Driving innovation in mining
A burning question for Mining companies globally and across Africa is how to grow sustainability and deliver a return to their stakeholders. Local mining companies and internationals with significant local assets manage unique African operational complexities while still operating in the context of global pressures. We believe a step change in every respect of the current business is required for survival.

Many of Africa’s and the world’s most successful mining ventures depend on Deloitte’s mining experts to advise them on complex business and industry issues. It is rapidly becoming clear that mining companies need to embrace innovation to remain competitive, reduce people and energy intensity and increase mining intensity.

Deloitte offers our mining clients a broad range of services focused on complete and innovative solutions and value added results. Our subject matter experts have focused on providing you with mining specific strategic and business solutions to increase productivity, profitability and minimise loss.

Our well-established network of experience in the mining industry allows us to help your organisation gain the competitive advantage it needs to be successful. With our extensive footprint and proven experience, Deloitte is your partner of choice for successful and sustainable business operations in Africa.

Being a global multi-disciplinary organisation, we have access to leading experts in the various fields of consulting, financial advisory, auditing, tax and corporate finance. As part of this pooled resource, all members are available for global deployment, supplying rapid and relevant responses to our clients’ needs. But even more re-assuring than this is the fact that the world’s top mining experts are to be found right here on home soil, to immediately help you with your company’s challenges.

We look forward to collaborating with you to build a sustainable mining industry across Africa and the rest of the globe.

Andrew Lane
Africa Energy & Resources Leader
Deloitte Africa Mining expertise

We work with all top 10 mining companies in Africa by revenue.

Our work spans base metals, precious metals, and bulk commodities.

Cost Reduction Strategies make up 24% of the work we do.

200 dedicated professionals serving the mining industry.

76% doing strategy and operational work.

30% are Chartered Accountants, Strategists and Modellers.

Of the team are Geologists, Metallurgists and Engineers.

We work with all top 10 mining companies in Africa by revenue.

Our team has worked with global clients across 5 continents and 15 African countries.

While we have solutions across the mining value chain, 23% are related to Capital Efficiency and Portfolio Optimisation.

We work with all mining companies on the JSE Top 40.

60% of all projects we have done over the last 2 years have focused on Operational Excellence.

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Solutions for the African Mining sector
Operational Excellence

Operational Excellence is an all-encompassing set of offerings that allow Mining Executives to improve cost per output unit in a sustainable manner. The focus is on cost containment, operational throughput and a stable workforce. The objective is to help support and develop a management team who is equipped to operationalise business strategy, implement change in their organisation’s processes and systems, and maximise value over the life of the asset.

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In the current economic environment with low growth, tight margins and on-going cost escalations, organisations require support in re-examining their operating model to adapt to changing business priorities and imperatives. The solution results in significant net cost savings and higher operational effectiveness.

Strategy

Delivering a return to shareholders and achieving sustainable growth in today’s economic environment is a challenge many mining executives face. To grow with confidence, organizations need to make clear choices about where to play and how to win. And in a world where the pace of change is rapid and sometimes unexpected, mining leaders need to act nimbly and decisively. Monitor Deloitte strategy consultants employ cutting-edge approaches embedded with deep industry expertise, working with leaders to resolve critical choices, and drive enterprise value.

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Innovation

To generate benefits from innovation and make step-changes in how mining companies do business, organisations must do more than simply talk about innovation. They must also determine their innovation focus, develop innovation strategies, tap into ecosystems and align their organisations systems and processes to drive innovation. Deloitte have a dedicated Innovation team to support you in your innovation efforts.

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Strategic Cost Reduction

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Stakeholder engagement

Effective stakeholder engagement is a critical element for the African Mining sector. Consideration for the total return to country, company, employees and citizen is required. Mines need to optimize their Social & Labour plans and drive a shared vision for the sector. Deloitte has deep experience in supporting effective Stakeholder engagement.

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Funding

Power your Africa expansion with our select services for major capital projects, public private partnerships and infrastructure M&A. Deloitte valuation, due diligence and advisory teams are experienced in helping our clients obtain valuations of business enterprises, ordinary and preference shares, partnerships, options and other derivative instruments; Financial, tax, legal, IT, HR and commercial due diligence reviews, tailored to your business requirements. Our team provide specialist advice on M&A’s, debt and sponsor services such as tax and delisting services and the drafting of listing documents.

