## **Deloitte.**



## Life Sciences & Health Care Quarterly update

Q2 2019

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## **Smart health communities**(1)

Expanded connectivity and the exponential growth of technology are enabling smart health communities (SHCs), which could offer a modern take on community-based well-being and disease prevention. SHCs are characterized by the following features:



They empower individuals to proactively manage their health and well-being.



They foster a sense of community and belonging.



They use data to meaningfully improve outcomes.



They use digital technology and behavioral science.



They create new and innovative ecosystems.

## Technology driving the shift(2)

A significant body of research shows that about 80 percent of health outcomes are caused by factors unrelated to the medical system. Nontraditional players, including public, nonprofit, and commercial enterprises are establishing "communities" focused on prevention and well-being.

Digital technologies have significant potential to bring community-based solutions to scale, hugely increasing their impact. In 20 years, technology may allow for SHCs to become more integrated into our daily lives, allowing for more preventative and personalized health interventions that can exist alongside or in collaboration with our existing health care structures.

## Digital technology and behavioral science<sup>(3)</sup>

SHCs are able to leverage new technologies and behavioral science to:

- Increase access and convenience.
- Inform behavioral interventions.
- Facilitate data collection.

## Meaningful use of data to improve outcomes<sup>(4)</sup>

As technology makes data collection and data sharing easier, SHCs can utilize data to:

- Predict risk.
- Create a continuous learning loop through experimentation and innovation.
- Conduct research and evaluation.

## **Recent relevant M&A activity**

## Dassault Systèmes Americas Corp. acquires Medidata Solutions, Inc.:

On June 12, 2019, French technology company Dassault Systèmes announced it will acquire New York-based Medidata Solutions, Inc. for \$5.8 billion.<sup>(5)</sup> Medidata has a cloud-based platform that gives researchers the tools to manage and collect data from clinical trials to provide patients with smarter treatments.<sup>(6)</sup> This deal represents Dassault's largest acquisition and emphasizes their commitment to advancing personalized health solutions. <sup>(7)</sup>

### DLH Holdings Corp. acquires Social & Scientific Systems, Inc.:

On June 10, 2019, Atlanta-based DLH Holdings Corporation, a leading provider of innovative healthcare services and solutions, announced it has acquired Social & Scientific Systems ("SSS") for \$70 million. (8) SSS is a leading public health service organization that utilizes advanced research, data analytics, and secure IT services, and this acquisition fully aligns with DLH's strategy of expansion into the Public Health and Life Sciences space. (9)

## In this update

 Smart health communities offer a unique complement to our traditional health care system.

### Also:

- Selected Recent Life Sciences & Health Care ("LSHC") M&A Transactions
- LSHC Sector Breakdown and Analysis
- Selected
   Macroeconomic and
   Sector Data

## **Who We Are**

Deloitte Corporate Finance LLC ("DCF") is a leading global middle market M&A advisor. DCF's professionals have extensive knowledge of and experience in the Life Sciences & Health Care space.

## **LSHC Contacts**

# Simon Gisby Managing Director sgisby@deloitte.com +1 (212) 436-2495

## **Doug Bolt**

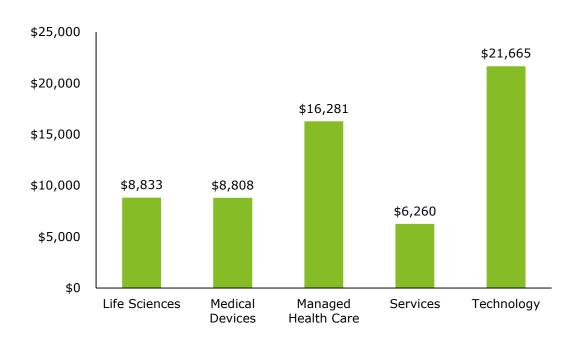
Managing Director dbolt@deloitte.com +1 (704) 731-7219

# Nick Cirignano Managing Director nicirignano@deloitte.com +1 (212) 436-3273



## Q2 2019 US LSHC M&A aggregate transaction value (1)(i)

Aggregate transaction value (\$ in millions)



## Q2 2019 US LSHC M&A activity deal list (2)(i)

	Date	Status	Sub-sector	Target	Buyer	Size (\$MM)
aı	nnounced					transaction
	11-Jul-19	Announced	Health Care Technology	Jungla Inc.	Invitae Corporation (NYSE:NVTA)	\$65.0
	10-Jul-19	Announced	Medical Distributors	Aspen Surgical Products, Inc.	Audax Group, Inc.	170.0
	9-Jul-19	Closed	Life Sciences	Spitfire Pharma, LLC	Altimmune, Inc. (NasdaqGM:ALT)	93.0
	8-Jul-19	Closed	Medical Distributors	The Sheridan at Cooper City	AS Cooper City Owner, LLC	37.5
	2-Jul-19	Closed	Life Sciences	Medical Office Tower in Center City Philadelphia	University of Pennsylvania Health System, Inc.	99.3
	1-Jul-19	Closed	Facilities	Little Rock Diagnostic Clinic	Flagship Little Rock, LLC	34.9
	27-Jun-19	Closed	Facilities	Wildewood Downs Nursing & Rehabilitation Center	The Charlotte Assisted Living & Memory Care	35.0
	25-Jun-19	Closed	Technology	Stem Cell & Regenerative Medicine International, Inc	Astellas Institute for Regenerative Medicine	46.7
	17-Jun-19	Closed	Technology	Singular BIO, Inc.	Invitae Corporation (NYSE:NVTA)	53.8
	17-Jun-19	Announced	Technology	Array BioPharma Inc. (NasdaqGM:ARRY)	Pfizer Inc. (NYSE:PFE)	11,499.3
	17-Jun-19	Closed	Medical Distributors	BrightWater Medical, Inc.	Merit Medical Systems, Inc. (NasdaqGS:MMSI)	50.0
	12-Jun-19	Announced	Services	Medidata Solutions, Inc. (NasdaqGS:MDSO)	Dassault Systemes Americas Corp.	6,028.5
	10-Jun-19	Closed	Life Sciences	Social & Scientific Systems, Inc.	DLH Holdings Corp. (NasdaqCM:DLHC)	70.0

#### **Notes**

Only US deals with reported transaction size greater than \$30MM listed.



