# Deloitte.



Technological advancements elevating health and safety in mining operations

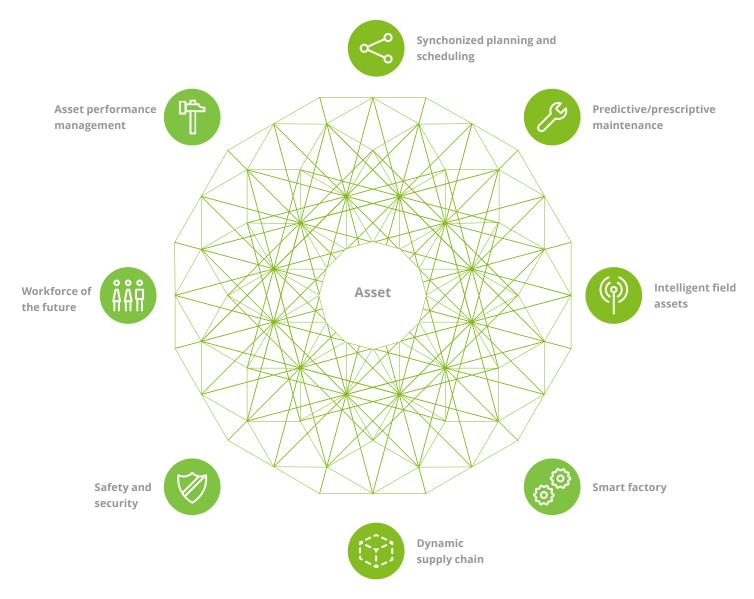
# Contents

Introduction	4
Mobile equipment	5
Hazardous working conditions	7
Prescriptive maintenance	9
Conclusion	10
Authors	11

## Introduction

The mining industry's operational environment has historically been fraught with safety challenges, necessitating continuous efforts to heighten safety standards and mitigate hazards. Mobile equipment and working conditions that are unsafe or hazardous are the main sources of health and safety risk at a mine.

These are challenges that have historically been very challenging for companies to address in the field. In recent years, the emergence of innovative technologies, particularly Al and IoT, has revolutionized health and safety in mining operations. This paper will explore the profound impact of Al-driven innovations across the problems related to mobile equipment and hazardous working conditions.



## Mobile equipment

#### AI and automation

Al and autonomous mobile equipment (i.e., dozers, loaders, haul trucks) equipped with IoT sensors and connected in a smart environment represent Al's change in basic assumptions in mining operations. Empowered with sophisticated Al algorithms using millions of real-time calculations, equipment can be configured to operate autonomously. Without continuous onboard human operation, the mobile equipment instead relies on IoT sensors in their environment. This autonomous operation has the potential to mitigate accidents normally attributed to human error, and removes workers from a hazardous environment.

In the first half of 2021, nine miners were killed and 185 injured in accidents involving powered haulage equipment such as shuttle cars, scoops, locomotives, and front-end loaders. According to Mine Safety and Health Administration (MSHA) and Occupational Safety Health Administration (OSHA) data, this was the highest number of powered haulage fatalities since 2006.¹ As of September 2023, there were nine fatalities classified as "Power Haulage" by MSHA.² This trend underscores the urgency for innovative solutions to enhance safety, making autonomous mobile equipment an indispensable asset.

There is a strong interest in autonomous haul trucks within the mining industry. As of 2020, three companies in Australia (Rio Tinto, BHP, and Fortescue Metals) were operating fully or semi-autonomous haul trucks. In Canada, Suncor operated the world's largest autonomous haul truck and had planned to have a fleet of 150 autonomous haul trucks by 2022.<sup>3</sup>

#### **Automated drilling**

Drilling is inherently one of the most hazardous working conditions in any industry. Just a few of the many dangers include moving parts, high-pressure pneumatic or hydraulic systems, and falling objects. The application of IoT and AI to the drilling process can remove workers from the immediate area where many of these hazards exist, including both surface and underground applications. In Canada, ArcelorMittal has retrofitted its drilling equipment at its Mont Wright iron mine to all semi-autonomous equipment, as part of its innovation strategy. ArcelorMittal cited benefits including increased production, less maintenance, and better safety as operators can now simultaneously monitor multiple drilling operations remotely.<sup>4</sup>

