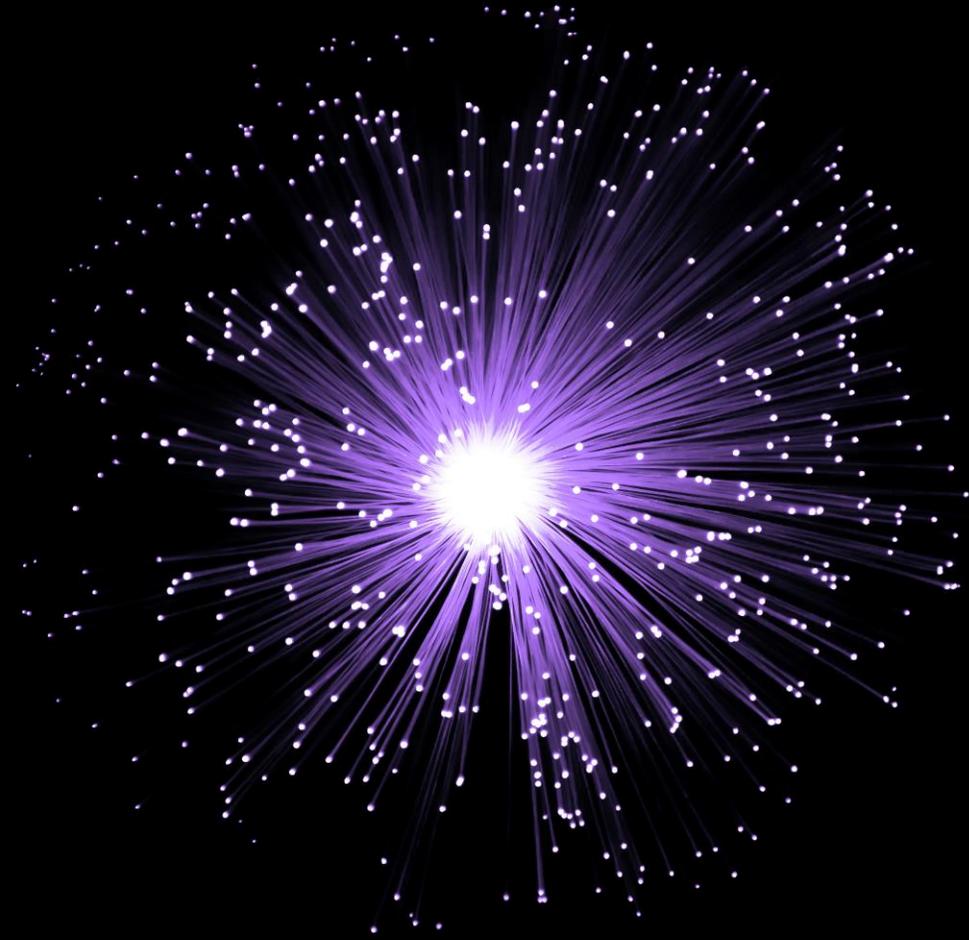


Deloitte.



