

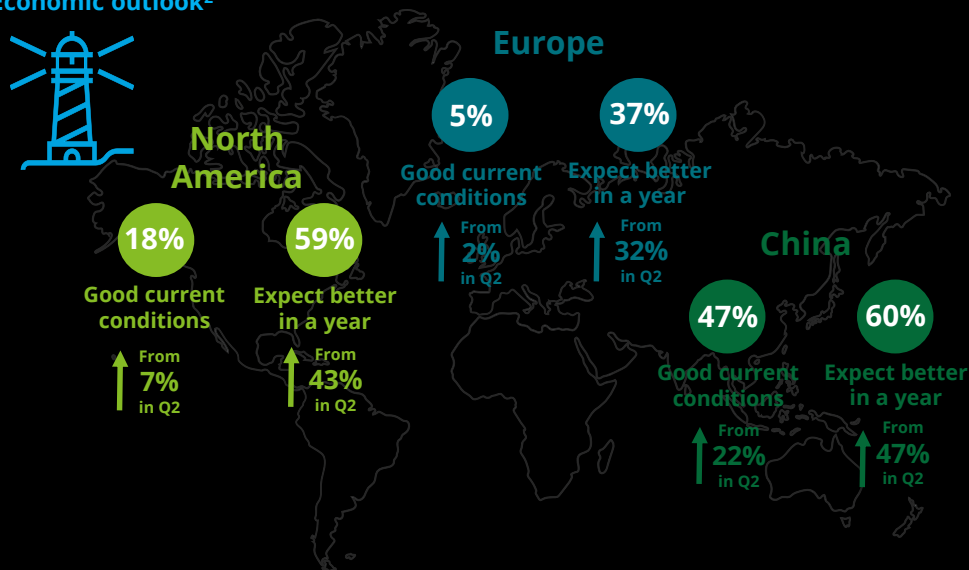


CFO Signals™

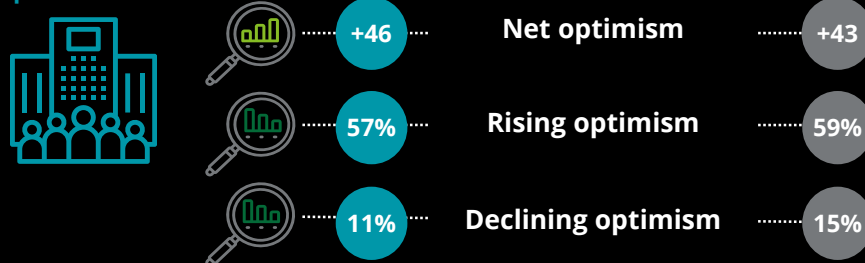
Business outlook highlights: 4th Quarter 2020¹

Optimism entering 2021, but near-normal operations mostly expected second half or later.

Economic outlook²



Own-company optimism⁴



Footnotes

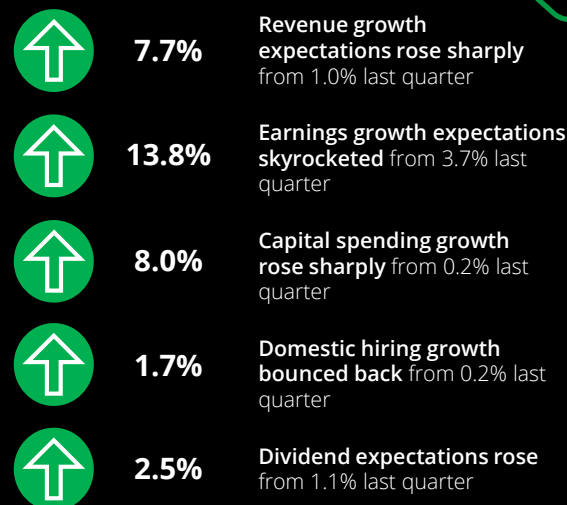
¹ Visit <http://www.deloitte.com/us/cfosignals2020Q4> for the high-level CFO Signals report

² Percent of CFOs saying economies are good (versus neutral or bad)

³ Represents forecasted results for the next 12 months

⁴ Represents change in CFO optimism over the next 12 months

Business expectations³



The CFO Program

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