#### Advanced collision avoidance systems

Current industry safety practices for mobile equipment include administrative controls, simple technologies such as seat belt interlocks, or more complex technologies such as collision avoidance and warning systems (CXS).<sup>5</sup> Moving a step beyond these practices, the fusion of Al and haul trucks yields remarkable safety dividends by exploiting real-time data from diverse sensors that enable dynamic adjustments in speed, direction, and braking, optimally navigating challenging terrains and circumventing rollover-prone scenarios. Like many automobiles on roads today, mining mobile equipment is being equipped with proactive recognition and preventive capabilities. These collision avoidance systems have the potential to apply braking to prevent collisions using radar, cameras, in some cases global positioning systems (GPS), and other technology to monitor surroundings.

One potential challenge that companies should monitor when implementing advanced collision avoidance technology is a lack of validation testing of collisions; Al-based collision avoidance systems have not yet been tested thoroughly in potentially fatal situations, thus they should be treated similarly to personal protective equipment (PPE) as a last line of defense rather than something to be relied upon to prevent incidents. Over time, software-guiding autonomy will improve as will the data from sensors and GPS. The long-term implications are a reduction in vehicle-to-vehicle collisions and improved safety performance.



#### **Fatigue monitoring**

Many incidents involving power haulage are a result of operator fatigue. A recent study by the National Institute of Occupational Safety and Health (NIOSH) identified that improved monitoring and reporting systems were identified as possible mitigating controls for over 48% of the haul-truck-related fatal accidents.<sup>6</sup> During a typical operator shift, which may range from 12-16 hours, the operator performs repetitive tasks: driving the haulage vehicle to be loaded, driving the load to the crusher, and repeating the process almost continuously. The travel path is typically consistent and there are several hazards along the path, such as other haulage vehicles, light-duty vehicles, changing berms, and other road obstacles that may be exacerbated by the limited visibility in the massive haul trucks. Throughout the day, the operator may become fatigued and suffer from periods of microsleep—a brief period (oftentimes only seconds) of sleep. This fatigue condition can happen without the operator's awareness and often goes unnoticed by anyone at the work site.

Equipment manufacturers and mining companies are solving this issue with advanced sensors and cameras inside the cabin. As operators run the equipment, advanced real-time software tracks eye movement and facial expressions. The software can alert the operator and/or management if fatigue occurs and let's the driver know if they are distracted. These systems, known as Fatigue Monitoring Systems (FMS) or Driver Safety Systems (DSS), can alert the operator through sounds, vibrations, and tightening of the restraint systems. Keeping the operator alert and focused with the application of technology can help to reduce mobile equipment-related incidents.

#### **Amplified efficiency and productivity**

Beyond safety gains, autonomous haul trucks enhance mining operations by determining continuous and streamlined transport without the constraints of human-driven shifts. Personnel monitoring haul trucks remotely can monitor up to eight vehicles at once, with this number predicted to increase as technology improves. This capability results in eight vehicles that do not have shift breaks, fatigue breaks, lunch breaks, or lapses in concentration. Their seamless integration maximizes efficiency, curtails idle periods, and results in substantial cost savings and enhanced production rates. Potentially, an autonomous haul truck's only downtime will be utilized for preventive maintenance.



#### Case study: Autonomous haul trucks



At its Bagdad, Arizona, copper mine, Freeport-McMoRan announced in late 2023 that, in collaboration with Caterpillar (Cat), it will be deploying 33 Cat 793 haul trucks at the mine site. The trucks will operate using Caterpillar's Cat® MineStar™ Command systems and hardware. Implementation of this technology will take three years of collaboration between Cat's teams and Freeport-McMoRan. Freeport-McMoRan acknowledges the safety improvements from this decision: "This project is expected to optimize our fleet, improve operating efficiency and contribute to safety by removing our people from this area of the operation." Training of operators and site teams will be extensive, including train the trainer and increasing worker awareness of autonomous zones and red zones for equipment maintenance.

