

**Deloitte.**



**2019 Deloitte Audit Committee Symposium**

**Trends. Transformation. Tactics.**

November 19-20, 2019

Mandarin Oriental | Washington, DC

Center *for*  
**Board Effectiveness**

# Agenda

Tuesday, November 19		Location
10:15 am – 11:30 am	<b>Optional industry session:</b> Power & Utilities breakout session	Oriental ballroom A
11:30 am – 12:30 pm	<b>Registration and lunch</b>	<b>Oriental office &amp; Oriental BC ballroom</b>
	<b>Welcome and opening remarks</b> <b>Deb DeHaas</b> , Vice Chair, National Managing Partner, Center for Board Effectiveness, Deloitte	Grand ballroom
12:30 pm – 2:15 pm	<b>Thinking like a fraudster</b> <b>Andy Richmond</b> , Senior Vice President, Cornerstone Research	Grand ballroom
	<b>Trends of trust and purpose in business</b> <b>Joe Ucuzoglu</b> , Chief Executive Officer, Deloitte	Grand ballroom
2:15 pm – 2:40 pm	<b>Networking break</b>	
	<b>Transforming finance: From debits and credits to bits and bytes</b> <ul style="list-style-type: none"> <li>• <b>Keith Causey</b>, Senior Vice President and Chief Accounting Officer, Caesars Entertainment Corporation</li> <li>• <b>Anton Sher</b>, Principal, Deloitte Consulting LLP</li> <li>• <b>Scott Szalony</b>, Partner, Deloitte &amp; Touche LLP</li> <li>• <b>Kim Williams</b>, Director, E.W. Scripps, Weyerhaeuser and Xcel Energy</li> </ul>	Grand ballroom
2:40 pm – 4:30 pm	<b>Sustainability disclosure and expanded reporting trends: Audit committee considerations</b> <ul style="list-style-type: none"> <li>• <b>Tanya Levy-Odom</b>, Director, BlackRock Investment Stewardship Americas</li> <li>• <b>Peggy Smyth</b>, Chief Financial Officer, National Grid US; Director, Etsy, BritishAmerican Business, Mutual of America Institutional Funds and Mutual of America Investment</li> <li>• <b>Kristen Sullivan</b>, Partner, Sustainability and KPI Services, Deloitte &amp; Touche LLP</li> <li>• <b>Elisse Walter</b>, Director, Occidental Petroleum Corporation and Sustainability Accounting Standards Foundation Board; Governor, Financial Industry Regulatory Authority</li> </ul>	Grand ballroom
4:30 pm – 4:50 pm	<b>Networking break</b>	
4:50 pm – 6:00 pm	<b>Pushing the envelope: Focus on being the best when it counts</b> <b>Col. Nicole Malachowski</b> , USAF (Ret.); Chief Executive Officer and Founder, Nicole Malachowski & Associates, LLC	Grand ballroom
	<b>Closing remarks</b> <b>Kaki Murphy</b> , Partner, Deloitte & Touche LLP 2019 Deloitte Audit Committee Symposium Co-Dean	Grand ballroom
6:30 pm – 7:30 pm	<b>Networking reception</b>	<b>Oriental ballroom foyer</b>
7:30 pm – 9:00 pm	<b>Networking dinner</b>	<b>Oriental ballroom</b>