**Digital Finance and
Close Automation Breakfast**

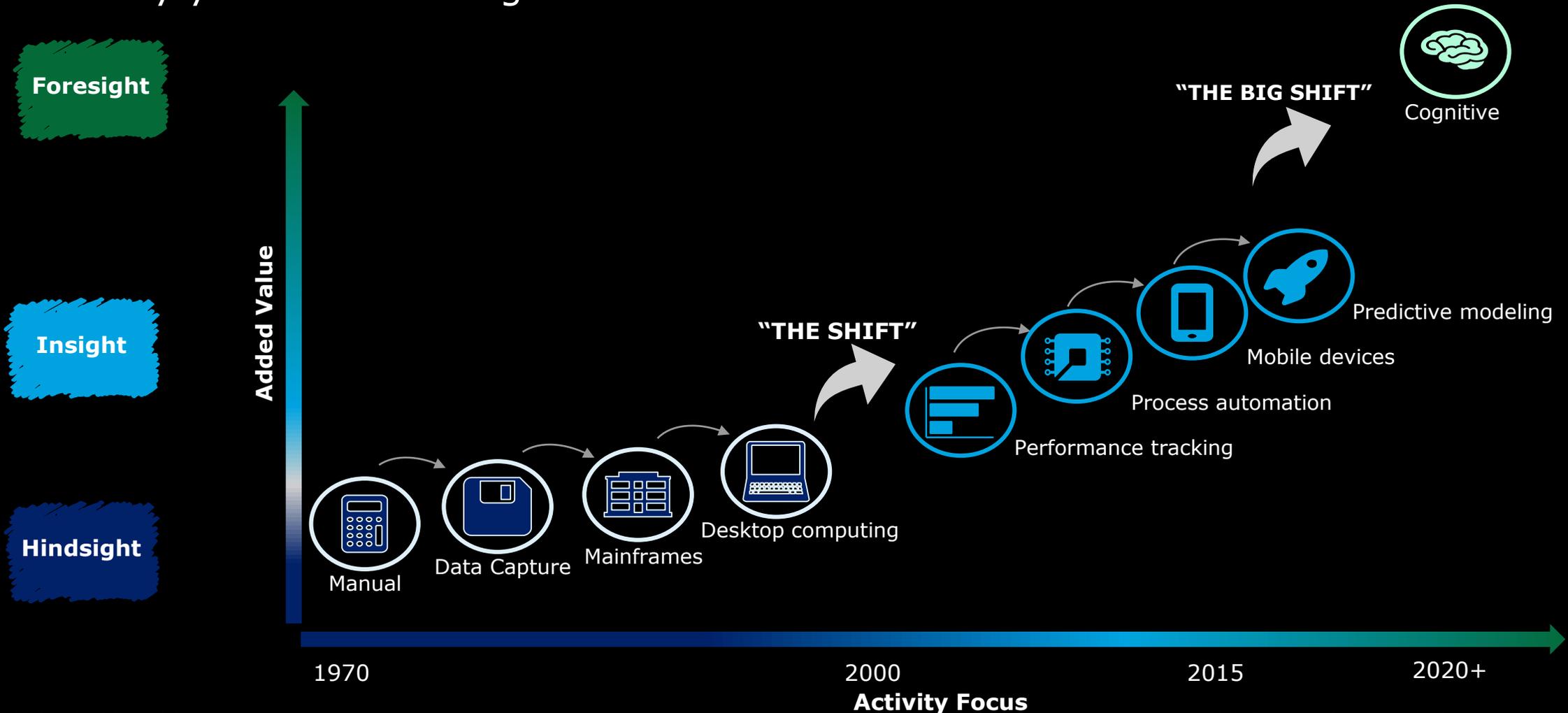
11 May 2018

Digital is not only driving operational improvements in Finance, it's also **changing expectations for adding insight.**

Finance must look not only for ways to **do familiar things differently,** but also **do fundamentally different things.**