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Safety

A radical and unique approach to address root causes of safety related problems to shift the focus from optimising current safety measures and programs to reinventing whole businesses in order to improve safety. Safety strategy and implementation, data analytics and visualisation are just some of the areas we specialise in.

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Energy Strategy

Every company is an energy company and a decade from now, a company without an energy department might be out of business. To achieve optimal cost-savings, comply with energy legislation and ensure a level of sustainability, we suggest taking a holistic approach to your energy and resource management strategy and implementation. We support mines with their energy audit, energy strategy design and implementation as well as energy management and measurement.

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Risk Management

The value Risk Advisory (RA) creates for organisations is synonymous with operational excellence. We maximise the performance of internal business operations by identifying, predicting, resolving and mitigating imminent threats and obstacles as well as enhancing the value of these operations. Depending on an organisation’s specific challenges and threats, RA will ensure the road to operational excellence is clear and adapted to the situation the organisation finds itself in. Strategic contract reviews, cyber risk management, regulatory compliance, integrated reporting and sustainability, technology and assurance advisory, data analytics, business continuity and crisis management are just some of the areas we support mining companies manage their risks.

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Sustainability Solutions

Venmyn Deloitte provides a platform which integrates the technical, financial, legislative and risk management aspects within the environmental and social sustainability field of practice. This strategy refocuses the approach to identifying innovative solutions to manage the environmental, social, and governance factors which play a major role in the today’s mining industry, and which will continue to influence the mining industry into the future.

The application of this approach provides innovative solutions to challenges such as managing environmental liability, realising funding and investment potential, and improvement of risk management strategies.

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Workforce Engagement

Workforce Engagement - Large multi-layered mining organisations face pressures of declining commodity prices and increasing margin challenges as well as increasing pressure from organised labour to bridge the information divide between blue and white-collar workers. Our workforce engagement tool helps bridge the divide by creating the opportunity for increasing blue collar or non-information, workers to have direct access into the organisation, the ability to engage on company platforms as well as the opportunity to receive individually relevant work related content. Our two-way communication platform allows mine employees to offer valuable insights to which the organisation can enhance a culture of performance and participation to improve business efficiency.

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Digital Information Management

The DIM (Digital Information Management) team within Deloitte Digital have extensive experience in creating insights-driven solutions by blending data from internal and external organisational data sources. We have implemented cloud-based mobile enabled analytics solutions that apply big data analytics concepts. This supports real-time stock monitoring, surveillance and geospatial analytics of mine activities across strategic, tactical and operational levels.

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Technical mineral advisory

Venmyn Deloitte is a global business associated with independence, compliance, competence and valuation; with professional expertise in the independent technical and economic assessment and review of mineral projects.

Venmyn Deloitte generates compliant documentation for mineral companies either for on-going transactions or specific regulatory requirements and provides technical support in M&A transactions, debt restructurings and impairment reviews.

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Enterprise Resource Planning (ERP)

Mining operations are increasingly reliant on accurate and real-time information related to their exploration, extraction and processing activities. With the industry facing tighter constraints, immediate and accurate information is recognised as an increasingly critical and essential asset, crucial to any mine’s survival. Deloitte has implemented some of Africa’s largest ERP systems and we know how to source and deploy the most appropriate information solutions to meet your unique mining needs. We also manage these solutions in the most cost effective manner while allowing your mining operations to optimally benefit from the information provided by these solutions.

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Tax

Optimising and unlocking tax benefits is a vital part of a mine’s strategic decision-making during new market penetration and operational development. Deloitte provide tax strategy and risk management by aligning your tax strategy with your business strategy and optimise tax-related business processes to identify tax opportunities and mitigate tax exposures. We support optimal tax sensitised capital structure which is an integrated independent debt advisory and tax assessment of an entities capital structure and also provide mining clients with tax sensitisation of systems to confidently shift your focus from manual data manipulation to value-added data analysis. Our tax experts also provide continuous monitoring with tax data analytics to track compliance and facilitate decision-making by analysing anomalies, trends and risk indicators.

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Audit Assurance

Deloitte delivers a high quality audit that meets your business and stakeholder needs and leverages deep industry knowledge to provide you with valuable insights and advice. With access to our global audit expertise we ensure that the latest methodologies and innovative tools are applied to ensure the most cost efficient and robust audit, at the same time tailoring our audits to ensure that your specific local legislative and regulatory requirements are met throughout the African continent.

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