Wednesday, November 20		Location
7:00 am –8:15 am	Optional industry sessions: Consumer breakout breakfast	The Hillwood room
	Financial Services breakout breakfast	Oriental ballroom A
	Life Sciences & Healthcare breakout breakfast	The Hirshorn room
7:00 am –8:15 am	<b>Breakfast</b>	<b>Oriental BC ballroom</b>
8:15 am – 9:50 am	Opening remarks <b>Kaki Murphy</b> , Partner, Deloitte & Touche LLP 2019 Deloitte Audit Committee Symposium Co-Dean	Grand ballroom
	<b>Upping the audit committee's game: Trends. Transformation. Tactics.</b> <b>Robin Washington</b> , Executive Vice President and Chief Financial Officer, Gilead Sciences; Director, Salesforce.com, Honeywell International and Alphabet	Grand ballroom
	<b>Regulatory and standard setting</b> <ul style="list-style-type: none"> <li>• <b>William Duhnke III</b>, Chairman, Public Company Accounting Oversight Board</li> <li>• <b>Sagar Teotia</b>, Chief Accountant, US Securities and Exchange Commission</li> </ul> <b>Lara Abrash (moderator)</b> , Chairman and Chief Executive Officer, Deloitte & Touche LLP	Grand ballroom
9:50 am –10:20 am	<b>Networking break</b>	
10:20 am – 12:45 pm	<b>The US tax code: Past and future trends</b> <b>Jonathan Traub</b> , Managing Principal, Tax Policy Group, Deloitte Tax LLP	Grand ballroom
	<b>Transformed relationships: The chief financial officer and audit committee chair dynamic</b> <ul style="list-style-type: none"> <li>• <b>Lauralee Martin</b>, Director, Kaiser Aluminum Corporation, Marcus Millichap and QuadReal Property Group</li> <li>• <b>Ray G. Young</b>, Executive Vice President and Chief Financial Officer, Archer Daniels Midland Company, Director, International Paper Company</li> </ul>	Grand ballroom
	<b>The intersection of economics, policy, and politics</b> <ul style="list-style-type: none"> <li>• <b>Michelle Caruso-Cabrera</b>, CNBC Contributor; Chief International Correspondent, CNBC (2010-2018)</li> </ul> <b>Janet Foutty (moderator)</b> , Chair of the Board, Deloitte	Grand ballroom
	<b>Closing remarks</b> <b>Deb DeHaas</b> , Vice Chair National Managing Partner, Center for Board Effectiveness, Deloitte	Grand ballroom
12:45 pm –2:00 pm	<b>Networking lunch</b>	<b>Oriental ballroom</b>

## Industry breakout sessions (optional)

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**Tuesday, November 19**

**10:15 am – 11:30 am**

**Power and Utilities breakout**

**Oriental ballroom A**

### **Policy, industry trends, accounting and ESG**

Attendees will join a discussion covering current policy and regulatory trends and their potential accounting implications, enterprise risk management considerations as well as a continuation of the environmental, social and governance (ESG) discussion during the plenary sessions. This interactive session is intended to provide attendees with a deeper understanding of these issues as they relate to the power and utilities industry and ideas on how company leaders may approach them.

**Speakers:** **Bill Graf**, Audit & Assurance Partner and Audit & Assurance Power and Utilities leader, Deloitte & Touche LLP  
**Kristen Sullivan**, Audit & Assurance Partner and Partner, Sustainability and KPI Services, Deloitte & Touche LLP

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**Wednesday, November 20**

**7:00 am – 8:15 am**

**Consumer breakout breakfast**

**The Hillwood room**

### **Current cyber landscape and lessons learned in the consumer industry**

A facilitated discussion with attendees will be held regarding the current cyber landscape, focusing on cyber threats to the consumer industry and issues that are top of mind for many executives in their efforts to mitigate cyber risk. They will then review an aggregate example of past data breaches that have occurred within the consumer industry and differentiate response actions.

**Speakers:** **Rich Paul**, Audit & Assurance Partner and Audit & Assurance Consumer Leader, Deloitte & Touche LLP  
**Jim Turgal**, Risk & Financial Advisory Managing Director, Deloitte & Touche LLP

**Financial Services breakfast breakout**

**Oriental ballroom A**

### **Current financial technology landscape – how fintech is evolving within the financial services industry**

During this session, attendees will participate in a facilitated discussion regarding the current fintech landscape, focusing on trends in fintech across the various financial services sectors and issues that are top of mind for many executives and board members. We will review how fintech firms are partnering with, disrupting, and complementing financial services institutions, and what we are learning as the fintech space continues to evolve.

**Speaker:** **Kirby Rattenbury**, Audit & Assurance Partner and National Fintech Co-leader, Deloitte & Touche LLP

**Life Sciences and Health Care breakfast breakout**

**The Hirshorn room**

### **Future of Health**

Attendees will join an introductory session on the Future of Health, covering the disruption that is being seen in the marketplace, trends seen today that serve as indicators for the future we anticipate, and how these factors will likely impact the Life Sciences and Health Care ecosystem of today. The audience will be introduced to 10 Winning Archetypes of the future and what incumbent and new entrant organizations will need to consider to remain competitive in the future.

**Speakers:** **Neal Batra**, Principal, Deloitte Consulting LLP  
**David Betts**, Principal, Deloitte Consulting LLP

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# Center *for* Board Effectiveness

The Center for Board Effectiveness helps directors deliver value to the organizations they serve through a portfolio of high quality, innovative experiences throughout their tenure as board members. Whether an individual is aspiring to board participation or a veteran of many board experiences, the Center's programs enable them to contribute effectively and provide focus in the areas of governance and audit, strategy, risk, innovation, compensation and succession.

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