

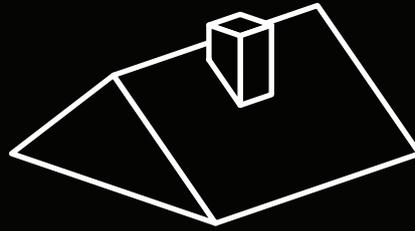
A model for social investment



1

Set the direction and targets for people with poor outcomes

Release, every four years, a government-wide statement that establishes the outcomes and targets for at-risk New Zealanders



2



Set up a single agency to focus on people with poor life outcomes

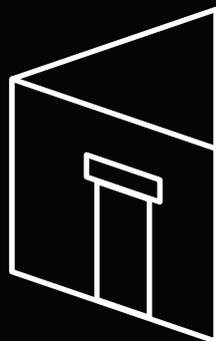
Establish a new agency to commission specialist social services for people at risk of poor life outcomes



3

Run the new agency according to social investment principles

Empower the new agency to 'own' the liability, and automatically retain a share of the savings for re-investment in new programmes

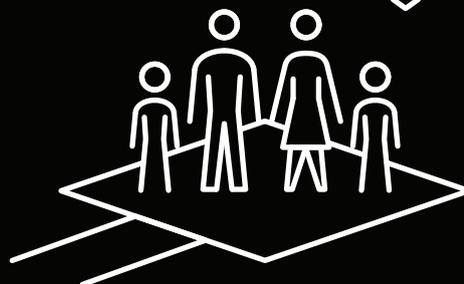


4



Enable access to data

Share information on what works and what doesn't, and link up agencies and service providers with the data they need to deliver better services



Recommendations

Today, social investment is like a start-up – a small number of people are working incredibly hard to bring a big, bold vision to life. Tomorrow, social investment needs to become a mainstream way of working.

We propose a package of reforms to realise the aspiration for social investment in New Zealand. These proposed reforms represent a clear departure from today's operating environment for the social sector. We suggest a structural reconfiguration that some will find challenging, while acknowledging we don't yet have all the answers.



Recommendation 1

Release, every four years, a government-wide statement to define the outcomes and targets for at-risk New Zealanders



Recommendation 2

Establish a new agency to commission specialist social services for people at risk of poor life outcomes



Recommendation 3

Embed the social investment approach to funding quality and sustainability in the new agency's operating model



Recommendation 4

Enable better access to government-held data and detailed evaluation reports

Find out more – access the full report

This is a summary of Deloitte and NZIER's State of the State 2016 report. To access the full report, entitled *State of the State New Zealand 2016: Social investment for our future*, go to:

 www.deloitte.com/nz/stateofthestate

The full report includes more in-depth research on the social investment approach in the New Zealand context, including a supplementary section investigating additional topics around the people and place of social investment.

