

ERP implementation readiness: Path to maximizing value

In early 2022, Deloitte hosted a finance executive-focused Dbriefs webcast, “ERP implementation readiness: Path to maximizing value,” during which the audience was polled about their experiences with finance technology implementations. Here are the highlights:

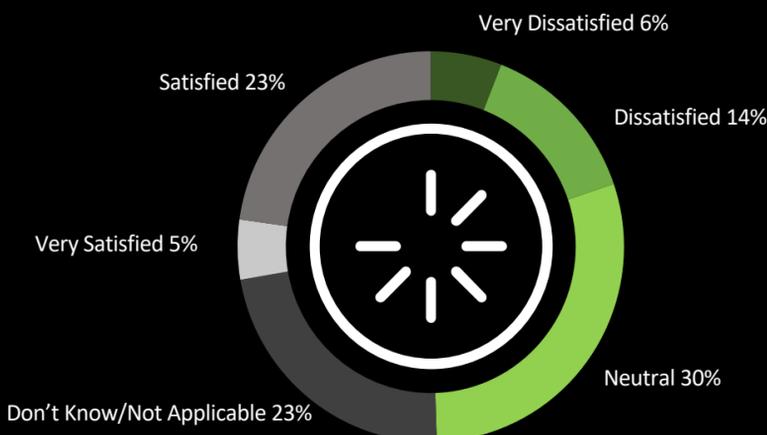
1 Poll Questions

How satisfied were you with the outcome of your last Finance Technology implementation (e.g., ERP, Planning and Budgeting etc.)?

1

Only 28% of respondents indicated that they were **satisfied** or **very satisfied** with the outcome of their last Finance Technology implementation.

of respondents: 4,129

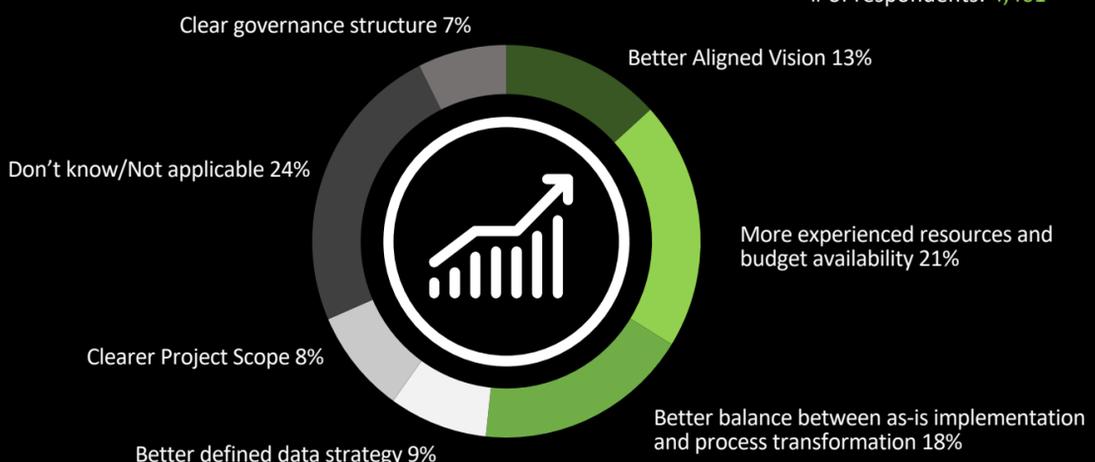


Which of the following do you think would have most impacted your organization's ability to realize even more success from your last major finance technology implementation?

