International Core of Excellence
Unlocking the world

Tax has emerged as a significant strategic business issue facing companies today. Countries worldwide are making complex changes to their tax legislation and regulatory environments—and they are doing so at an ever-accelerating pace. It is critical for a U.S. multinational company operating in this rapidly evolving, often complex, environment to have a real—and real-time—awareness of the regulatory and tax changes taking place in the countries in which it is doing business. Insight into the consequences of such changes is important as global organizations manage foreign tax issues and look to integrate them with their US tax operations.

Wouldn’t it be convenient to have senior tax specialists from the major foreign jurisdictions available in the US to participate in your tax discussions? Professionals who understand the overall tax context of your company, as well as the tax issues specific to the foreign countries in which you are doing business (or intend to do business)? Professionals who can work with you, providing insight on the wide range of foreign tax questions that can confront a global tax department, with an approach based on a solid grasp of US business needs?

Deloitte can help.

We have a community of 26 highly experienced tax professionals representing 14 major tax jurisdictions, all sitting in New York and ready to serve you.
Unlocking the benefits

The ICE team is available whenever and wherever you need us. We can help you unlock the tax benefits in areas such as:

- Reducing foreign cash taxes
- Planning for cash repatriation
- Tax-effective supply chain
- Using intellectual property in a global enterprise
- Tax treaty interpretation
- M&A and divestiture support
- Developing responsible financing
- Planning for business expansion

Our specialists receive timely updates from our member firms so they maintain an awareness and understanding of local tax changes. They can then pass these insights on to you, in the context of your company’s specific needs and circumstances.

The members of the ICE team have in-depth local knowledge combined with a firm grasp of how local tax issues mesh with a company’s US tax issues.

We can provide you with a team of foreign tax professionals without the high cost of international travel and the inconvenience of overseas time zones.

To learn more about how the ICE team can help you unlock the tax world, contact your local Deloitte Tax professional or the ICE group leader.

**Pierre-Henri Revault**
ICE Group Leader, New York
Tel: +1 212 436 3430
Email: prevault@deloitte.com