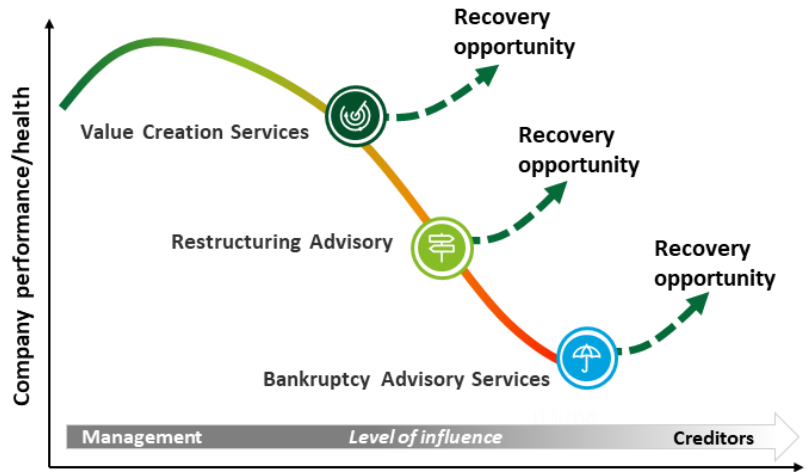


Deloitte combines our nationally recognized **restructuring leadership industry experience** to help clients achieve their goals. We are a leader in helping organizations transform during periods of financial difficulty, turning challenge into opportunity. Whether the restructuring goal is to enhance operating performance or guide the business through a complex reorganization, our team works closely with clients to quickly understand their business's most pressing issues, then advises on how to move ahead with confidence.



VALUE CREATION SERVICES Analyze and improve

- Liquidity management** – We develop weekly cash flow models to serve as cornerstones to manage liquidity, drive tactical improvements, and accelerate alignment around a ‘cash culture’.
- Working capital improvement** – Using our proprietary tool, **Liquidity/IQ™**, we utilize a demonstrated process to identify tactical, structural, and strategic opportunities in a prioritized roadmap to change.
- Process & operational improvement** – We assess operating drivers to identify potential improvement opportunities and customize solutions to drive rapid process change, productivity enhancements, and workforce realignment.
- Cost reduction analysis** – We leverage our advanced analytics to assist clients to drive decisions and perform an operational assessment, resulting in potential cost reduction opportunities.
- Tax planning opportunities** – Our team advises on changing legislation to identify tax refunds, credits and grants, providing cash flow benefits and cost reduction.

RESTRUCTURING ADVISORY Evaluate and adjust

- Restructuring and turnaround advisory** – We guide clients, from initial planning to implementation, helping to limit the operational impact on the business.
- Interim management** – In CxO and other management roles, our professionals have the experience and knowledge to provide transformational opportunities, both short and long-term.
- Liquidity assessment and management** – We have decades of experience together with analytical insights designed to assist clients to forecast and manage liquidity to facilitate desired outcomes.
- Managed exit services** – Preservation and improvement of value by efficiently monetizing noncore assets, winding down operations and facilities successfully, and legal entity rationalization.
- Crisis management and communication programs** – We are experienced in helping management teams deescalate critical situations and provide constructive, transparent messaging for stakeholders.

BANKRUPTCY ADVISORY SERVICES Reorganize and control

- Bankruptcy planning and administration** – Our end-to-end solutions assist debtors from the onset of restructuring preparation to the emergence from bankruptcy.
- Claims management** – Our ability to deconstruct complex and highly technical matters makes us well-positioned to assist clients in addressing and managing this process. Our state-of-the-art solutions assist clients in managing the claims life cycle.
- Plan of reorganization negotiation and development** – We assist in developing negotiating plans of reorganization, anticipating rapidly changing process needs.
- Bankruptcy and Fresh Start accounting** – Hands-on assistance to account for a restructuring and update processes to establish a revalued opening balance sheet upon a Chapter 11 emergence. Assist clients in implementing in tight time frames, with minimum disruption to the organization.

End-to-end complementary offerings

Tax restructuring

Debt and capital advisory

M&A and divestitures

Valuation

Litigation support

Data analytics

Tools, Accelerators, & Labs

LIQUIDITY/IQ™
Top-down & deep-cycle analytics



Recover and Thrive Labs
Half-day virtual workshop to support key client's strategic recovery outlook and priorities



CognitiveSpend™
Uses machine Learning to rapidly analyze spend data



CognitivePersonnel™
Uses machine learning to rapidly analyze HRIS data



Bankruptcy administration system (BAS) claim module
Facilitate claims matching and reconciliation process



OrgSuite™
Org simplification and savings identification



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