

Digital Transformation: Oracle Cloud ERP and EPM Implementation

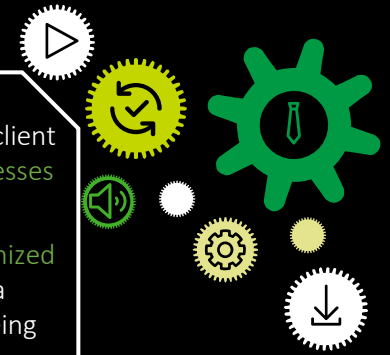
Industry	Video Entertainment, Video Games
Number of employees	1000+
EPM Modules in-scope	Financial Consolidation (FCCS); Planning and Budgeting (EPBCS)

The client is a global leader in cybersecurity. Their products enable customers to fight cybercrime, create new offerings and protect their earnings.

Business Issue:

The client's vision for 2025 is to **optimize their business tools and processes**, streamlining them in accordance with their goals. This Project was initiated to enable the client to execute all business processes in one **single ERP Cloud solution** enabling them to have **one source of data**, **automate manual tasks** and hence **standardize their processes** and **comply with accounting standards**.

EPM Use Case: Transforming the client's legacy FP&A functions and reporting systems: The legacy Excel based Planning and Consolidation tools had been heavily **customized** over multiple years. This resulted in an **inflexible tooling** with a **heavy degree of manual efforts** and **high lead time for reporting**. **Data quality** and **consistency** was also a significant issue as different incompatible business dimensions were used in the IT systems across the overall enterprise. Deloitte's challenge was to modernize the ageing financial IT landscape of our client.



Impact:

Deloitte contributed to implementing a new way of working which was suitable to achieve the client's strategic agenda. They now had a **standardized FP&A process** and the know-how to achieve **process simplification** and **long-term scalability** for any growth ambitions.

Manual interventions were minimized, and current manual tasks were **automated** as much as possible.

Solution:

Achieving this digitization ambition was done by deploying a fully integrated planning, forecasting and consolidation solution using **consistent data from a central repository**. This included the **current forecasts being populated in the annual budget** and the long-range financial plan creation, which ultimately empowered the creation of **consistency** throughout the entire **reporting** process.

The new Planning and Consolidation solutions were seamlessly implemented and **centralized** in their new IT architecture. This allowed integration with boundary systems, enabling **real time impact analysis** while still maintaining a **single source** and **clear data lineage**.

Furthermore, the Planning and Consolidation implementation also enabled additional **What-If modelling** analysis. The drill-through feature was equipped with a seamless integration with ERP, allowing **direct journal drill backs**.

