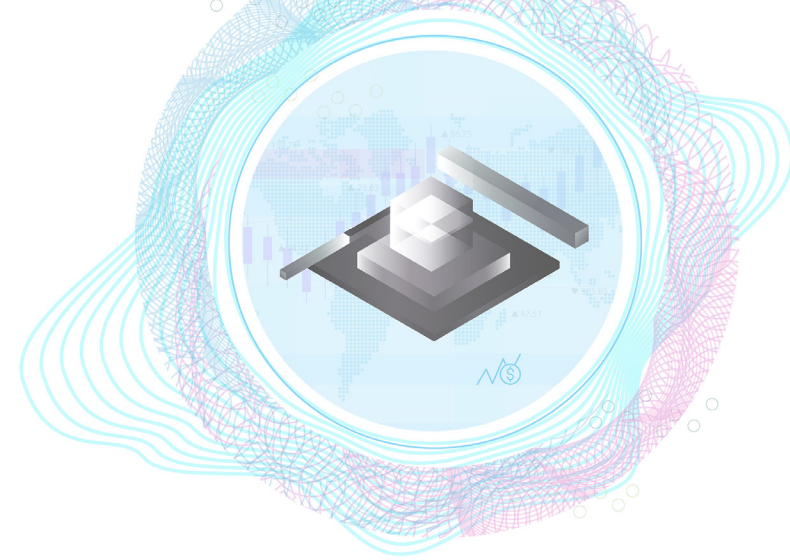




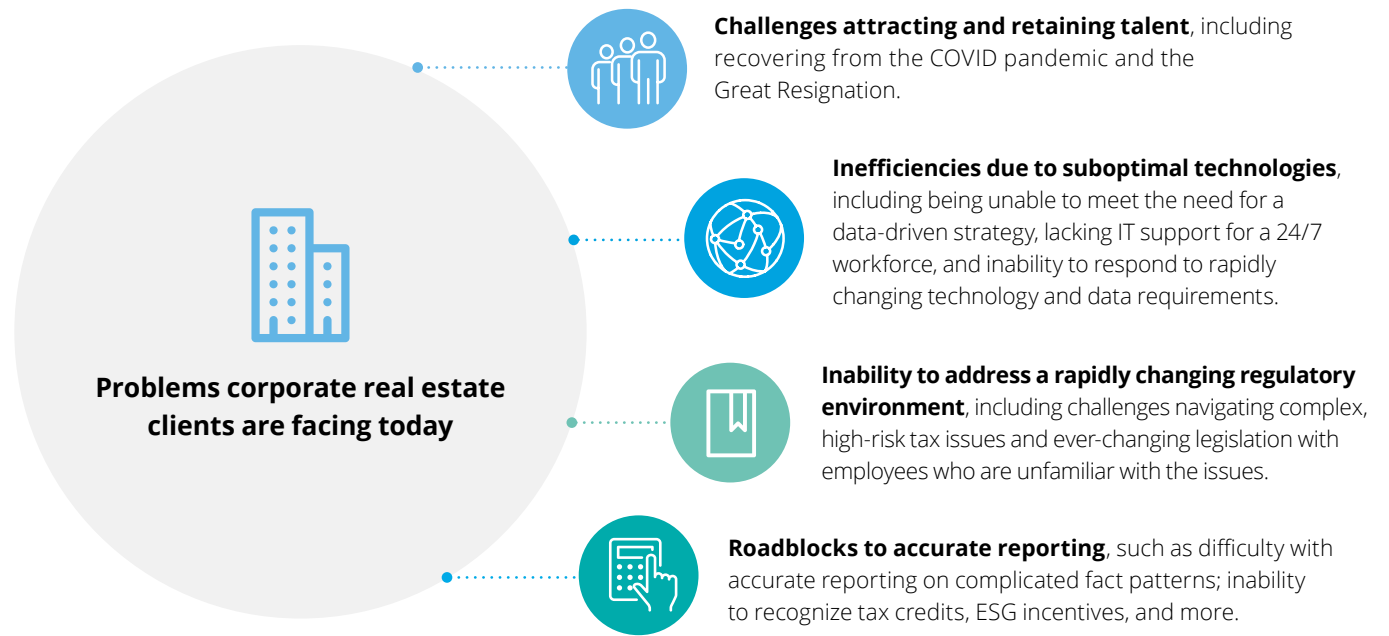
# The value of modernized corporate real estate operations in a changing world



**A modernized corporate real estate operations transformation offers businesses a competitive advantage in a world marked by dynamic disruptions, ongoing transformations, and imminent existential shifts.**

Businesses and organization that tackle challenges in real estate operations today will have a likelier chance of addressing these continuing and forthcoming trends in the next 15 years:

- **Portfolio resilience** based on modernized corporate real estate operations.
- **Remote work and technology adoption** that maximizes space utilization and resource allocation, including **hyperpersonalized workspaces** that cater to individual preferences, **adaptive use of space** in office environments, and **decentralized work hubs** to accommodate a distributed workforce.
- **An increased focus on sustainability and social impact** that drives real estate decisions, including the integration of energy-efficient technologies into real estate infrastructure.



Our Deloitte Operations Transformation and Managed Services address a variety of solutions by utilizing four key sources of action.

**Strategizing with data to increase forecasting and reporting accuracy, including:**

- Function data abstraction.
- Acquisition/disposition due diligence.
- Streamlined processes with tech-enabled solutions.
- Budget/forecasting modeling.
- Model analysis for all offered functions.

1



**Streamlining processes to optimize operating models, including:**

- Function administration.
- Accounting administration (GAAP and tax).
- General and property accounting.
  - Accounts payable/receivable.
- Proprietary tech-enabled solutions unique to Deloitte.

2

**Managing risk to increase operations resiliency via:**

- A team of industry experts dedicated to the function.
- Analysis of critical items facing the function.
- Software selection and implementation.
- Audit support.

3



4

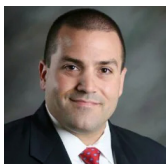
**Reducing costs to balance an organization's real estate spend using:**

- Proprietary software to automate non-value-add tasks.
- Internal access to Green Dot experts (tax incentives, etc.).
- Real estate-related IRA incentive support.
  - Internal audit support.
- A high-performing team focused on the function during critical times.

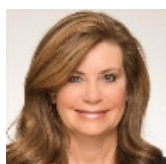


Four key sources of action

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