Building blocks of fraud and corruption training



Forensic investigation

Deloitte helps organisations assess allegations of fraud or financial mismanagement, and respond to regulatory requests around alleged corrupt practices, bribery, and money laundering. Our global network allows us to combine an understanding at local environments, cultures, and regulatory requirements to help organisations arrive at a resolution swiftly and leave them better prepared to protect their assets and reputation.

Using data technology tools and deep data analytics, Deloitte's forensic investigators bring the financial acumen, forensic accounting, and investigative skills to help conduct investigations spanning many levels of complexity and breadth.

Process of completing an investigation puzzle



Discovery and computer forensic

In a complex organisation dispute or investigation, all organisations face one certainty: the discovery process. Deloitte helps organisations respond to discovery requests that involve a myriad of complex requirements for proper data collection, processing, hosting, review, and production. The number of responsive documents can range from many to millions. Each responsive, non-privileged document will be produced in an efficient, secure, and easily accessible manner.

Steps in discovery and computer forensic

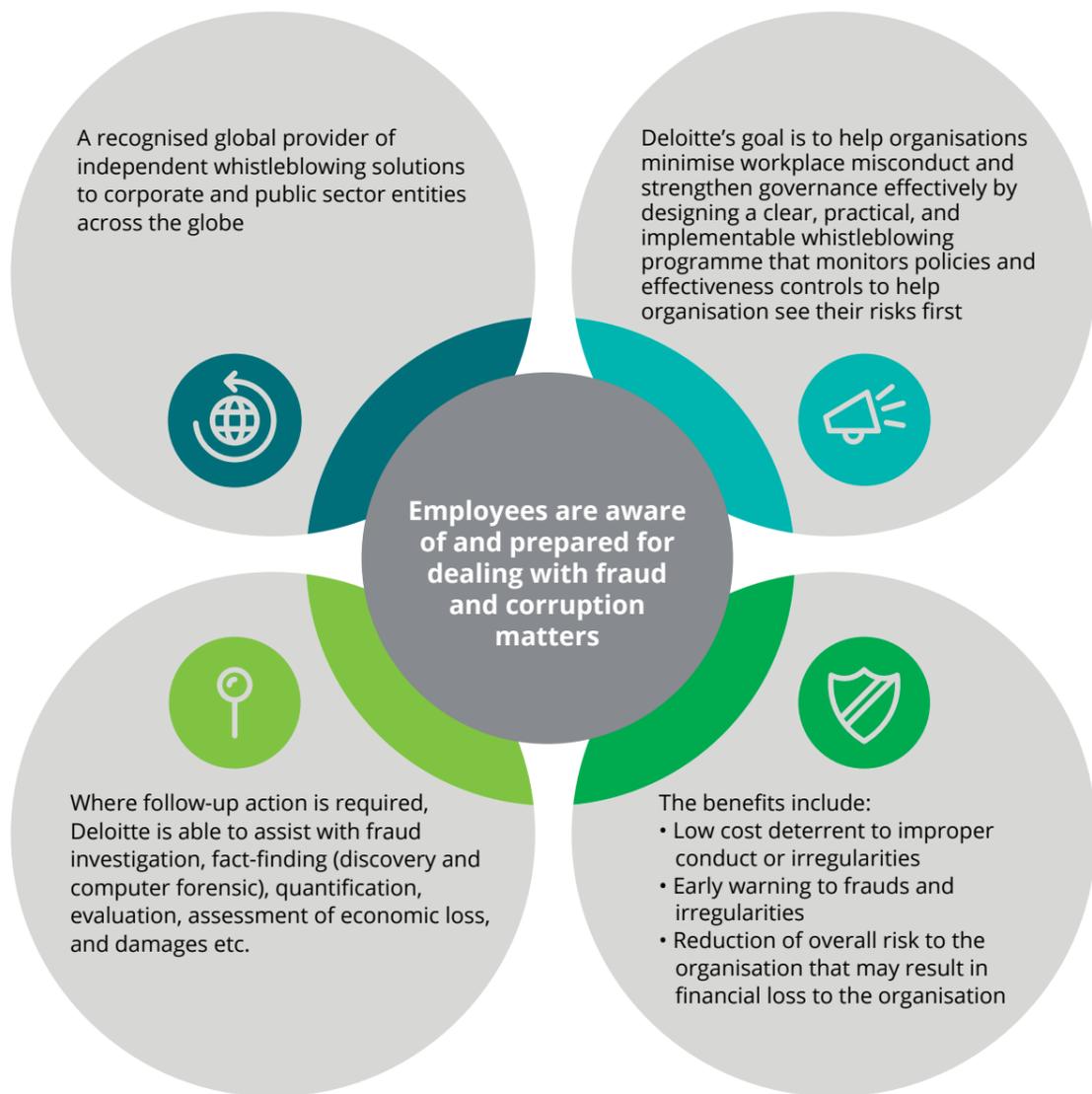


Whistleblowing services

Deloitte not only helps organisations manage regulatory changes and adhere to whistleblowing obligations, our targeted focus also lies within the essential components of an organisation's accountability and integrity. These are the whistleblowing policies and practices and protection against retaliation policies.

Issues such as fraud, bribery, corruption, misconduct, harassment, bullying, and unethical behaviour are all risks that have the potential to cause financial and reputational damage to organisations when left undetected. Never a comfortable pursuit, it is critical for organisations to establish safe channels for whistleblowers to step forward and 'blow the whistle' to expose sensitive issues in a confidential manner.

Overview of Deloitte's whistleblowing services



Deloitte Halo

Our digital whistleblowing solution equips organisations with secure and confidential reporting channels layered with advanced security features. It also facilitates case management and provides insight using analytics across your organisation's whistleblowing disclosures. Our trained analysts will review incidents, prepare reports, and escalate high-risk matters.