2

Over 50% of respondents indicated that either **more experienced resources and budget availability, better balance between as-is implementation and process transformation, or better aligned vision** would have helped them realize greater success.

of respondents: 4,461

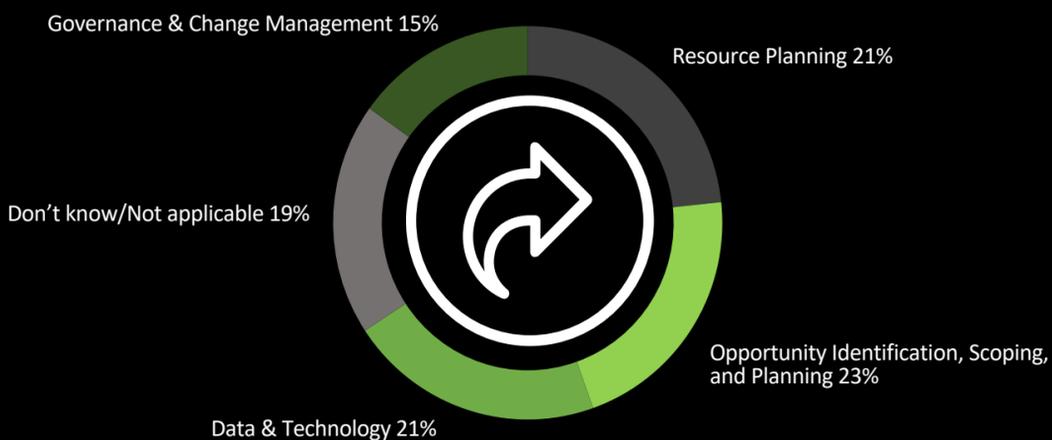


Among the various categories of implementation readiness activities, which do you think is the most important for your organization?

3

Respondents indicated a virtually equal belief in the importance of the four categories listed, with **Opportunity Identification, Scoping, and Planning** taking a slight lead, which points to the **importance of including all four implementation readiness activities** within projects.

of respondents: 4,212

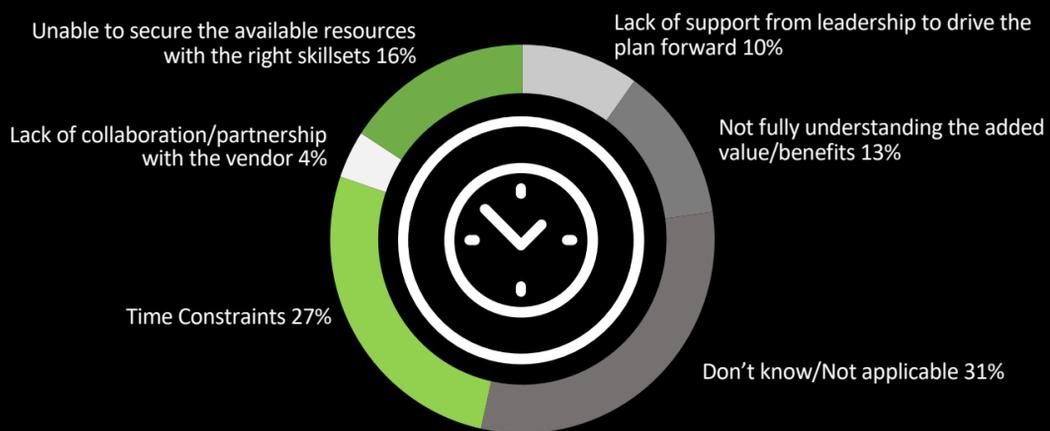


In your past or current ERP implementation programs, what was/is likely the primary reason your organization limited the number of pre-implementation activities?

4

Time constraints came out on top as the most cited reason for why organizations limited their pre-implementation activities (26% of respondents).

of respondents: 3,681



Ready to build your readiness plan? Deloitte is here to help.

To modernize Finance, it's critical to modernize the core and develop an efficient ERP and tech strategy. Deloitte can help you develop an ERP readiness approach tailored to your business, then work with you to modernize your ERP and other last-mile systems to unlock value, reduce operating costs, clean up master data, and harmonize the way Finance supports the business—now and into the future. Contact us to learn more.

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Explore our *ERP strategy article series* for more insights into how to get more out of your ERP-enabled transformation efforts: www.deloitte.com/us/erp-strategy

Note: Two-thirds of attendees represented the Accounting and Finance functions, and 20+ industry sectors in total were represented on the webcast. 42% of attendees represented C-Suite and Executive-level job titles.

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