# Hazardous working conditions

#### Drone data for emergency response

Drones have emerged as powerful instruments for mining with a variety of applications, many of which can improve health and safety outcomes. In underground environments, drones can be used to map areas that are difficult or impossible for humans to access. In recent years, the reliability and efficiency of drones has dramatically increased with IoT and will further accelerate with AI applications. IoT sensor application on drones has allowed for real-time data and improved obstacle avoidance, real-time flight path adjustment, and various other critical improvements to enable smart and connected environments not possible a few years ago.8 One example is emergency response drones (ERDs). A drone can provide first responders with critical information to assess hazards and risks in a very timely way. In underground environments at Newmont, response drones are equipped with thermal imaging to aid recovery times. Other sensors such as methane or other gasses identify hazards in real time and share them with rescue teams. Newmont's emergency response specialist noted of ERDs, "They provided critical and practical operational information to our responders to ensure they can perform their activities without having to place themselves in harm's way."9 Providing real-time data to rescue teams, drones enable informed decision-making and significantly augment the safety of search and rescue operations.

#### Drone mapping/3D modeling efficiency

Modern drones equipped with high-resolution cameras and advanced sensors, like such as Light Detection and Ranging (LiDAR), serve as indispensable tools for remote assessment. The application of Al allows these drones to make quick decisions independent of GPS and computer connectivity, which may not be available in underground environments.

In one example of drone mapping applications, Exyn Technologies recently teamed with Canada-based Dundee Previous Metals in its underground Chelopech gold-copper mine. Exyn uses LiDAR-based 3D mapping drones in the underground environment where there are no GPS signals to guide the drone. The technology greatly improved Dundee Precious Metals' safety and efficiency of the survey process by removing humans from the processes. After the initial project, the company incorporated the drone scanning technology into its underground processes and designed new areas and blasts to optimize drone performance. The two entities have entered into five-year partnership.<sup>10</sup>

#### IoT for environmental hazard scanning

IoT has demonstrated it can be a game changer when it comes to enhancing safety processes and monitoring environments. Smart sensors, and even wearable sensors, have become significantly cheaper and much more reliable over the past several years. The primary benefit of IoT sensors is that each sensor can transmit a signal to sensors around it, forming what is known as a "mesh network." The more sensors that are present in an area, the stronger the network becomes, as each sensor can also serve as a relay in the network. This is significant in underground environments where the ground itself may inhibit traditional signals. The application of IoT as wearable devices on hard hats and equipment for example allow the tracking of workers in underground environments. This could save lives by facilitating targeted rescue efforts in a ground-fall disaster event. Fixed IoT sensors in areas can continually monitor for environmental conditions that could be harmful to workers. Conditions that are typically monitored are air quality, temperature, radiation, and gas levels. Miners will receive timely warnings of potentially hazardous events, and mine managers can be notified simultaneously.



#### **Blast monitoring**

Drones bolster the mining industry's seismic monitoring capabilities, empowering early detection of potential ground instabilities. Timely identification of geotechnical hazards allows proactive intervention and the prevention of accidents, thus fortifying safety protocols. In 2018, Freeport-McMoRan was recognized by NIOSH for mine surveying of blasting and highwall monitoring, reducing the exposure of employees to traditional risks. 11 The use of aerial drones capturing footage of the blast pattern and resulting rock movement allows Freeport-McMoRan to better design future blasts and learn from flyrock instances. It also informs the crews of misfires that may occur and where they are located within the pattern.

**Robotics for hazardous operations** 

The mining industry has long been an early adopter of robotics, particularly in underground environments where the application can increase workers' ease of travel underground and potentially remove them from harmful environments. Technological advancements in robotics and the application of both IoT sensors and artificial intelligence processing is effectively changing what's possible with robotics. One useful application of robotics is exploration or mapping of subterranean spaces that may have been considered a confined space or have other known hazards that prevent human interaction. Confined spaces, for example, present several challenges; sending robots into confined spaces, which may contain poor air quality, flooding, collapsing areas, poor visibility, and chemical/gas exposure, for exploration or mapping purposes could

be very effective. Additionally, robots could be used for first response in rescue operations for which part of the risk is unknown hazards or conditions. Robots are capable of assessing structural conditions, mapping hazards, and delivering critical supplies including medical and oxygen. Rescue robots can be put to use rapidly after an incident, while response operations are planned, and can be equipped to perform rescue or triage operations and save lives with basic medical supplies and oxygen, thermal cameras, and environmental sensors.<sup>12</sup>