## Q2 2019 US LSHC M&A activity deal list (1) (i)

Date announced	Status	Sub-sector	Target	Buyer	Size (\$MM) transaction
10-Jun-19	Announced	Technology	Tilos Therapeutics, Inc.	Merck & Co., Inc. (NYSE:MRK)	773.0
10-Jun-19	Closed	Technology	Nanopharm Ltd./Gateway Analytical LLC	AptarGroup, Inc. (NYSE:ATR)	50.0
10-Jun-19	Closed	Life Sciences	Endocare, Inc./Scion Medical Limited	Varian Medical Systems, Inc. (NYSE:VAR)	185.0
7-Jun-19	Announced	Facilities	Watsonville Hospital Corporation	Halsen Healthcare, LLC	40.0
6-Jun-19	Closed	Facilities	RxHelpline, LLC/TogetherHealth PAP LLC/TogetherHealth Insurance, LLC	Health Plan Intermediaries Holdings, LLC	68.1
6-Jun-19	Announced	Technology	Exonics Therapeutics, Inc.	Vertex Pharmaceuticals Incorporated (NasdaqGS:VRTX)	1,000.0
5-Jun-19	Closed	Technology	Vilex in Tennessee, Inc./ Orthex, LLC	OrthoPediatrics Corp. (NasdaqGM:KIDS)	59.8
21-May-19	Closed	Services	Putnam Associates, Inc.	Ashfield Healthcare Communications Ltd	88.6
21-May-19	Announced	Technology	Peloton Therapeutics, Inc.	Merck & Co., Inc. (NYSE:MRK)	2,202.6
20-May-19	Closed	Technology	Just Biotherapeutics, Inc.	Evotec SE (XTRA:EVT)	90.0
20-May-19	Closed	Facilities	Cancer Treatment Services International, Inc.	Varian Medical Systems, Inc. (NYSE:VAR)	283.0
17-May-19	Closed	Technology	InstaMed Communications, LLC	JPMorgan Chase & Co. (NYSE:JPM)	500.0
10-May-19	Closed	Managed Health Care	Alpha Care Medical Group, Inc.	Allied Physicians of California IPA; APC-LSMA Designated	45.0
9-May-19	Closed	Medical Distributors	VertiFlex Inc.	Boston Scientific Corporation (NYSE:BSX)	465.0
9-May-19	Announced	Life Sciences	Substantially all Assets of SugarLeaf Labs, LLC and Forest Remedies LLC	Neptune Wellness Solutions Inc. (TSX:NEPT)	150.0
8-May-19	Closed	Life Sciences	Xiidra of Shire US, Inc.	Novartis AG (SWX:NOVN)	5,300.0
6-May-19	Closed	Technology	Abide Therapeutics Inc.	H. Lundbeck A/S (CPSE:LUN)	400.0
2-May-19	Announced	Technology	Interstate Blood Bank, Inc.	Grifols Worldwide Operations Ltd.	100.0
2-May-19	Announced	Medical Devices	Acelity, Inc.	3M Company (NYSE:MMM)	6,725.0
2-May-19	Announced	Medical Distributors	Solsys Medical, LLC	Misonix, Inc. (NasdaqGM:MSON)	116.7
30-Apr-19	Closed	Medical Devices	GenePOC Inc.	Meridian Bioscience Canada Inc.	120.0
30-Apr-19	Closed	Services	Advanced Medical Personnel Services, Inc.	AMN Healthcare, Inc.	220.0
26-Apr-19	Announced	Services	Aratana Therapeutics, Inc. (NasdaqGM:PETX)	Elanco Animal Health Incorporated (NYSE:ELAN)	251.1
17-Apr-19	Closed	Technology	Cyto-Sen Therapeutics, Inc.	Kiadis Pharma N.V. (ENXTAM:KDS)	87.5
17-Apr-19	Closed	Technology	NAMIC Fluid Management Portfolio of AngioDynamics, Inc.	Medline Industries, Inc.	167.5
15-Apr-19	Closed	Life Sciences	Paragon Bioservices, Inc.	Catalent Pharma Solutions, Inc.	1,200.0
15-Apr-19	Closed	Services	TIC Acquisition Holdings, LLC	Akumin Corp.	47.1
15-Apr-19	Closed	Managed Health Care	ADG Acquisition Holdings, Inc.	Akumin Corp.	117.5
15-Apr-19	Closed	Life Sciences	SFL Radiology Holdings, LLC	Akumin Corp.	47.7
1-Apr-19	Closed	Life Sciences	IFM Tre	Novartis AG (SWX:NOVN)	1,575.0
1-Apr-19	Closed	Managed Health Care	Substantially All Assets of Alacare Home Health & Hospice	Encompass Health Corporation (NYSE:EHC)	217.5
1-Apr-19	Closed	Medical Devices	Chemistry Holdings Inc.	CURE Pharmaceutical Holding Corp. (OTCPK:CURR)	105.8

 $\frac{\text{Note:}}{\text{i)}} \quad \text{Only US deals with reported transaction size greater than $30MM listed.}$ 