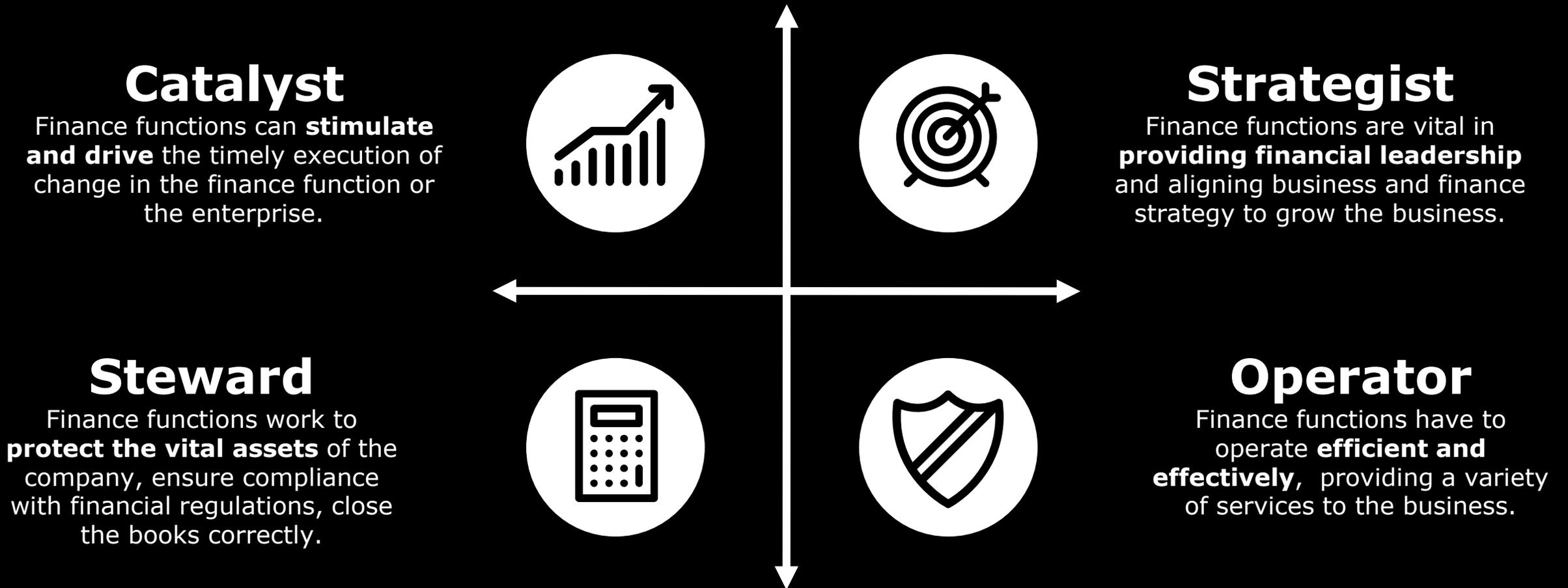
The evolution of the Finance function

In 30 years we have gone electronic on the core activities, in 15 years it has evolved from hindsight to insight with heavy use of automation, mobile and data analytics, how many years until foresight?



The Four Faces

Today's Finance functions are expected to play four diverse and challenging roles.



Catalyst

Finance functions can **stimulate and drive** the timely execution of change in the finance function or the enterprise.



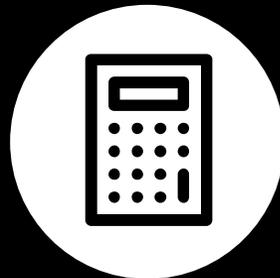
Strategist

Finance functions are vital in **providing financial leadership** and aligning business and finance strategy to grow the business.



Steward

Finance functions work to **protect the vital assets** of the company, ensure compliance with financial regulations, close the books correctly.



Operator

Finance functions have to operate **efficient and effectively**, providing a variety of services to the business.

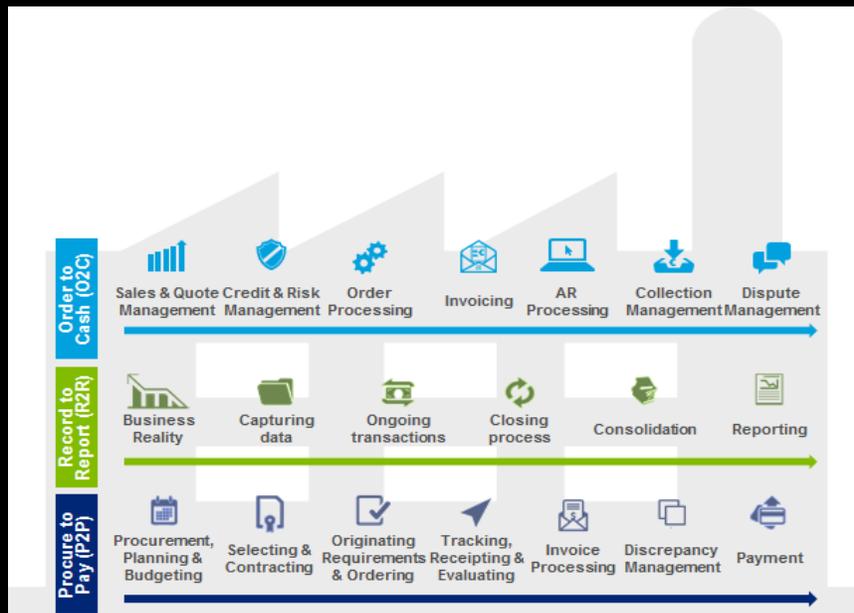


Operational Finance

The future of operational Finance is the establishment of a Finance factory

Transactional processes fully automated and organized in a Finance factory. Controls on the inflow of external data is managed, but also the exceptions during process execution are monitored and solved.

The future is today's challenge!