Case study: Advanced technology in underground mine areas



Metal miner Glencore, in its Kidd Creek Mine located in Canada, incorporated specialized drone autonomy technology by Emesent to map inaccessible underground areas and thereby remove personnel from areas at risk of ground falls. Rather than depending on mining engineers and surveyors to map unsupported voids, Emesent now deploys a drone system that uses LiDAR data and advanced algorithms. The drone and mapping technology generate specific 3D point clouds of the scanned environment, capturing critical visuals in places such as stopes, drawpoints, orepasses, and drives, while keeping personnel away from unstable ground. Emesent was a 2022 recipient of the NIOSH Mine Safety and Health Technology Innovations Award for its work related to removing people from highly unpredictable and dangerous environments.<sup>13</sup> Additionally, Glencore uses Boston Dynamics' Spot® robot to perform underground surveys and prevent workers from entering potentially hazardous areas.<sup>14</sup>

## Prescriptive maintenance

#### **Predictive maintenance**

Al-driven predictive maintenance constitutes a pivotal facet of mining safety, leveraging data from equipment sensors and historical maintenance records to preemptively detect machinery health deterioration. Current maintenance practices vary by mining company, from planned maintenance to "as needed" maintenance when problems arise. Unplanned maintenance may increase the risk of incidents due to the higher potential lack of planning and confirmation that critical controls are in place. Predictive maintenance utilizing Al can predict specialized maintenance needs for each piece of equipment using an array of data from historical maintenance records, mine operations data, equipment telemetry and computer readings, and overall trends for a given piece of equipment. This predictive maintenance reduces unplanned down time and unplanned failures that often result in increased injury rates.

#### Mitigating unplanned downtime

Unplanned equipment failures pose dual challenges of halting production and potentially compromising safety. Predictive maintenance powered by AI empowers early fault detection, averting unplanned downtime and facilitating sustained operations.

#### Proactive incident prevention via maintenance

Al-based predictive maintenance facilitates preemptive mitigation of safety incidents arising from equipment malfunction. There is a strong correlation between equipment malfunction and/or mechanical failures and subsequent increase in safety incidents. Data analytics suggests that engine fires, brake failures, exhaust, and fumes are examples of hazards related to poor maintenance that contribute to increased safety incidents. By working toward optimal equipment performance, mining companies circumvent potential hazards, thereby safeguarding personnel and operations.

#### Informing preventive measures through incident analysis

The amalgamation of AI and data analytics enables mining companies to extract insights from historical maintenance-related incidents. Root cause analysis related to maintenance and downtime drives proactive implementations of preventive measures, allows meaningful shifts in maintenance behaviors, and can effectively reduce the recurrence of safety incidents.

#### Case study: Al predictive maintenance



Gold miner Newmont announced in 2020 a global collaboration with Australia-based Dingo, a global leader in advanced predictive maintenance software. In 2019, Dingo unveiled Trakka® Predictive Maintenance, a new software using machine learning models to predict impending equipment failures. "Trakka will enable our people to tap into the power of data to drive continuous improvements," said Newmont's Senior Director of Operations Support Hubs Jason Hill. "The common platform allows us to identify best practices and detect emerging issues. Taking the appropriate action, in either case, is critical to continuously improving our business." Newmont plans to integrate its global predictive maintenance platform with existing enterprise resource planning systems to modernize supply chain and maintenance programs while reducing inventory costs. This proactive maintenance strategy will reduce injuries related to equipment failures—because there will be less failures.