## LSHC sector breakdown: financial detail (1)

					LTM		EV / LTM		
		Enterprise value (\$MM)	Three-year revenue CAGR	Revenue (\$MM)	EBITDA (\$MM)	EBITDA margin	Revenue	EBITDA	
	Assisted Living / Long-Term Care (4)								
	Brookdale Senior Living Inc. (NYSE:BKD)	\$7,235.2	(7.0) %	\$3,421.5	\$500.8	14.6 %	2.1 x	14.4 x	
	The Ensign Group, Inc. (NasdaqGS:ENSG)	4,240.2	13.9	2,097.7	193.8	9.2	2.0	21.9	
	Capital Senior Living Corporation (NYSE:CSU)	1,404.3	2.7	456.6	58.8	12.9	3.1	23.9	
	National HealthCare Corporation (AMEX:NHC)	1,328.3	2.5	984.0	100.8	10.2	1.3	13.2	
	Median		2.6 %			11.6 %	2.1 x	18.2 x	
	Hospitals (4)								
	HCA Healthcare, Inc. (NYSE:HCA)	\$81,937.4	5.9 %	\$47,771.0	\$9,341.0	19.6 %	1.7 x	8.8 x	
	Tenet Healthcare Corporation (NYSE:THC)	17,467.3	(1.9)	18,159.0	2,729.0	15.0	1.0	6.4	
	Universal Health Services, Inc. (NYSE:UHS)	15,714.9	5.5	10,889.2	1,695.2	15.6	1.4	9.3	
10	Community Health Systems, Inc. (NYSE:CYH)	14,245.6	(10.8)	13,842.0	1,418.0	10.2	1.0	10.0	
Ęį	Median		1.8 %			15.3 %	1.2 x	9.0 x	
Facilities	Psychiatric and Behavioral Health (2)								
E.	Acadia Healthcare Company, Inc. (NasdaqGS:ACHC)	\$6,747.3	14.0 %	\$3,030.8	\$562.7	18.6 %	2.2 x	12.0 x	
	AAC Holdings, Inc. (NYSE:AAC)	418.1	7.9	269.6	(29.5)	NA	1.6	NA	
	Median		11.0 %			18.6 %	1.9 x	12.0 x	
	Rehabilitation Facilities (3)								
	Encompass Health Corporation (NYSE:EHC)	\$8,926.1	9.9 %	\$4,355.3	\$906.3	20.8 %	2.0 x	9.8 x	
	Select Medical Holdings Corporation (NYSE:SEM)	6,259.3	9.1	5,152.9	630.3	12.2	1.2	9.9	
	U.S. Physical Therapy, Inc. (NYSE:USPH)	1,684.5	10.7	457.1	72.4	15.8	3.7	23.3	
	Median		9.9 %			15.8 %	2.0 x	9.9 x	
	Surgery Centers (1)								
	Surgery Centers (1) Surgery Partners, Inc. (NasdaqGS:SGRY)	\$2,979.5	21.9 %	\$1,777.0	\$330.2	18.6 %	1.7 x	9.0 x	
		\$2,979.5	21.9 % <b>21.9 %</b>	\$1,777.0	\$330.2	18.6 % 18.6 %	1.7 x 1.7 x	9.0 x 9.0 x	
	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median	\$2,979.5		\$1,777.0	\$330.2				
	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)	1 /2 2 2	21.9 %		1223	18.6 %	1.7 x	9.0 x	
	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median	\$2,979.5 \$23,525.6 18,019.7		\$1,777.0 \$11,276.3 7,538.0	\$330.2 \$1,913.6 1,501.0				
	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH)  Quest Diagnostics Incorporated (NYSE:DGX)  Chemed Corporation (NYSE:CHE)	\$23,525.6	7.7 % 0.1 5.1	\$11,276.3	\$1,913.6	18.6 % 17.0 % 19.9 15.4	2.1 x 2.4 3.3	9.0 x 12.3 x 12.0 21.6	
	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH)  Quest Diagnostics Incorporated (NYSE:DGX)	\$23,525.6 18,019.7	<b>21.9 %</b> 7.7 % 0.1	\$11,276.3 7,538.0	\$1,913.6 1,501.0	18.6 % 17.0 % 19.9	2.1 x 2.4	9.0 x 12.3 x 12.0	
	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH)  Quest Diagnostics Incorporated (NYSE:DGX)  Chemed Corporation (NYSE:CHE)	\$23,525.6 18,019.7	7.7 % 0.1 5.1	\$11,276.3 7,538.0	\$1,913.6 1,501.0	18.6 % 17.0 % 19.9 15.4	2.1 x 2.4 3.3	9.0 x 12.3 x 12.0 21.6	
	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3) Laboratory Corporation of America Holdings (NYSE:LH) Quest Diagnostics Incorporated (NYSE:DGX) Chemed Corporation (NYSE:CHE)  Median	\$23,525.6 18,019.7	7.7 % 0.1 5.1	\$11,276.3 7,538.0	\$1,913.6 1,501.0	18.6 % 17.0 % 19.9 15.4	2.1 x 2.4 3.3	9.0 x 12.3 x 12.0 21.6	
	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH)  Quest Diagnostics Incorporated (NYSE:DGX)  Chemed Corporation (NYSE:CHE)  Median  Diagnostic Imaging (1)	\$23,525.6 18,019.7 6,022.9	7.7 % 0.1 5.1 5.1 %	\$11,276.3 7,538.0 1,805.5	\$1,913.6 1,501.0 278.8	18.6 %  17.0 % 19.9 15.4 17.0 %	2.1 x 2.4 3.3 2.4 x	9.0 x 12.3 x 12.0 21.6 12.3 x	