Monitoring tools

Monitoring of processes on a continuous basis to provide insight



Enabling technologies

Process Automation to drive greater productivity and quality



Platforms

Platforms enable profound integration between different processes and parties



Market trends and data

Increase of technological changes, the disrupters and the **availability of external and unstructured data**

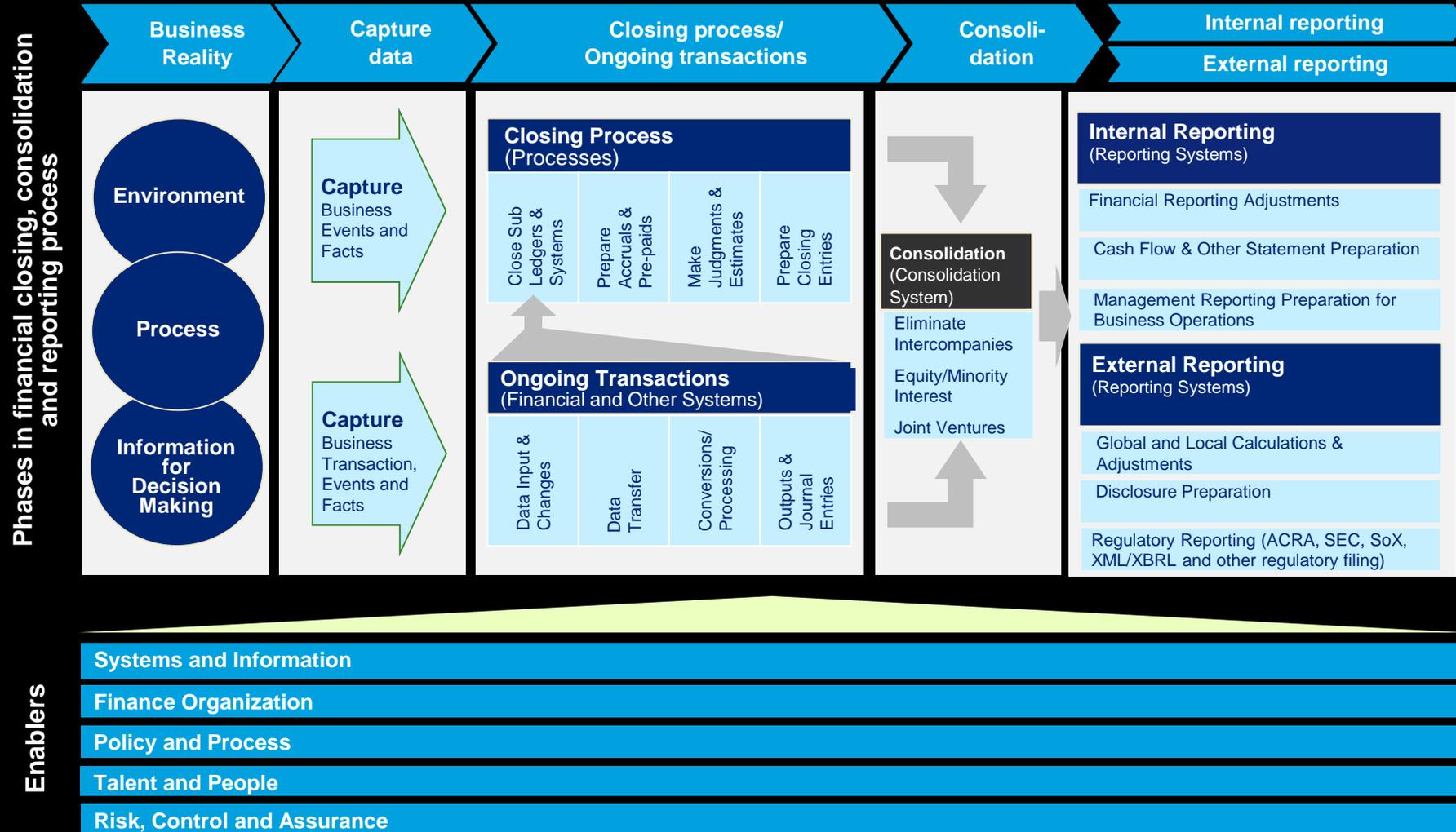
Finance teams need to understand that the world will continue to move even faster.

We need to prepare ourselves to **meet the demands** of a Business we have not even seen yet...

CFO Perspectives

So what does this mean for the Close?

Overview of Closing





Standardization



Visibility



Automation



One Source of Truth

Risk profiling



**Alignment of
close process**



**Employee
accountability**



**Internal & External
Audit Readiness**



Business leaders expect Finance to deliver better insights faster, so they can **make smarter decisions** with less risk.

Finance transformation in a digital world is all about meeting those expectations quickly and efficiently.

CFO Perspectives



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