To strengthen governance and internal controls, Deloitte also helps organisations manage regulatory change and adhere to whistleblowing obligations. For the last two decades, our goal is to design a clear, practical, and implementable whistleblowing programme that monitors policies and effectiveness of controls to help organisations identify and understand their risks first.

Deloitte Halo at a glance



Our commitment



Inspired by sharing the same values as our clients, Deloitte is highly engaged in societal commitments and humanitarian initiatives. For more than 25 years, we have collaborated with various international organisations and in various technical areas to respond to numerous organisational needs.

As a result, we have achieved international recognition for dealing with significant issues and developed a large and prestigious public sector practice.

As a leading professional services organisation, Deloitte has much to contribute to the political, economic, and social development of our societies on a global scale. We promote human dignity and ethical behaviour, advance learning, and culture, and advocate the sustainable use of natural resources and the environment.

We demonstrate this through investment in our people, the advice and services we provide to our clients, the way we run our internal operations, and the commitment we have towards our communities. Deloitte supports 50+ humanitarian organisations and has performed \$130M worth of volunteer and pro bono work in FY 2019.

Our integrated solutions

The Deloitte Fraud-Resilient Organisations brochure is part of a series of brochures that Deloitte has developed to offer targeted solutions to United Nations agencies and programmes as well as their partners in Asia Pacific. The other complementary offerings are:



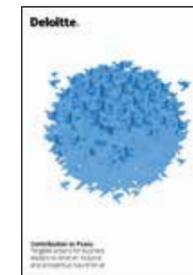
NPO and International Organisations: Help to drive transparency, efficiency and accountability



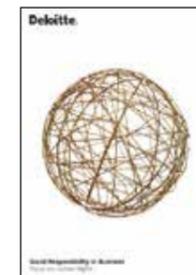
Partnership Mobilisation: Discovering and leveraging synergies for mutual value creation



Sustainability Risk Management: A fundamental element of board stewardship



Contribution to Peace: Tangible actions for organisation leaders to drive an inclusive and prosperous future for all



Social Responsibility in Business: Focus on Human Rights



Harmonised Approach to Cash Transfers (HACT): Strengthening capacities for management and accountability

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