ces	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3) Laboratory Corporation of America Holdings (NYSE:LH) Quest Diagnostics Incorporated (NYSE:DGX) Chemed Corporation (NYSE:CHE)  Median  Diagnostic Imaging (1) RadNet, Inc. (NasdaqGM:RDNT)  Median	\$23,525.6 18,019.7 6,022.9	21.9 %  7.7 %  0.1  5.1  5.1  6.3 %	\$11,276.3 7,538.0 1,805.5	\$1,913.6 1,501.0 278.8	18.6 %  17.0 % 19.9 15.4 17.0 %	2.1 x 2.4 3.3 2.4 x	9.0 x 12.3 x 12.0 21.6 12.3 x	
rvices	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH) Quest Diagnostics Incorporated (NYSE:DGX) Chemed Corporation (NYSE:CHE)  Median  Diagnostic Imaging (1) RadNet, Inc. (NasdaqGM:RDNT)  Median  Dialysis Services (3)	\$23,525.6 18,019.7 6,022.9 \$1,799.8	21.9 %  7.7 % 0.1 5.1 5.1 %  6.3 % 6.3 %	\$11,276.3 7,538.0 1,805.5 \$1,015.3	\$1,913.6 1,501.0 278.8 \$119.0	18.6 %  17.0 % 19.9 15.4  17.0 %  11.7 %  11.7 %	2.1 x 2.4 3.3 2.4 x 1.8 x	9.0 x  12.3 x 12.0 21.6 12.3 x  15.1 x	
Services	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH) Quest Diagnostics Incorporated (NYSE:DGX) Chemed Corporation (NYSE:CHE)  Median  Diagnostic Imaging (1) RadNet, Inc. (NasdaqGM:RDNT)  Median  Dialysis Services (3) Fresenius SE & Co. KGaA (DB:FRE)	\$23,525.6 18,019.7 6,022.9 \$1,799.8	21.9 %  7.7 % 0.1 5.1 5.1 6.3 % 6.3 % 6.4 %	\$11,276.3 7,538.0 1,805.5 \$1,015.3	\$1,913.6 1,501.0 278.8 \$119.0	18.6 %  17.0 % 19.9 15.4 17.0 %	2.1 x 2.4 3.3 2.4 x	9.0 x 12.3 x 12.0 21.6 12.3 x	
Services	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH) Quest Diagnostics Incorporated (NYSE:DGX) Chemed Corporation (NYSE:CHE)  Median  Diagnostic Imaging (1) RadNet, Inc. (NasdaqGM:RDNT)  Median  Dialysis Services (3)	\$23,525.6 18,019.7 6,022.9 \$1,799.8	21.9 %  7.7 % 0.1 5.1 5.1 %  6.3 % 6.3 %	\$11,276.3 7,538.0 1,805.5 \$1,015.3	\$1,913.6 1,501.0 278.8 \$119.0	18.6 %  17.0 % 19.9 15.4 17.0 %  11.7 % 11.7 %	1.7 x  2.1 x 2.4 3.3 2.4 x  1.8 x 1.8 x	9.0 x  12.3 x 12.0 21.6 12.3 x  15.1 x  15.1 x	
Services	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH) Quest Diagnostics Incorporated (NYSE:DGX) Chemed Corporation (NYSE:CHE)  Median  Diagnostic Imaging (1) RadNet, Inc. (NasdaqGM:RDNT)  Median  Dialysis Services (3) Fresenius SE & Co. KGaA (DB:FRE) DaVita Inc. (NYSE:DVA)	\$23,525.6 18,019.7 6,022.9 \$1,799.8 \$56,559.4 21,474.9	21.9 %  7.7 % 0.1 5.1 5.1 %  6.3 % 6.3 % 6.4 % (7.0)	\$11,276.3 1,538.0 1,805.5 \$1,015.3 \$38,051.6 11,299.8	\$1,913.6 1,501.0 278.8 \$119.0 \$6,460.2 2,054.9	18.6 %  17.0 % 19.9 15.4 17.0 %  11.7 %  11.7 %  18.2	1.7 x  2.1 x 2.4 3.3 2.4 x  1.8 x 1.8 x	9.0 x  12.3 x 12.0 21.6 12.3 x  15.1 x 15.1 x  8.8 x 10.5	
Services	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH) Quest Diagnostics Incorporated (NYSE:DGX) Chemed Corporation (NYSE:CHE)  Median  Diagnostic Imaging (1) RadNet, Inc. (NasdaqGM:RDNT)  Median  Dialysis Services (3) Fresenius SE & Co. KGaA (DB:FRE) DaVita Inc. (NYSE:DVA) American Renal Associates Holdings, Inc. (NYSE:ARA)  Median	\$23,525.6 18,019.7 6,022.9 \$1,799.8 \$56,559.4 21,474.9	21.9 %  7.7 % 0.1 5.1 5.1 %  6.3 % 6.3 %  6.4 % (7.0) 9.1	\$11,276.3 1,538.0 1,805.5 \$1,015.3 \$38,051.6 11,299.8	\$1,913.6 1,501.0 278.8 \$119.0 \$6,460.2 2,054.9	18.6 %  17.0 % 19.9 15.4 17.0 %  11.7 %  11.7 %  17.0 %	1.7 x  2.1 x 2.4 3.3 2.4 x  1.8 x  1.8 x  1.9 0.9	9.0 x  12.3 x 12.0 21.6 12.3 x  15.1 x  15.1 x  8.8 x 10.5 4.1	
