



Analysis area: 1,322 km² | Population: 1,515,000 (2016) | Population density: 1,146/km² Definition of analysis area: Columbus, OH urbanized area as designated by

TOP PERFORMER GIOBAL LEADER **MOBILITY ANALYSIS KEY MOBILITY STATISTICS** ENERGING. Congestion Public transport reliability Transport safety **Performance** and resilience Integrated and shared mobility Air quality Vision and strategy Investment Innovation Vision and **PRIVATE CAR** Regulatory environment **leadership** 89% Environmental sustainability initiatives Public transit supply **WALKING** Transport affordability 2% Versatility Ķ Service and Customer satisfaction inclusion

Public transport options* Bus Monthly public transport pass **GDP** US\$130.7 billion (2016) **Principal transport authorities Central Ohio Transport Authority** *Regulated, licensed, subsidized, and monitored by principal transport authorities. **JOURNEY MODAL SPLIT PUBLIC TRANSIT** 2% **BICYCLE** 1% ₩

OTHER: 6%

US Office of Management and Budget



Columbus 6



Significant work to do Passive environment, a number of barriers

Proactive environment. some barriers

Accessibility

Proactive environment, few barriers

FoM global leader

STRENGTHS

- Winner of US DOT-Smart City Challenge funding to develop smart transport network
- Strong private-public partnerships in place to address transportation needs, as well as strong interagency and interdepartmental coordination
- The Rickenbacker Inland Port is a global multimodal logistics hub

CHALLENGES

- Use of transport data and implementation of integrated payments is a priority for the city but has proven complex due to legacy infrastructure
- Distribution of public transit network is not equitable and does not include low income neighborhoods
- · Lack of downtown parking availability during peak hours



Key focus areas to improve city mobility and realize the Future of Mobility:



Implement Smart Columbus Operating System to integrate transportation systems



Develop an accessible and equitable transport infrastructure to cater to all income groups



Provide incentives for noncar options and to reduce single-occupancy vehicle use

MOBILITY ANALYSIS FURTHER DETAILS:



Performance and resilience

Columbus has an underdeveloped and minimal public transport network, leaving the city almost entirely reliant on private cars for travel.

- · Public transit consists solely of a bus service (with a nonintegrated, outdated, cash-only payment system), a key contributing factor to the 89 percent modal share for car travel.
- Overall bus use has increased since 2006 but has stagnated since 2011 and requires network expansion and innovation to bring in more passengers.
- The bus network's low revenue-to-cost ratio due to low passenger numbers results in a dependence on external funding and an inability to grow and improve services.



Vision and leadership

In 2016, Columbus won the US **Department of Transportation's Smart** City Challenge, which is providing the city with a great opportunity to make strides across all aspects of mobility in the near future.

- Columbus has gained over US\$500 million of funding from the federal government and private investors to deliver Smart City initiatives.
- Collaboration with Ohio's Transportation Research Center can allow Columbus to play a central role in the development of Future of Mobility technologies such as autonomous and connected vehicles.
- The city's poor ranking for sustainability is driven by the prominence of car travel and low adoption of electric vehicles, or EVs (0.27 percent of new cars in Ohio).



Service and inclusion

Private transportation is the preferred option due to the limited reach of public transportation.

- · Low customer satisfaction scores are mainly due to the limited public transport coverage and only one option of transport (bus).
- The city needs to update its transport infrastructure to support disabled commuters.
- · Although the city has won the US DOT Smart City Challenge, it still needs to focus on developing other modes of transport that serve an expanded group of residents with an emphasis on underserved regions.

SUMMARY

Columbus is the largest US metropolitan area with no passenger or light rail service. The city's only public transit option is an underdeveloped bus system, which is why most citizens drive to get around. To date, congestion and pollution have been managed but, with a growing population, this will not always be the case. Columbus is already scoring poorly on quality-of-life indicators such as poverty rates, income inequality, and life expectancy, and these problems are likely to be exacerbated in the future if the city does not invest in more accessible and more active modes of transport. The award of the Smart City Challenge fund has the potential to transform Columbus's transport system, providing a real means to address these challenges.

CONTACTS

Simon Dixon

Global Transportation leader Partner Deloitte MCS Limited Tel: +44 (0) 207 303 8707 Email: sidixon@deloitte.co.uk

Jason Carbaugh

Public Sector Senior Manager Deloitte Consulting LLP Tel: +1 614 937 1724 Email: jcarbaugh@deloitte.com

Rana Sen

State/Local Transportation Leader Government and Public Services Managing Director **Deloitte Consulting LLP** Tel: +1 703 342 6112 Email: rsen@deloitte.com

About the Deloitte City Mobility Index

The Deloitte City Mobility Index reviews major cities on key aspects of mobility and the resulting relationship to economic performance. Drawing on publicly available data, client conversations, and bespoke Deloitte analyses, we assess each city's ability to transport its citizens both now and in the future and therefore its potential to bring prosperity to the city.

As we receive feedback, we will update and expand the analysis, which may mean the results shown in this document may change.

For the full interactive index, visit the Deloitte City Mobility Index at deloitte.com/insights/mobility-index.

For Deloitte's insights on the Future of Mobility, visit deloitte.com/insights/future-of-mobility.

About this publication

This publication has been written in general terms and we recommend that you obtain professional advice before acting or refraining from action on any of the contents of this publication. Deloitte MCS Limited accepts no liability for any loss occasioned to any person acting or refraining from action as a result of any material in this publication.

About Deloitte

Deloitte MCS Limited is registered in England and Wales with registered number 03311052 and its registered office at Hill House, 1 Little New Street, London, EC4A 3TR, United Kingdom.

Deloitte MCS Limited is a subsidiary of Deloitte LLP, which is the United Kingdom affiliate of Deloitte NWE LLP, a member firm of Deloitte Touche

Tohmatsu Limited, a UK private company limited by guarantee ("DTTL"). DTTL and each of its member firms are legally separate and independent entities. DTTL and Deloitte NWE LLP do not provide services to clients. Please see www.deloitte.com/about to learn more about our global network of member firms.

© 2019 Deloitte MCS Limited. All rights reserved