



Deloitte CRG

Meaningful change. Measurable results.™

Through our work in diverse industries, we understand what lies behind the numbers and can quickly identify the key business issues. Working with your team, we can help you drive meaningful change and measurably increase value.

Your organization's complex needs call for a nationally recognized team of experienced professionals. The Deloitte Corporate Restructuring Group (Deloitte CRG) is a leader in helping organizations transform periods of financial difficulty or crisis into opportunities for rejuvenation. Having led both large multinational organizations and mid-market companies through unprecedented challenges, we apply our experience and foresight to achieve successful outcomes for our clients, their creditors, and equity holders. Whether the goal is to enhance the performance of a healthy company or guide stakeholders through complex bankruptcy reorganization, our team works closely with the client to quickly understand their business and most pressing issues and then advise them on how to move ahead with confidence.

Lender/Creditor advisory services

Maximize your recovery. Senior lenders, bondholders, capital providers, and unsecured creditors turn to Deloitte CRG for insight and experience vital to understanding the dynamics of distressed organizations and assessing risk. Because we have led distressed

organizations through critical transitions, we can provide an operator's perspective on whether the restructured business can survive and prosper over the long term. Our operational and financial know-how, broad industry and insolvency knowledge, and global footprint combine to arm our clients with the strong guidance and support they need to maximize their recoveries.

Key areas of focus

Business plan feasibility from operational and financial perspectives | Liquidity assessment | Strategic alternatives analysis | Capital Structure requirements | Borrower/Debtor monitoring

Restructuring advisory services

Transition with confidence. In complex restructuring situations, Deloitte CRG delivers critical guidance and insight to manage business issues from the crucial initial planning stages through implementation. Our highly specialized restructuring professionals operate within a global network of financial, operational, and industry-specific experts. As such, we are able to use the reorganization process as a

platform for tactical and strategic initiatives that may increase efficiencies, reduce costs, and preserve corporate value, creating a strong foundation on which to reestablish and re-launch the business.

Capabilities

Restructuring advisory | Turnaround advisory | Performance improvement | Crisis advisory | Bankruptcy advisory

Turnaround/Interim management

Chart a new direction for your organization. When time and liquidity are limited, Deloitte CRG can help you quickly plan and implement a broad, sustainable turnaround based on our deep operational, financial, and industry-specific experience. We work side by side with your team to devise a strategy around your unique challenges, not only to improve current business performance, but also to establish a strong foundation for future growth. In those instances where a critical role needs to be filled suddenly, our seasoned professionals can step into key management positions on an interim basis. Our executive team has the management experience, practical knowledge, and fresh perspective to swiftly deliver both short- and longer-term operational and transformational improvements.

Capabilities

Interim management | Crisis management | Liquidity management | Working capital improvement | Operational improvement | Revenue enhancement

Performance improvement

Drive potential gains in operating performance. Deloitte CRG's dedicated professionals work with your management team to quickly evaluate your business, identify opportunities for improvement, and customize solutions that drive rapid, measurable results. Our diverse experience working with complex companies provides us with the knowledge and perspective to identify opportunities in most industry situations. We're dedicated to helping you deliver results in the most complex of business situations.

Capabilities:

Process improvement | Manufacturing optimization | Supply chain management | Transportation and logistics Lean & Six Sigma | Revenue enhancement | Performance management | Working capital improvement | Variable cost reductions

Bankruptcy accounting and compliance

Rely upon sophisticated support. Deloitte CRG professionals provide start-to-finish service, delivering effective and efficient solutions to a debtor in preparation for and during the complex Chapter 7 or 11 restructuring process. Companies in bankruptcy experience many demands and requests for information that can distract from or even disrupt day-to-day operations. Our experience allows us to define key roles, responsibilities,

and timelines to meet those needs and tailor solutions to your company's organization and reporting structure.

Capabilities

Bankruptcy advisory | Accounting for plan transactions | Fresh start accounting | Claims management | Expert services

Fiduciary services

Preserve value. When circumstances require strong leadership to maximize value in formal proceedings, stakeholders of insolvent businesses turn to Deloitte CRG for experienced representatives to manage estates, develop and implement operational and financial restructuring strategies and to address insolvencies. We deliver our services in a cost-effective manner because of our fiduciary experience in the most complex restructuring proceedings, our broad industry background, and our deep operational knowledge.

We have served as

Chapter 11 trustee | Examiner in Chapter 11 | State and Federal Court receiver | Post-confirmation trustee | Responsible officer | Litigation trustee | Plan administrator

Learn more:

Visit us at www.deloitte.com/us/crg or email DeloitteCRG@deloitte.com.

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