Services	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH) Quest Diagnostics Incorporated (NYSE:DGX) Chemed Corporation (NYSE:CHE)  Median  Diagnostic Imaging (1) RadNet, Inc. (NasdaqGM:RDNT)  Median  Dialysis Services (3) Fresenius SE & Co. KGaA (DB:FRE) DaVita Inc. (NYSE:DVA) American Renal Associates Holdings, Inc. (NYSE:ARA)	\$23,525.6 18,019.7 6,022.9 \$1,799.8 \$56,559.4 21,474.9	21.9 %  7.7 % 0.1 5.1 5.1 %  6.3 % 6.3 %  6.4 % (7.0) 9.1	\$11,276.3 1,538.0 1,805.5 \$1,015.3 \$38,051.6 11,299.8	\$1,913.6 1,501.0 278.8 \$119.0 \$6,460.2 2,054.9	18.6 %  17.0 % 19.9 15.4 17.0 %  11.7 %  11.7 %  17.0 %	1.7 x  2.1 x 2.4 3.3 2.4 x  1.8 x  1.8 x  1.9 0.9	9.0 x  12.3 x 12.0 21.6 12.3 x  15.1 x  15.1 x  8.8 x 10.5 4.1	
Services	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH) Quest Diagnostics Incorporated (NYSE:DGX) Chemed Corporation (NYSE:CHE)  Median  Diagnostic Imaging (1) RadNet, Inc. (NasdaqGM:RDNT)  Median  Dialysis Services (3) Fresenius SE & Co. KGaA (DB:FRE) DaVita Inc. (NYSE:DVA) American Renal Associates Holdings, Inc. (NYSE:ARA)  Median  Home Care / Hospice (4)	\$23,525.6 18,019.7 6,022.9 \$1,799.8 \$56,559.4 21,474.9 716.4	21.9 %  7.7 % 0.1 5.1 5.1 6.3 % 6.3 % 6.4 % (7.0) 9.1 6.4 %	\$11,276.3 7,538.0 1,805.5 \$1,015.3 \$38,051.6 11,299.8 817.2	\$1,913.6 1,501.0 278.8 \$119.0 \$6,460.2 2,054.9 174.1	18.6 %  17.0 % 19.9 15.4 17.0 %  11.7 %  11.7 %  18.2 21.3 18.2 %	1.7 x  2.1 x 2.4 3.3  2.4 x  1.8 x  1.8 x  1.5 x 1.9 0.9 1.5 x	9.0 x  12.3 x  12.0  21.6  12.3 x  15.1 x  15.1 x  15.1 x  8.8 x  10.5  4.1  8.8 x	
Services	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH) Quest Diagnostics Incorporated (NYSE:DGX) Chemed Corporation (NYSE:CHE)  Median  Diagnostic Imaging (1) RadNet, Inc. (NasdaqGM:RDNT)  Median  Dialysis Services (3) Fresenius SE & Co. KGaA (DB:FRE) DaVita Inc. (NYSE:DVA) American Renal Associates Holdings, Inc. (NYSE:ARA)  Median  Home Care / Hospice (4) Amedisys, Inc. (NasdaqGS:AMED) LHC Group, Inc. (NasdaqGS:LHCG) Addus HomeCare Corporation (NasdaqGS:ADUS)	\$23,525.6 18,019.7 6,022.9 \$1,799.8 \$56,559.4 21,474.9 716.4 \$4,200.6 4,053.8 974.6	21.9 %  7.7 % 0.1 5.1 5.1 %  6.3 % 6.3 %  6.4 % (7.0) 9.1 6.4 %  9.6 % 34.7 16.5	\$11,276.3 7,538.0 1,805.5 \$1,015.3 \$38,051.6 11,299.8 817.2 \$1,730.7 2,021.5 547.6	\$1,913.6 1,501.0 278.8 \$119.0 \$6,460.2 2,054.9 174.1 \$176.0 191.6 41.0	18.6 %  17.0 % 19.9 15.4 17.0 %  11.7 % 11.7 %  18.2 21.3 18.2 %  10.2 % 9.5 7.5	1.7 x  2.1 x 2.4 3.3  2.4 x  1.8 x  1.8 x  1.5 x 1.9 0.9 1.5 x  2.4 x 2.0 1.8	9.0 x  12.3 x 12.0 21.6  12.3 x  15.1 x  15.1 x  18.8 x  23.9 x 21.2 23.8	
Services	Surgery Partners, Inc. (NasdaqGS:SGRY)  Median  Clinical Laboratories (3)  Laboratory Corporation of America Holdings (NYSE:LH) Quest Diagnostics Incorporated (NYSE:DGX) Chemed Corporation (NYSE:CHE)  Median  Diagnostic Imaging (1) RadNet, Inc. (NasdaqGM:RDNT)  Median  Dialysis Services (3) Fresenius SE & Co. KGaA (DB:FRE) DaVita Inc. (NYSE:DVA) American Renal Associates Holdings, Inc. (NYSE:ARA)  Median  Home Care / Hospice (4) Amedisys, Inc. (NasdaqGS:AMED) LHC Group, Inc. (NasdaqGS:LHCG)	\$23,525.6 18,019.7 6,022.9 \$1,799.8 \$56,559.4 21,474.9 716.4 \$4,200.6 4,053.8	21.9 %  7.7 % 0.1 5.1 5.1 %  6.3 % 6.3 %  6.4 % (7.0) 9.1 6.4 %  9.6 % 34.7	\$11,276.3 7,538.0 1,805.5 \$1,015.3 \$38,051.6 11,299.8 817.2 \$1,730.7 2,021.5	\$1,913.6 1,501.0 278.8 \$119.0 \$6,460.2 2,054.9 174.1 \$176.0 191.6	18.6 %  17.0 % 19.9 15.4  17.0 %  11.7 %  11.7 %  18.2 %  10.2 % 9.5	1.7 x  2.1 x 2.4 3.3  2.4 x  1.8 x  1.5 x 1.9 0.9  1.5 x  2.4 x  2.0	9.0 x  12.3 x  12.0 21.6  12.3 x  15.1 x  15.1 x  8.8 x  10.5 4.1  8.8 x	



