Coming down the line: Manufacturing disruptions for the next decade

59% of today’s manufacturers could be disrupted in 10 years—what can you expect?

Economic pattern shifts

Near term: An economic downturn would have severe implications on manufacturing.

Best action: Focus on core and divest noncore; become lean and nimble

Trade dynamism

92% agree: Manufacturers are minimally prepared for a long period of trade volatility.

Best action: Evaluate current tariff exposure and supplier network, regionalize operations

Digitization

10% of revenue: Will be driven by new digital revenue streams

Biggest constraints: No supporting business case, enabling infrastructure, or digital talent

Best action: Build out digital core and transform business model

Talent and future of work

72% agree: Production and supply chain is a job category most digitally disrupted

Best action: Create change management strategy to address changes in skills and roles

Electrification

Macro move toward electrification of industrial processes, spaces, and fleets.

82% agree: Half of production lines will be populated by cobots and robots

Best action: Transition to electric vehicles and work with OEMs on timeline

92% agree: 30% of revenue will be driven by new digital revenue streams

73% agree: Most significant impact of trade restrictions and tension is increasing costs and margin pressures

Best action: Do something now; evaluate current tariff exposure and supplier network, regionalize operations

91% agree: Manufacturers minimally prepared for workforce changes from technology

Best action: Create change management strategy to address changes in skills and roles

73% agree: Electric vehicles make up majority of industry fleets

Best action: Work with OEMs on timeline

30% of revenue: Will be driven by new digital revenue streams

Development

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1 Survey of Deloitte industrial manufacturing leaders.