### **Authors**

#### John Diasselliss

Principal | US Mining Industry Leader Deloitte & Touche LLP jdiasselliss@deloitte.com +1 504 343 1053

#### **Keith Serre**

Partner | Canada EHS Leader Deloitte LLP kserre@deloitte.ca +1 403 818 5927

#### **Howard Friedman**

Managing Director | Regulatory & Operations Risk Deloitte & Touche LLP hfriedman@deloitte.com +1 713 982 3065

#### **Van Ramsay**

Partner | Canada Mining & Metals Leader Deloitte Canada <u>vramsay@deloitte.ca</u> +1 416 775 7428

#### Vivek Wadhwana

Senior Manager | Strategy, Analytics and M&A Deloitte Canada <u>vwadhwana@deloitte.ca</u> +1 416 775 2383

#### Joel Allen

Senior Manager | Enterprise Technology and Performance Deloitte Canada joallen@deloitte.ca +1 416 775 7382

#### **Brett Phillips**

Manager| Regulatory & Operations Risk Deloitte & Touche LLP brphillips@deloitte.com +1 346 348 5802

#### **Cody McNutt**

Senior Consultant | Accounting and Internal Controls Deloitte & Touche LLP cmcnutt@deloitte.com +1 303 305 7881

#### **Endnotes**

- 1. US Department of Labor Mine Safety and Health Administration (MSHA), "Powered Haulage Safety Initiative," accessed June 2024.
- 2. MSHA, "Fatality alert," September 17, 2023.
- 3. National Institute for Occupational Safety and Health (NIOSH), Haul truck research roadmap report, last updated November 15, 2021.
- 4. Alexandra Lopez-Pacheco, "Goldilocks autonomy," CIM Magazine, July 17, 2018.
- 5. NIOSH, Haul truck research roadmap report.
- 6. Ibid
- 7. Paul Moore, "Freeport says Bagdad to have first fully autonomous mining truck fleet in the US," International Mining, September 15, 2023.
- 8. Paula Fraga-Lamas et al., "A review on IoT deep learning UAV systems for autonomous obstacle detection and collision avoidance," Remote Sensing 11, no. 18 (2019): p. 2144.
- 9. Canadian Mining Journal, "SafeSight aims for safer mine rescue with emergency response drone," September 20, 2021.
- 10. Commercial UAV News, "Dundee Precious Metals and Exyn Technologies: How autonomous technologies can improve cave monitoring and mapping," January 3, 2024.
- 11. National Mining Association (NMA), "Freeport McMoRan: Using cutting-edge tech to monitor the mine environment," March 15, 2018.
- 12. Owais Ali, "How are robots used in mining rescue operations?," AZoMining, June 30, 2022.
- 13. NIOSH, "NIOSH Mine Safety and Health Technology Innovations Award," last updated November 2, 2023.
- 14. Boston Dynamics, "Kidd Creek Mine: An interview with lain McKillip," accessed June 2024.
- Chunhui Guo et al., "A multi-event combination maintenance model based on event correlation," PLoS One 13, no. 11 (2018): e0207390; Daniel Gleeson, "Dingo and Newmont join forces to create a global maintenance partnership," International Mining, November 17, 2020.
- 16. Maira E. Ezerins et al., "Advancing safety analytics: A diagnostic framework for assessing system readiness within occupational safety and health," Safety Science 146 (2022): pp. 105569–81.
- 17. OSHA, "Business case for safety and health," accessed June 2024.

## Deloitte.

#### **About Deloitte**

Deloitte refers to one or more of Deloitte Touche Tohmatsu Limited, a UK private company limited by guarantee, and its network of member firms, each of which is a legally separate and independent entity. Please see www.deloitte.com/about for a detailed description of the legal structure of Deloitte Touche Tohmatsu Limited and its member firms. Please see www.deloitte.com/us/about for a detailed description of the legal structure of Deloitte LLP and its subsidiaries. Certain services may not be available to attest clients under the rules and regulations of public accounting.

This publication contains general information only and Deloitte is not, by means of this publication, rendering accounting, business, financial, investment, legal, tax, or other professional advice or services. This publication is not a substitute for such professional advice or services, nor should it be used as a basis for any decision or action that may affect your business. Before making any decision or taking any action that may affect your business, you should consult a qualified professional adviser. Deloitte shall not be responsible for any loss sustained by any person who relies on this publication.