## LSHC sector breakdown: financial detail (cont.) $^{(1)}$

			LTM EV / LTM					
		Enterprise value	Three-year	Revenue	EBITDA	EBITDA		
		(\$MM)	revenue CAGR	(\$MM)	(\$MM)	margin	Revenue	EBITDA
	Data/Analytics (3)			1500 1		24.7.4		
	Inovalon Holdings, Inc. (NasdaqGS:INOV) National Research Corporation (NasdaqGS:NRC)	\$3,237.3 1,464.4	9.2 % 4.9	\$580.4 120.1	\$155.0 42.7	26.7 % 35.5	5.6 x 12.2	20.9 x 34.3
	Castlight Health, Inc. (NYSE:CSLT)	393.9	23.7	155.4	(29.7)	NA	2.5	NA
	Median		9.2 %			31.1 %	5.6 x	27.6 x
og)	Tech-Enabled Services (8)							
Technology	Cerner Corporation (NasdaqGS:CERN)	\$24,005.9	6.7 %	\$5,463.3	\$1,219.7	22.3 %	4.4 x	19.7 x
	Veeva Systems Inc. (NYSE:VEEV) HealthEquity, Inc. (NasdagGS:HQY)	23,898.5 3,621.6	27.6 29.3	911.4 304.4	266.0 103.2	29.2 33.9	26.2 11.9	89.8 35.1
	Omnicell, Inc. (NasdaqGS:OMCL)	3,583.8	14.4	807.2	95.7	11.9	4.4	37.4
	HMS Holdings Corp. (NasdaqGS:HMSY) Allscripts Healthcare Solutions, Inc. (NasdaqGS:MDRX)	2,960.5	7.7	604.8	137.0	22.6	4.9	21.6 34.3
	NextGen Healthcare, Inc. (NasdaqGS:MDRX)	2,713.1 1,286.3	7.8 2.4	1,748.3 529.2	79.1 41.2	4.5 7.8	1.6 2.4	34.3
	Computer Programs and Systems, Inc. (NasdaqGS:CPSI)	499.6	10.7	278.7	32.3	11.6	1.8	15.5
	Median		9.2 %			17.1 %	4.4 x	32.8 x
	Biotechnology (7)							
	AbbVie Inc. (NYSE:ABBV)	\$138,922.3	11.1 %	\$32,647.0	\$13,946.0	42.7 %	4.3 x	10.0 x
	Amgen Inc. (NasdaqGS:AMGN) Celgene Corporation (NasdaqGS:CELG)	118,048.5 79,209.0	2.3 17.6	23,750.0 15,768.0	12,267.0 7,693.0	51.7 48.8	5.0 5.0	9.6 10.3
	Gilead Sciences, Inc. (NasdaqGS:GILD)	84,157.3	(12.1)	22,320.0	10,535.0	47.2	3.8	8.0
	Biogen Inc. (NasdaqGS:BIIB)	47,856.9	8.1	13,811.6	7,067.1	51.2	3.5	6.8
	Regeneron Pharmaceuticals, Inc. (NasdaqGS:REGN) Alexion Pharmaceuticals, Inc. (NasdaqGS:ALXN)	31,022.6 29,403.1	15.9 17.1	6,911.1 4,340.7	2,610.0 2,158.1	37.8 49.7	4.5 6.8	11.9 13.6
	Median	237.03.1	11.1 %	.,5 .5.,	2/10011	48.8 %	4.5 x	10.0 x
	Contract Research and Manufacturing (8) IQVIA Holdings Inc. (NYSE:IQV)	\$42,139.8	33.7 %	\$10,533.0	\$1,821.0	17.3 %	4.0 x	23.1 x
	Charles River Laboratories International, Inc. (NYSE:CRL)	8,374.9	19.4	2,376.7	539.0	22.7	3.5	15.5
	West Pharmaceutical Services, Inc. (NYSE:WST)	9,071.1	7.0	1,745.2	363.7	20.8	5.2	24.9
	Syneos Health, Inc. (NasdaqGS:SYNH) PRA Health Sciences, Inc. (NasdaqGS:PRAH)	8,051.4 7,506.9	67.2 26.9	4,451.9 2,892.1	551.5 447.4	12.4 15.5	1.8 2.6	14.6 16.8
es	ICON Public Limited Company (NasdaqGS:ICLR)	8,229.0	18.6	2,650.5	460.6	17.4	3.1	17.9
ou a	Medpace Holdings, Inc. (NasdaqGS:MEDP)	2,352.3 2,023.1	30.8 6.8	742.3 549.0	143.8	19.4 27.6	3.2 3.7	16.4 13.4
Scie	Cambrex Corporation (NYSE:CBM)  Median	2,023.1	23.1 %	349.0	151.4	18.4 %	3.3 x	16.6 x
Life Sciences								
=	Pharmaceuticals (4) Pfizer Inc. (NYSE:PFE)	\$276,339.2	1.8 %	\$53,859.0	\$22,369.0	41.5 %	5.1 x	12.4 x
	Merck & Co., Inc. (NYSE:MRK)	237,041.5	3.0	43,073.0	16,095.0	37.4	5.5	14.7
	Eli Lilly and Company (NYSE:LLY)	118,336.2	6.9	24,684.1	7,658.7	31.0	4.8	15.5
	Bristol-Myers Squibb Company (NYSE:BMY)  Median	72,756.2	11.3 <b>5.0 %</b>	23,288.0	7,256.0	31.2 <b>34.3 %</b>	3.1 <b>5.0</b> x	10.0 13.5 x
	rieulati		3.0 %			34.3 %	5.0 X	13.5 X
	Tools and Services (8)							
	Abbott Laboratories (NYSE:ABT) Thermo Fisher Scientific Inc. (NYSE:TMO)	\$166,515.3 136,439.4	14.6 % 12.4	\$30,723.0 24,630.0	\$7,286.0 6,242.0	23.7 % 25.3	5.4 x 5.5	22.9 x 21.9
	Becton, Dickinson and Company (NYSE:BDX)	87,544.2	11.7	17,036.0	5,020.0	29.5	5.1	17.4
	Illumina, Inc. (NasdaqGS:ILMN)	54,168.5	14.7	3,397.0	1,056.0	31.1	15.9	51.3
	Agilent Technologies, Inc. (NYSE:A) Waters Corporation (NYSE:WAT)	22,863.8 15,141.4	7.0 5.3	5,019.0 2,403.1	1,217.0 830.0	24.2 34.5	4.6 6.3	18.8 18.2
	PerkinElmer, Inc. (NYSE:PKI)	12,582.0	10.3	2,782.8	568.0	20.4	4.5	22.2
	Bio-Rad Laboratories, Inc. (NYSE:BIO)	8,913.6	4.3	2,291.9	339.9	14.8	3.9	26.2
	Median		11.0 %			24.8 %	5.3 x	22.0 x
	Commercial Plans (5)							
	UnitedHealth Group Incorporated (NYSE:UNH) Cigna Corporation (NYSE:CI)	\$257,748.2 96,907.2	11.7 % 25.2	\$231,367.0 75,145.0	\$20,002.0 6,983.0	8.6 % 9.3	1.1 x 1.3	12.9 x 13.9
	Anthem, Inc. (NYSE:ANTM)	89,127.4	5.4	94,220.0	6,530.0	6.9	0.9	13.6
	Humana Inc. (NYSE:HUM)	37,961.2	2.7	58,740.0	3,420.0	5.8	0.6	11.1
Care	Magellan Health, Inc. (NasdaqGS:MGLN)  Median	2,343.3	15.3 <b>11.7 %</b>	7,248.6	136.8	1.9 <b>6.9 %</b>	0.3 <b>0.9</b> x	17.1 13.6 x
Ö						0.5 /0		25.5 X
Managed	Government Plans (3)							
na	Centene Corporation (NYSE:CNC) WellCare Health Plans, Inc. (NYSE:WCG)	\$22,006.6 13,159.8	38.5 % 17.3	\$61,028.0 22,530.1	\$2,877.0 996.3	4.7 % 4.4	0.4 x 0.6	7.6 x 13.2
Σ	Molina Healthcare, Inc. (NYSE:MOH)	6,995.9	5.7	17,644.0	1,273.0	7.2	0.4	5.5
	Median		17.3 %			4.7 %	0.4 x	7.6 x
	Payor Services (1)							
	CorVel Corporation (NasdaqGS:CRVL)	\$1,528.6	5.8 %	\$595.7	\$84.5	14.2 %	2.6 x	18.1 x
	Median		5.8 %		·	14.2 %	2.6 x	18.1 x

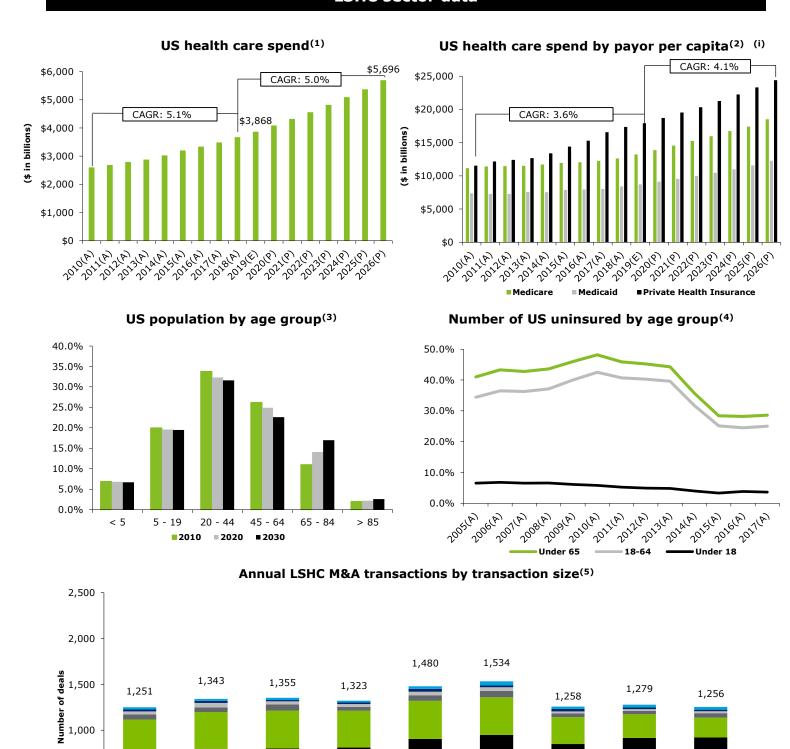


## LSHC sector breakdown: financial detail (cont.) $^{(1)}$

				LTM			EV / LTM	
		Enterprise value (\$MM)	Three-year revenue CAGR	Revenue (\$MM)	EBITDA (\$MM)	EBITDA margin	Revenue	EBITDA
	Retail Pharmacy (3)							
	CVS Health Corporation (NYSE:CVS)	\$158,723.5	9.4 %	\$209,623.0	\$13,633.0	6.5 %	0.8 x	11.6 x
	Walgreens Boots Alliance, Inc. (NasdagGS:WBA)	66,832.2	5.2	136,354.0	7,226.0	5.3	0.5	9.2
<u> </u>	Rite Aid Corporation (NYSE:RAD)	7,161.9	(12.5)	21,623.7	469.5	2.2	0.3	15.3
Ĕ	Median	,,101.5	5.2 %	21/02517	103.5	5.3 %	0.5 x	11.6 x
Pharmacy	riculari		J.2 /0			3.3 70	0.5 x	11.0 X
듄	Specialty Pharmacy (1)							
	Diplomat Pharmacy, Inc. (NYSE:DPLO)	1.072.2	13.1	5,406.8	103.4	1.9	0.2	10.4
	Median		13.1 %	-,		1.9 %	0.2 x	10.4 x
	Healthcare Staffing (3)							
	ASGN Incorporated (NYSE: ASGN)	\$4,225.6	18.0 %	\$3,638.3	\$389.4	10.7 %	1.2 x	10.9 x
· -	AMN Healthcare Services, Inc. (NYSE:AMN)	3,049.7	10.2	2,146.0	246.8	11.5	1.4	12.4
<u>اء</u> ۾	Cross Country Healthcare, Inc. (NasdaqGS:CCRN)	408.8	1.0	801.4	21.2	2.6	0.5	19.3
ਲਂ≣	Median		10.2 %			10.7 %	1.2 x	12.4 x
Physicians / Staffing								
آر م	Physician Practice Management (1)							
	MEDNAX, Inc. (NYSE:MD)	4,165.4	8.0	3,645.7	539.6	14.8	1.1	7.7
	Median		8.0 %			14.8 %	1.1 x	7.7 x
	Medical Devices and Products (16)							
Ŋ	Johnson & Johnson (NYSE:JNJ)	\$389,275.3	5.1 %	\$81,593.0	\$28,034.0	34.4 %	4.8 x	13.9 x
ਹੁ	Medtronic plc (NYSE:MDT)	147,734.9	2.0	30,557.0	9,234.0	30.2	4.8	16.0
ಕ	Danaher Corporation (NYSE:DHR)	108,813.4	13.7	20,077.5	4,840.3	24.1	5.4	22.5
은	Stryker Corporation (NYSE:SYK)	84,688.3 68.847.1	11.3 9.4	13,876.0	3,892.0	28.0 26.7	6.1 6.9	21.8 26.0
<u>-</u>	Boston Scientific Corporation (NYSE:BSX) Baxter International Inc. (NYSE:BAX)	44,409.9	9.4 3.7	9,937.0	2,649.0		4.0	
2	Edwards Lifesciences Corporation (NYSE:EW)	39,170.5	13.7	11,082.0 3,821.0	2,590.0 1,199.0	23.4 31.4	10.3	17.1 32.7
מ	Zimmer Biomet Holdings, Inc. (NYSE: ZBH)	33,160.1	5.3	7,890.8	2,466.8	31.3	4.2	13.4
S	Hologic, Inc. (NasdagGS:HOLX)	15,475.2	5.7	3,286.6	1,025.3	31.2	4.7	15.1
.€	Teleflex Incorporated (NYSE:TFX)	17,283.3	11.3	2,474.7	672.0	27.2	7.0	25.7
é	ResMed Inc. (NYSE:RMD)	18,893.9	12.5	2,525.2	758.6	30.0	7.5	24.9
	DENTSPLY SIRONA Inc. (NasdagGS:XRAY)	14,989.6	12.5	3,976.4	660.5	16.6	3.8	22.7
g	Varian Medical Systems, Inc. (NYSE:VAR)	11,958.7	2.3	3,031.1	553.5	18.3	3.9	21.6
Medical Devices and Products	STERIS plc (NYSE:STE)	13,878.8	7.6	2,782.2	687.1	24.7	5.0	20.2
<del>S</del>	Hill-Rom Holdings, Inc. (NYSE:HRC)	8,791.2	7.0	2,865.5	566.1	19.8	3.1	15.5
	Integer Holdings Corporation (NYSE:ITGR)	3,600.5	8.4	1,237.3	263.8	21.3	2.9	13.6
	Median		8.0 %			26.9 %	4.8 x	20.9 x
v)	Medical Supplies Distribution (6)							
<u>.</u>	McKesson Corporation (NYSE:MCK)	\$30,664.6	3.9 %	\$214,319.0	\$4,229.0	2.0 %	0.1 x	7.3 x
<u>e</u> . <u>ē</u>	Cardinal Health, Inc. (NYSE:CAH)	19,629.9	6.8	143,530.0	2,775.0	1.9	0.1	7.1
3 5	AmerisourceBergen Corporation (NYSE:ABC)	20,264.8	7.2	175,151.5	2,276.4	1.3	0.1	8.9
<u>.</u> .	Henry Schein, Inc. (NasdaqGS:HSIC)	11,694.6	6.9	13,288.8	1,117.5	8.4	0.9	10.5
edical Supplies Distribution	Patterson Companies, Inc. (NasdaqGS:PDCO)	2,748.4	1.1	5,574.5	256.4	4.6	0.5	10.7
声	Owens & Minor, Inc. (NYSE:OMI)	2,087.4	0.3	9,927.5	217.4	2.2	0.2	9.6
<u>_</u>	Median		5.4 %			2.1 %	0.2 x	9.3 x



## LSHC sector data



Note

CAGR listed represents total Medicare, Medicaid and Private Health Insurance.

<\$100M

2012(R)

2013(8)

■\$100-\$250M

2015(12)

■\$250M-\$500M

2016(8)

■\$500M-\$1,000M

2017(8)



2010(8)

■ Undisclosed

500

0

2017(8)

>\$1,000M

2018(8)

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For additional information or to find out more about how DCF can assist the deal initiation and execution process, please contact one of our DCF managing directors:

**Phil Colaco** 

CFO

philcolaco@deloitte.com +1 704 333 0533

**Nick Cirignano** nicirignano@deloitte.com

John Deering

+1 212 436 3273

**Bill Kerkam** 

wkerkam@deloitte.com +1 980 312 3613

**Matt Preece** 

mpreece@deloitte.com +1 704 731 7186

**Jonathan Adams** 

ionadams@deloitte.com +1 214 840 1779

jdeering@deloitte.com +1 704 333 0574

**Jamie Lewin** 

ilewin@deloitte.com +1 214 840 7057

Ron Rivera

rorivera@deloitte.com +1 404 631 3710

**Keith Adams** 

keadams@deloitte.com +1 404 631 3455

Lorin DeMordaunt Idemordaunt@deloitte.com

+1 704 333 0591

**James Miller** 

jamesmiller5@deloitte.com jsilber@deloitte.com +1 704 731 8230

Justin Silber

+1 404 942 6960

Eric Andreozzi

eandreozzi@deloitte.com +1 704 333 0518

Will Frame

wframe@deloitte.com +1 312 486 4458

**Byron Nelson** 

bynelson@deloitte.com +1 469 417 2462

Tom Spivey

tspivey@deloitte.com +1 214 840 7014

**Tony Blanchard** 

anblanchard@deloitte.com +1 313 396 3738

Mike Garcia

migarcia@deloitte.com +1 213 996 4901

Jonathan Ohm

iohm@deloitte.com +1 212 436 2287

Vijay Balasubramanian

vbalasubramanian@deloitte.com +1 212 313 1723

**Doug Bolt** 

dbolt@deloitte.com +1 704 731 7219

Simon Gisby

sqisby@deloitte.com +1 212 436 2495

Lou Paone

lpaone@deloitte.com +1 704 731 7202

**Charlie Welch** 

charliewelch@deloitte.com +1 704 731 7201

**Hector Calzada** 

hcalzada@deloitte.com +1 404 631 3015

John Hudson

iahudson@deloitte.com +1 404 631 2837

**Garett Poston** 

aposton@deloitte.com +1 213 593 4544

Deloitte Corporate Finance Business Development Group:

**Brad Heston** 

Senior Vice President bheston@deloitte.com +1 404 631 3839

John Lindsey

Senior Vice President ilindsey@deloitte.com +1 469 417 2147

**Bill Pucci** 

Senior Vice President wpucci@deloitte.com +1 973 602 4542

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